



Board of
Commissioners
Meeting
Information Packet

August 3, 2011

**Garfield County Public Hospital District No.1
Board of Commissioners
Regular Meeting – Learning Center
Wednesday August 3, 2011 6:00 PM**

Time	Topic	Background	Action	Presenter
6:00	Call to Order			J. Maves
6:05	Conflict of Interest Statement	If there is any item on the agenda that may represent a conflict of interest to any Commissioner they are welcome to notify the Chairperson at this time.	Decision	J. Maves
6:10	Consent agenda	<ol style="list-style-type: none"> 1. Board of Commissioners Minutes Jul 6, 13, 2011 2. Finance Committee Minutes Jul 28, 2011 3. Quality Team Minutes Jul 6, 13, 20, 2011 4. Board Standards Checklist 5. AP Vouchers: 205090 – 205266; \$307,575.81 6. Payroll Vouchers: 37812 – 37861; \$232,919.89 <p>Items may be removed from the consent agenda on the request of any one member. Items not removed may be adopted by general consent without debate. Removed items may be taken up either immediately after the consent agenda or placed later on the agenda at the discretion of the assembly.</p>	Decision	J. Maves
6:15	Presentations / Committees 1. Quality	<ol style="list-style-type: none"> 1. Quality <ol style="list-style-type: none"> a. Coalition to Protect America’s Health Care b. Critical Access Hospital Survey Preliminary Results 	Present	AHA
6:45	2. HUGS 3. Resident Council 4. Medical Staff 5. Clinic Report 6. Finance Committee	<ol style="list-style-type: none"> 2. HUGS Auxiliary 3. Resident Council Report 4. Medical Staff 5. Clinic Report 6. Finance Committee Report 	Present Present Present Present Present	S.Morrow K. Hill J. Evanson J. Maves J. Jones S. Jones
	New Business	None		
7:10	Old Business 1. Capital Projects Update	<ol style="list-style-type: none"> 1. Update on capital projects 	Present	K. Moyer

	<ul style="list-style-type: none"> 2. Community Advisory Panel 3. Time Study 	<ul style="list-style-type: none"> a. Tub Room b. Electronic Health Record Taskforce Update 2. Focus Group date August 4 2:00, Noon, 6:00 3. Progress on a facility wide time study to improve cost allocation efforts 	<ul style="list-style-type: none"> Present Present 	<ul style="list-style-type: none"> A. Craigie S. Jones
7:35	Public Comment	Please limit comments to 5 minutes		J. Maves
7:45	Administrator	<ul style="list-style-type: none"> 1. Reports & Correspondence <ul style="list-style-type: none"> a. Provider search update b. RHQN Newsletter 	Present	A. Craigie
7:55	Executive Session	RCW 42.30.110 (g) to evaluate the qualifications of an applicant for public employment or to review the performance of a public employee.	Decision	J. Maves

**GARFIELD COUNTY HOSPITAL DISTRICT
BOARD OF COMMISSIONERS
REGULAR MEETING**

July 6, 2011

Meeting called to order at: 18:00

Present: Roger Dumbeck, Jenness Evanson, Vonni Mulrony, Pat Richardson, Jim Maves

Staff & Guests: Andrew Craigie, Michele Beehler, Barbara DeHerrera, Ray Hoffman, Steve Lytle, Chris Munoz, Susie Bowles, Shannon Jones, Jeff Jones, Kate Forand, Susan Morrow

PRESENTATIONS

1. Conflict of Interest Statement: If there is any item on the agenda that may represent a conflict of interest to any Commissioner they are welcome to notify the Chairperson at this time. No one has indicated any conflict of interests at this time.
2. Consent Agenda:
 - a. Board of Commissioners Minutes June 1, 2011
 - b. Finance Committee Minutes June 30, 2011
 - c. Quality Team Minutes June 1, 8, 22, 2011
 - d. Safety Committee Minutes June 16, 2011
 - e. Board Standards Checklist
 - f. AP Vouchers 204787-205089; \$349,371.65
 - g. Payroll Vouchers 37773-37811; \$227,723.56

Items may be removed from the consent agenda on the request of any one member. Items not removed may be adopted by general consent without debate. Removed items may be taken up either immediately after the consent agenda or placed later on the agenda at the discretion of the assembly. A Motion was made by Jenness to approve the consent agenda and seconded by Jim, and passes with all in favor.

3. Presentations/Committees
 - a. Quality:
 - i. Presentation by Andrew Craigie: Recap of the Community Round Table Event. It was a very informational meeting and a lot of good feedback and questions from the community. From the event there were approximately 12 individuals that expressed some interest in being part of focus groups or a panel to drill down on some basic core issues and prepare some recommendations on the future of the hospital and Long-term care for the commissioners.
 - ii. Presentation by Jeff Jones, Susie Bowles, & Kate Forand: Health Home; Deep dive into the data. Overview of our approach to improving health outcomes, how the clinic team organizes workflow, the patient experience and current results of this work. The presentation included a review of results data for Diabetes and Cardiovascular Disease, what the numbers look like, and where the clinic focus is.

- b. The board presented a plaque and flowers to Pat Richardson thanking her for her service to the district. Pat made a few brief comments.
- c. Interview of Candidates for appointment to Board of Commissioners Position #4.
 - i. Steve Lytle
 - ii. Ray Hoffman
- d. HUGS Auxiliary: HUGS would like to authorize \$1943.41 for Jonathan Harker in PT to purchase a TV, video camera, and mechanical bed. Vonni made a motion to approve the purchase of the PT equipment in the amount of \$1943.41 and Jim seconded. The motion was passed with all in favor.
- e. Resident Council Report by Jenness Evanson: Good attendance and several residents continue to have concerns about regulating the temperature in the building. Maintenance staff will be putting a lock on the thermostat to avoid future problems. It was also discussed that there were still some concerns with leaving the lights on by the sinks, but all were happy and extremely happy with the staff and the care that they receive here.
- f. Medical Staff: No report
- g. Clinic Report: The past couple of months the patient volume has been steady. It has been a little challenging short a provider, but we are able to accommodate all patients.
- h. Finance Committee Report:
 - i. Accounts Receivable (AR) is down to an all time record low of 47 days in the month of May, and less than \$1 million in AR.
 - ii. Revenue is above budgeted projections and expenses are below budgeted projections to amount to an approximate 14% gain to date. However, we are showing a net negative bottom line of due to contractual write offs for uncompensated care.
 - iii. All AP has been paid to date.
 - iv. At this time the projected impact of the new state budget cuts is approximately \$80K. At this time it is a moving target and this estimate is provided that our payer mix remains relatively constant. We also have been notified that a Medicaid Long-term care rate adjustment will be calculated in our favor and retro active to April 2011.

NEW BUSINESS

1. Credentialing: Recommendation to accept credentialing of Virtual Radiologic Providers. A discussion was had by the commissioners to better understand the virtual radiologic process and how it works, and how the billing works. A motion was made by Vonni and seconded by Jim to approve the below providers for credentialing. The motion was passed with all in favor.
The following physicians were approved: Patricia Barnes, Perry Kaneriya, Joshua Sokol, Margaret Kang, Sarah Khan, & Christopher Rickman.

OLD BUSINESS

1. Update on capital projects:
 - a. Tub/Shower Room: The department of health has temporarily approved the project. We should be getting a formal letter within the next couple of weeks. We are currently working on the infection control plan and asbestos abatement verifications. We are currently in the open bid process with a last submission date of July 31, 2011, with 2 vendor submissions received to-date. The expectation is that work will begin on about mid August.

- b. EHR Taskforce Update: We have narrowed the candidates to a field of 3-4 systems that are fully integrated and could provide a comprehensive solution to the facility. We have scheduled sneak peaks of these systems, and will re-evaluate after these viewings. We are acknowledging the fact that there are very few systems that are fully integrated to the degree that our organization needs. We are keeping all options on the table at this time for preferences and fallback options.

Public Comment:

1. Pat Richardson has comment on two things:
 - a. With her departure she is requesting that a commissioner take ownership of the bulletin board assigned to the board outside of the PT department. Post whatever you want, and change when you feel like it. If not the board needs to relinquish that space to another department.
 - b. All of the board publications need to be changed out of Pat's name and changed into Rodgers name.

ADMINISTRATOR

1. Reports & Correspondences:
 - a. RHQN Newsletter
 - b. WSHA Patient Safety Committee
 - c. Washington Health Foundation
 - d. Valley Medical Center Press Release
 - e. Pomeroy School District Parent Newsletter
 - f. Healthcare Authority Merger Press Release
 - g. Thank You Letter Inland Northwest Blood Center
 - h. AHA Rural Legislative Update

There will be a 10 minute break.

Executive Session: RCW 42.30.110 (g) to evaluate the qualifications of an applicant for public employment or to review the performance of a public employee. Executive session will begin at 20:10 and is expected not to exceed more than an hour.

The board opened the door and went back into public meeting at 21:20.

The board stated that they will have an executive meeting scheduled on 7/13/11 at 18:00 to discuss CEO contract and under RCW 42.30.110 (g) to evaluate the qualifications of an applicant for public employment or to review the performance of a public employee.

Jeness Evanson moved to appoint Ray Hoffman to the Board of Commissioners Position #4 interim, the motion was seconded by Vonni Mulrony. The motion passed unanimously.

Vonni motioned to adjourn the meeting; it was seconded by Jim Maves, and approved with all in favor.

Meeting was adjourned at: 19:21

Next regular meeting will be August 3, 2011

Roger Dumbeck, President

Jeness Evanson, Commissioner

Jim Maves, Secretary

Vonni Mulrony, Commissioner

**GARFIELD COUNTY HOSPITAL DISTRICT
BOARD OF COMMISSIONERS
SPECIAL MEETING**

July 13, 2011

Meeting called to order at: 18:00

Present: Roger Dumbeck, Jenness Evanson, Vonni Mulrony, Ray Hoffman, Jim Maves

Staff & Guests: Andrew Craigie, Chris Munoz, Susan Morrow

1. Oath of Office: Ray Hoffman took the oath of office and signed a declaration of that oath
2. USDA Grant: Andrew presented information regarding the intent of the district to apply for a USDA Rural Development Grant to fund proposed improvements to the LTC tub room. There was some brief discussion of the grant process and scope of the project. Chris Munoz commented on the USDA Grant process.

Open Meeting Adjourned at: 18:20

3. Board went into executive session under RCW 42.30.110 (g) to evaluate the qualifications of an applicant for public employment or to review the performance of a public employee

Executive Session Adjourned at: 19:45

Jenness Evanson moved, Jim Maves 2nd a motion to amend the Employment Contract of the Chief Executive Officer (CEO) of Garfield County Public Hospital District Number 1 (GCPHD). The amendment would provide for 60 days of severance pay if the Board of Commissioners at its discretion terminated the CEO's duties as Administrator of GCPHD. Provided, if termination were made as a result of the commission of a felony, fraud, theft, dishonesty, or of a crime involving moral turpitude, destruction or theft of Employer property, physical attack to a fellow employee, intoxication at work, use of narcotics or alcohol to and extent that materially impairs Employee's performance or his or her duties, willful malfeasance or gross negligence in the performance of Employee's duties, violation of law in the course of employment that has a material adverse impact on Employer or its employees, Employee's failure or refusal to perform Employee's duties, Employee's failure or refusal to follow reasonable instruction or directions, misconduct materially injurious to Employer, neglect of duty, poor job performance, or any material breach of Employee's duties or obligations to Employer that results in material harm to Employer the district would not be responsible to pay such severance pay.

Also, the CEO will only get such severance pay if the Employee releases the Employer and its agents from any and all claims in a signed written release satisfactory in form and substance to the Employer.

Also, the Severance Pay is designed to replace the Annual Retention Bonus referred to in the contract of September 14, 2009 between GCPHD and the CEO.

Motion passed

Roger Dumbeck moved, Vonni Mulrony 2nd a motion to pay the CEO of GCPHD an annual bonus of \$5,000. The Bonus is based on 4 factors, ¼ of the bonus to be paid for each of the factors. 1) Completion and distribution of a professional quality nursing home marketing brochure promoting the quality of resident care at GCPHD. (illustrating such facts as our care for residents with hearing difficulties, macular degeneration; our speech, occupational, and physical therapy programs, our ability for face-to-face communication via computer to out-of-town family our generally high level of personal care etc) 2) Monthly communication with patrons of the district at a level of simple understanding. 3) A study of how GCPHD's rates (lab costs, nursing home costs, x-rays, mammograms, etc) compare with our local competitors. After the study has been completed, it will be presented to the Board of Commissioners, and rate adjustment may result. 4) Have GCPHD running in the black each year.

Motion passed

Vonni Mulrony moved, Ray Hoffman 2nd a motion to adjourn the meeting.

Motion passed

Meeting was adjourned at: 20:25

Roger Dumbeck, President

Jeness Evanson, Commissioner

Jim Maves, Secretary

Vonni Mulrony, Commissioner

Ray Hoffman

FINANCE COMMITTEE MEETING MINUTES

JULY 28, 2011

Members: R Dumbeck Absent S Morrow Present A Craigie Present J Manring Present
 S Jones Absent S Clovis Present J Evanson Present

ITEMS OF DISCUSSION	NOTES																																			
Staffing Update	Vacancies ➤ Physical Therapy Assistant ➤ ARNP – conducting interviews ➤ Part-time Seasonal Maintenance Grounds person ➤ One or two nurses – depending on staffing requirements																																			
A/R – Billing Office Update	<u>A/R</u> ➤ June A/R increased \$28,648 compared to May, 2011. ➤ A/R days decreased to 46.53 days from 46.72 days. ➤ A/R 181+ days increased \$6,399 compared to May.																																			
P&L (State of Operations) Current Month	Following is a recap of the Statement of Operations for June 2011 <div style="text-align: center; background-color: black; color: white; padding: 2px;">June 2011</div> <table style="width: 100%; border-collapse: collapse;"> <thead> <tr> <th style="width: 40%;"></th> <th style="width: 15%; text-align: center;">Budgeted</th> <th style="width: 15%; text-align: center;">Actual</th> <th style="width: 15%; text-align: center;">Variance</th> <th style="width: 15%; text-align: center;">% Variance to Budgeted Amt</th> </tr> </thead> <tbody> <tr> <td>Revenue</td> <td style="text-align: right;">\$ 989,066</td> <td style="text-align: right;">\$ 766,409</td> <td style="text-align: right;">(\$ 222,657)</td> <td style="text-align: right;">-22.51%</td> </tr> <tr> <td>C/A</td> <td style="text-align: right;">\$ 51,914</td> <td style="text-align: right;">(\$ 192,470)</td> <td style="text-align: right;">(\$ 244,385)</td> <td style="text-align: right;">-470.74%</td> </tr> <tr> <td>Expenses</td> <td style="text-align: right;">\$ 598,978</td> <td style="text-align: right;">\$ 525,584</td> <td style="text-align: right;">(\$ 73,394)</td> <td style="text-align: right;">-12.25%</td> </tr> <tr> <td>Net Income From Oper</td> <td style="text-align: right;">\$ 338,173</td> <td style="text-align: right;">\$ 433,295</td> <td style="text-align: right;">\$ 95,122</td> <td style="text-align: right;">28.13%</td> </tr> <tr> <td>Non-Oper Gains/Losses</td> <td style="text-align: right;">\$ 452</td> <td style="text-align: right;">\$ 3,946</td> <td style="text-align: right;">\$ 3,494</td> <td style="text-align: right;">772.75%</td> </tr> <tr> <td>Net Income (Loss)</td> <td style="text-align: right;">\$ 338,625</td> <td style="text-align: right;">\$ 437,241</td> <td style="text-align: right;">\$ 98,615</td> <td style="text-align: right;">29.12%</td> </tr> </tbody> </table> ➤ Revenues under budgeted amount by 22.51% or \$222,657 primarily due to \$380,000 in EMR stimulus monies budgeted but not received as the project has not moved as quickly as projected. ➤ C/As under budget by 470.74 % or \$244,285 due to adjustment to liability account for Medicare cost report Jan – June 2011 computed by WIPFLI. ➤ Expenses under budget by 12.25% or \$73,394.		Budgeted	Actual	Variance	% Variance to Budgeted Amt	Revenue	\$ 989,066	\$ 766,409	(\$ 222,657)	-22.51%	C/A	\$ 51,914	(\$ 192,470)	(\$ 244,385)	-470.74%	Expenses	\$ 598,978	\$ 525,584	(\$ 73,394)	-12.25%	Net Income From Oper	\$ 338,173	\$ 433,295	\$ 95,122	28.13%	Non-Oper Gains/Losses	\$ 452	\$ 3,946	\$ 3,494	772.75%	Net Income (Loss)	\$ 338,625	\$ 437,241	\$ 98,615	29.12%
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P&L (State of Operations) Year-to-date	Following is a recap of the Statement of Operations for Year-to-date : <div style="text-align: center; background-color: black; color: white; padding: 2px;">Year-to-date 2011</div> <table style="width: 100%; border-collapse: collapse;"> <thead> <tr> <th style="width: 40%;"></th> <th style="width: 15%; text-align: center;">Budgeted</th> <th style="width: 15%; text-align: center;">Actual</th> <th style="width: 15%; text-align: center;">Variance</th> <th style="width: 15%; text-align: center;">% Variance to Budgeted Amt</th> </tr> </thead> <tbody> <tr> <td>Revenue (Excluding Spec Levy \$)</td> <td style="text-align: right;">\$4,052,381</td> <td style="text-align: right;">\$4,113,726</td> <td style="text-align: right;">\$ 61,345</td> <td style="text-align: right;">1.51%</td> </tr> <tr> <td>C/A</td> <td style="text-align: right;">\$ 313,217</td> <td style="text-align: right;">\$1,132,370</td> <td style="text-align: right;">\$ 819,152</td> <td style="text-align: right;">261.53%</td> </tr> <tr> <td>Expenses</td> <td style="text-align: right;">\$3,512,590</td> <td style="text-align: right;">\$3,284,613</td> <td style="text-align: right;">(\$ 227,978)</td> <td style="text-align: right;">-6.49%</td> </tr> <tr> <td>Net Income From Oper</td> <td style="text-align: right;">\$ 226,574</td> <td style="text-align: right;">(\$ 303,256)</td> <td style="text-align: right;">(\$ 529,830)</td> <td style="text-align: right;">-233.84%</td> </tr> <tr> <td>Non-Oper Gains/Losses</td> <td style="text-align: right;">\$ 3,219</td> <td style="text-align: right;">\$ 12,881</td> <td style="text-align: right;">\$ 9,662</td> <td style="text-align: right;">300.17%</td> </tr> <tr> <td>Net Income (Loss)</td> <td style="text-align: right;">\$ 229,793</td> <td style="text-align: right;">(\$ 290,375)</td> <td style="text-align: right;">(\$ 520,168)</td> <td style="text-align: right;">-226.36%</td> </tr> </tbody> </table>		Budgeted	Actual	Variance	% Variance to Budgeted Amt	Revenue (Excluding Spec Levy \$)	\$4,052,381	\$4,113,726	\$ 61,345	1.51%	C/A	\$ 313,217	\$1,132,370	\$ 819,152	261.53%	Expenses	\$3,512,590	\$3,284,613	(\$ 227,978)	-6.49%	Net Income From Oper	\$ 226,574	(\$ 303,256)	(\$ 529,830)	-233.84%	Non-Oper Gains/Losses	\$ 3,219	\$ 12,881	\$ 9,662	300.17%	Net Income (Loss)	\$ 229,793	(\$ 290,375)	(\$ 520,168)	-226.36%
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FINANCE COMMITTEE MEETING MINUTES

JULY 28, 2011

	<ul style="list-style-type: none"> ➤ Revenues exceed budget by 1.51%. ➤ C/A over budget by 261.53% due primarily to Medicaid’s lower reimbursement and Medicare’s 2010 Cost Report Settlement of \$648k. ➤ Expenses are under budget by 6.49%. 																												
<p>Balance Sheet / Treasurer Recon</p>	<p>Reconciliation with Treasurer’s office for May has been completed.</p> <p>INVESTMENTS</p> <p><u>Capital Repair and Replacement - G/L 1112007</u> Current balance of \$230,741.77 It is our goal to transfer a percent of gross operating revenue each month. Since implementation in August 09:</p> <table style="margin-left: 40px; border-collapse: collapse;"> <tr><td>Aug 09 5%</td><td style="text-align: right;">\$23,660.34</td></tr> <tr><td>Sept 09 2%</td><td style="text-align: right;">9,049.95</td></tr> <tr><td>Nov 09</td><td style="text-align: right;">25,000.00</td></tr> <tr><td>Dec 09</td><td style="text-align: right;">20,000.00</td></tr> <tr><td>Feb 10</td><td style="text-align: right;">20,000.00</td></tr> <tr><td>Mar 10</td><td style="text-align: right;">50,000.00</td></tr> <tr><td>July 10</td><td style="text-align: right;">100,000.00</td></tr> <tr><td>August 10</td><td style="text-align: right;">-141,986.52 Purchase of Pataha St. property.</td></tr> <tr><td>January 11</td><td style="text-align: right;">25,000.00</td></tr> <tr><td>March 11</td><td style="text-align: right;">25,000.00</td></tr> <tr><td>April 11</td><td style="text-align: right;">25,000.00</td></tr> <tr><td>June 11</td><td style="text-align: right;">50,000.00</td></tr> <tr><td colspan="2"><hr/></td></tr> <tr><td>June Balance</td><td style="text-align: right;">\$230,741.77</td></tr> </table> <p><u>Deferred Retirement/Compensation - G/L 1112008</u> Current balance is \$110,685.75</p> <p><u>County Investment – G/L 1112000</u> Current balance \$214,550.49</p> <p><u>Proshare Investment – G/L 1112005</u> Current balance \$49,737.33</p> <p><u>Due to 3rd Party Investment – G/L 1112004</u> Current balance \$325,000</p> <p><i>These are funds set aside to pay Medicaid and/or Medicare upon completion and result of Cost Reports and Interim Cost Reports. The offsetting liability account is Due to Third Party G/L 2021005.</i></p> <p><u>Allowance for Bad Debt – GL 1041000</u> \$354,260 upon advice of Wipfli’s office.</p> <p><i>This plugged estimated, write off amount reduces the actual Accounts Receivable asset</i></p>	Aug 09 5%	\$23,660.34	Sept 09 2%	9,049.95	Nov 09	25,000.00	Dec 09	20,000.00	Feb 10	20,000.00	Mar 10	50,000.00	July 10	100,000.00	August 10	-141,986.52 Purchase of Pataha St. property.	January 11	25,000.00	March 11	25,000.00	April 11	25,000.00	June 11	50,000.00	<hr/>		June Balance	\$230,741.77
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FINANCE COMMITTEE MEETING MINUTES

JULY 28, 2011

	<p><i>amount and is based on historical information, current account statuses, and projected trends. It is budgeted for on the P&L under Contractual Adjustments G/L 5800001.</i></p> <p><u>Accounts Payable – GL 2022001</u> Accounts Payable liability remains low as GCHD has paid all invoices received in full.</p>						
Capital Projects	<p><u>LTC Tub/Shower Rooms – Projected costs \$110,000</u> Contractor walk through completed 7/21/11 – 2 contractors interested. Architect responded to DOH’s request for additional information 7/15/11. CFO responded to HRSA’s (grant source) for additional information 7/15/11. Hopeful completion date – 12/31/11.</p> <p><u>EHR Project</u></p> <ul style="list-style-type: none"> • EHR Team demoed Healthland’s updated web product 7/21/11. • EHR Team demoed AllScripts 7/11/11. • Provider and CFO attended on-site Cerner product review in Kansas City 7/11-13/11 – costs paid by vendor. EHR team demoed Cerner 7/13/11. Cerner representative visited GCHD 7/21/11. <p>Andrew provided additional update: next step is to create RFP and then invite vendors for on-site in-depth demonstrations.</p>						
Cash Flow	<p>Cash flow spreadsheet shows final figure for June, 2011 of \$108,168.52 As of date & time of meeting cash flow = \$95,559.66</p>						
Grant Table Current	Date of Award	Grant Title	Amount	Billed	Balance	Status	Agency
	8/12/2010	Small Health Care Provider Quality Improvement Grant (3 YRS)	\$229,211	\$35,458	\$193,753	Active	Dept Health & Human Services
	Total		\$229,211	\$35,458	\$193,753		
Community Roundtable	<ul style="list-style-type: none"> • Executive Team developed reallocation of costs proposed methodologies based on interpretation of WACs and sent to WIPFLI for review and comment. • Held conference call with CFO, CEO and CPA on July 13th to discuss document. • Time tracking tools developed and list of staff affected by time study need. • Mandatory all staff meeting held at 2 PM 7/21/11 to discuss methodologies and needed information for CPA’s analysis. • CFO will submit data to CPA 2nd week of September for them to analyze reimbursement and Cost Report impact and determination of whether or not to submit methodology change to Medicare by 9/30/11. <p>Time study to be conducted by several key teams, primarily nursing, to determine</p>						

FINANCE COMMITTEE MEETING MINUTES

JULY 28, 2011

	<p>LTC time utilization. The study will be five weeks in duration.</p> <p>Andrew announced meeting of focused task committees will be August 4.</p>
Other Business	<p>Discussion regarding keeping the District competitive in the recruitment of nursing staff. Michele Beehler presented information regarding the wage grid.</p> <p>The Finance Committee recommends that the District raise, for the Acute & LTC nursing staff, the wage grid to 50% of market. The total cost for the remainder of the year is estimated at \$15,000.</p> <p>Susan moved Steve second Unanimous approval</p>

BALANCE SHEET
ENDING JUNE 2011

YEAR END HAS NOT BEEN DONE

ACCT NO	DESCRIPTION	CURRENT YEAR	LAST YEAR
ASSETS			
CURRENT CASH			
1011002	CASH - DISTRICT TREASURER	108,170.43	326,734.56
1011000	CASH - U.S. BANK-Mer't/MedC&A	776.88	776.88
1011001	CASH-BANK OF WHITMAN-Oper Acct	.00	.00
1014003	HOSPITAL REVOLVING FUND (5000)	5,000.00	5,000.00
1014004	HOSPITAL HEALTH PLAN ACCOUNT	.00	.00
1014001	HOSPITAL PETTY CASH (150)	150.00	150.00
1014002	CLINIC PETTY CASH	200.00	200.00
	CURRENT CASH	114,297.31	332,861.44
INVESTMENTS			
1011006	TRUST FUND/DONATIONS	.00	359,317.36
1112000	INVESTMENTS/COUNTY	214,550.49	18,353.13
1112001	HRA RESERVE	77,730.00	.00
1112004	INVESTMENT - DUE TO 3RD PARTY	325,000.00	.00
1112008	INVESTMENT - DEFF. RETIREMENT	111,685.75	87,546.62
1112005	INVESTMENT - PROSHARE	49,742.93	15,398.25
1112006	SPECIAL LEVY FUNDS	.00	102,869.08
1112007	CAPITAL REPAIR & REPLACEMENT	230,741.77	147,710.29
	INVESTMENTS	1,009,450.94	731,194.73
RESTRICTED ASSETS			
1011005	MEMORIAL FUND	78,128.37	73,790.12
1011003	RESIDENT TRUST	7,649.55	2,089.13
1011004	RESIDENT TRUST PETTY CASH	250.00	250.00
2025000	LESS: RESIDENT TRUST LIABILITY	7,899.55	2,339.13
	RESTRICTED ASSETS	78,128.37	73,790.12
ACCOUNTS RECEIVABLE			
1030000	A/R HOSPITAL	1,008,056.66	1,042,271.88
1030005	A/R UNRESOLVED DIFFERENCES	.00	.00
1031000	A/R CHILD CARE	.00	.00
1032000	A/R SNF	.00	.00
1033000	A/R CLEARING ACCOUNT	.00	.00
1034000	ADVANCE PAYMENTS -DSHS	.00	.00
	GROSS ACCOUNTS RECEIVABLE	1,008,056.66	1,042,271.88
ALLOWANCE			
1041001	ALLOW FOR BAD DEBTS- CLINIC	.00	.00
1043000	ALLOWANCE FOR C/A MEDICARE	.00	.00
1044000	ALLOWANCE FOR C/A -MEDICAID	.00	.00
1041000	LESS: ALLOWANCE FOR BAD DEBTS	354,260.00	377,361.00
	TOTAL ALLOWANCES FOR BAD DEBT	354,260.00	377,361.00
	NET ACCOUNTS RECEIVABLE	653,796.66	664,910.88
OTHER RECEIVABLES			
1050000	DUE FROM THIRD PARTY PAYORS	.00	247,287.27

YEAR END HAS NOT BEEN DONE

ACCT NO	DESCRIPTION	CURRENT YEAR	LAST YEAR
1062000	DUE FROM TAXES - SPECIAL LEVY	.00	30,279.88
1063001	DUE FROM TAXES OPERATIONS	<u>34,701.68</u>	<u>34,853.46</u>
	OTHER RECEIVABLES	34,701.68	312,420.61
	INVENTORY		
1080000	INVENTORY	<u>48,232.90</u>	<u>89,664.79</u>
	INVENTORY	48,232.90	89,664.79
	PREPAID EXPENSES		
1091000	PREPAID EXPENSES	.00	23,279.28
1092000	PREPAID INSURANCE	<u>225.20</u>	<u>239.50</u>
	PREPAID EXPENSES	<u>225.20</u>	<u>23,518.78</u>
	PROPERTY, PLANT & EQUIP (PP&E)		
1210000	LAND	83,983.00	75,608.00
1220000	LAND IMPROVEMENTS	234,472.16	234,472.16
1230000	HOSPITAL BUILDINGS	1,403,416.72	1,000,304.08
1240000	FIXED EQUIPMENT - BLDG SERVICE	1,009,139.98	770,842.07
1261000	MAJOR MOVABLE EQUIPMENT	894,279.89	794,463.77
1262000	MINOR EQUIPMENT	27,663.10	27,663.10
1280000	CONSTRUCTION IN PROGRESS	<u>.00</u>	<u>.00</u>
	PP&E (BEFORE ACCUM DEPR)	3,652,954.85	2,903,353.18
	ACCUMULATED DEPRECIATION		
1320000	ACCUM DEPRECIATION - LAND IMPR	234,472.00	238,072.00
1330000	ACCUM DEPRECIATION - BUILDINGS	874,734.00	831,645.00
1340000	ACCUM DEPRECIATION - FIXED EQUI	674,273.50	645,529.00
1360000	ACCUM DEPRECIATION- EQUIPMENT	<u>741,686.00</u>	<u>747,616.00</u>
	ACCUMULATED DEPRECIATION	<u>2,525,165.50</u>	<u>2,462,862.00</u>
	PP&E (AFTER ACCUM DEPR)	1,127,789.35	440,491.18
	TOTAL ASSETS	<u>3,066,622.41</u>	<u>2,668,852.53</u>
	LIABILITIES		
	LEASES		
2015001	LEASE PAYABLE	.00	.00
2015002	CAPITAL LEASE PAYABLE	<u>.00</u>	<u>.00</u>
	LEASES	.00	.00
	RESERVES		
2021005	DUE TO THIRD PARTY PAYORS	325,000.00	.11
2020001	MEDICAL INSURANCE RESERVE	41,611.09	1,679.44
2020002	DENTAL INSURANCE RESERVE	<u>.00</u>	<u>.00</u>
	RESERVES	366,611.09	1,679.55
	ACCTS PAY & ACCRUED LIAB		
2022001	ACCOUNTS PAYABLE	32,075.39	29,767.45
2023000	ACCRUED LIABILITIES	<u>.00</u>	<u>.00</u>
	ACCTS PAY & ACCRUED LIAB	32,075.39	29,767.45

BALANCE SHEET
ENDING JUNE 2011

YEAR END HAS NOT BEEN DONE

ACCT NO	DESCRIPTION	CURRENT YEAR	LAST YEAR
	PAYROLL ACCRUALS & LIABILITIES		
2031000	ACCURED PAYROLL	152,015.52	156,376.03
2032000	ACCRUED VACATION	210,126.74	204,010.34
2034000	FEDERAL INCOME TAX PAYABLE	757.59	757.59
2034100	STATE INCOME TAX PAYABLE - ID	2,391.64	1,823.94
2035000	FICA/SOC SEC PAYABLE	14,345.01	14,710.27
2036000	WORKER'S COMP PAYABLE	43,103.99	49,359.71
2037000	UNEMPLOYMENT TAX PAYABLE	6,047.82	5,105.05
2037500	403 (B) CONTR-DEFERRED COMP PAY	111,685.75	87,546.62
2037600	LIFE INSURANCE PAYABLE	.00	.00
2038000	HEALTH INSURANCE PAYABLE	.00	.00
2038002	P/R DEDUCTIONS - LIFE INS	220.01	7.73
2038004	P/R DEDUCTION FOR A/R	543.85	543.56
2038005	P/R DEDUCTION CREDIT UNION	.00	.00
2038006	P/R DEDUCTION - DENTAL INS	.00	.00
2038007	P/R DEDUCTION - TSA	.00	.00
2038008	P/R DEDUCTION - AFLAC	(1,489.28)	(1,467.91)
2038009	P/R DEDUCTION - HUGS DONATION	.00	.00
2038099	P/R DEDUCTIONS - EAC DONATION	.00	.00
2038010	P/R DEDUCTIONS - GARNISHMENT	203.85	203.85
2038011	P/R DEDUCTION - MISC	50.00	50.00
2038012	P/R DEDUCT- FLEX SPENDING ACC	11,513.84	5,584.57
2038013	P/R DEDUCT-FLEX SPEND DEPENDEN	.00	.00
	PAYROLL ACCRUALS & LIABILITIES	551,516.33	524,611.35
	OTHER LIABILITIES		
2120000	DEFERRED TAXATION-SPEC LEVY	.00	30,279.88
2121000	DEFERRED TAXATION	34,701.68	34,853.46
2025005	EAC FUNDS	190.46	190.46
	OTHER LIABILITIES	34,892.14	65,323.80
	TOTAL LIABILITIES	985,094.95	621,382.15
	NET ASSETS		
2411000	EQUITY FROM GRANTS & DONATIONS	696,680.30	696,680.30
2412000	EQUITY FROM OPERATIONS	(1,849,064.03)	(1,849,064.03)
2413000	EQUITY FROM TAXATION	1,364,446.00	1,364,446.00
2800000	RETAINED EQUITY	2,160,664.36	1,189,851.27
	NET INCOME (LOSS)	2,372,726.63	1,401,913.54
	Current Year earnings	(291,199.18)	645,556.83
	TOTAL NET ASSETS	2,081,527.45	2,047,470.37
	TOTAL LIABILITIES & NET ASSETS	3,066,622.40	2,668,852.52

YEAR-END HAS NOT BEEN DONE

ACCT NO	DESCRIPTION	CURRENT PERIOD			YEAR TO DATE			ANNUAL	
		ACTUAL	BUDGET	VARIANCE	ACTUAL	BUDGET	VARIANCE	BUDGET	REMAINING
REVENUE									
	REGULAR OPERATING REVENUE	698028.18	586202.78	111825.40	3853112.99	3499040.28	354072.71	7265014.90	3411901.91
	TAX REVENUE	1102.96	54.21	1048.75	46811.54	36653.81	10157.73	73307.62	26496.08
	OTHER OPERATING REVENUE	<u>67277.37</u>	<u>402808.55</u>	<u>-335531.18</u>	<u>213801.31</u>	<u>516687.24</u>	<u>-302885.93</u>	<u>653918.84</u>	<u>440117.53</u>
	TOTAL REVENUE	766408.51	989065.54	-222657.03	4113725.84	4052381.33	61344.51	7992241.36	3878515.52
	LESS CONTRACTUAL ADJUSTMENTS	-192470.15	51914.87	-244385.02	1132369.64	313217.74	819151.90	631625.96	-500743.68
	GROSS PROFIT	958878.66	937150.67	21727.99	2981356.20	3739163.59	-757807.39	7360615.40	4379259.20
EXPENSES									
	ACUTE CARE	93053.30	132142.33	-39089.03	681121.34	786650.66	-105529.32	1586338.47	905217.13
	SKILLED NURSING	61108.36	73422.91	-12314.55	383364.83	438120.97	-54756.14	883501.54	500136.71
	MED TRANSPORTATION	494.63	596.97	-102.34	1422.51	3601.76	-2179.25	7263.22	5840.71
	CENTRAL SUPPLY	6452.96	2702.39	3750.57	32584.20	16282.79	16301.41	36264.72	3680.52
	LAB	24218.34	25661.09	-1442.75	128981.32	144876.07	-15894.75	281772.63	152791.31
	EKG	238.05	.00	238.05	1185.72	.00	1185.72	.00	-1185.72
	RADIOLOGY	4372.86	3023.00	1349.86	25851.66	16273.12	9578.54	32815.79	6964.13
	PHARMACY	12088.67	11904.18	184.49	56379.10	71821.87	-15442.77	144834.15	88455.05
	INHALATION	18.34	.00	18.34	94.07	.00	94.07	.00	-94.07
	PHYSICAL THERAPY	14737.82	16673.12	-1935.30	88967.20	89556.87	-589.67	174942.89	85975.69
	SPEECH THERAPY	.00	.00	.00	.00	.00	.00	.00	.00
	OCCUPATIONAL THERAPY	.00	.00	.00	.00	.00	.00	.00	.00
	EMERGENCY ROOM	33206.77	10728.52	22478.25	143575.52	66506.46	77069.06	134085.77	-9489.75
	CLINIC	40872.71	54570.54	-13697.83	266650.62	299017.31	-32366.69	596522.18	329871.56
	DIETARY	36439.91	36640.13	-200.22	212985.29	223122.12	-10136.83	447848.26	234862.97
	LINEN	4807.63	1806.56	3001.07	29283.11	15121.83	14161.28	26202.03	-3081.08
	SOCIAL SERVICES	6198.84	5446.09	752.75	34659.47	32942.13	1717.34	66344.87	31685.40

YEAR-END HAS NOT BEEN DONE

ACCT NO	DESCRIPTION	C U R R E N T P E R I O D			Y E A R T O D A T E			ANNUAL	
		ACTUAL	BUDGET	VARIANCE	ACTUAL	BUDGET	VARIANCE	BUDGET	REMAINING
	PLANT	24481.76	26501.47	-2019.71	160597.12	159123.59	1473.53	320884.60	160287.48
	HOUSEKEEPING	15467.65	20173.43	-4705.78	96583.93	121651.29	-25067.36	245383.74	148799.81
	INFORMATION TECH	7001.59	.00	7001.59	46904.79	.00	46904.79	.00	-46904.79
	ACCOUNTING	48845.95	53922.99	-5077.04	311170.98	326071.93	-14900.95	678103.27	366932.29
	ADMINISTRATION	24894.17	63207.50	-38313.33	160818.83	349085.16	-188266.33	696353.08	535534.25
	HUMAN RESOURCES	6904.49	.00	6904.49	49139.44	.00	49139.44	.00	-49139.44
	MEDICAL RECORDS	25044.84	20684.63	4360.21	130191.19	117731.11	12460.08	235957.87	105766.68
	DIRECTOR OF NURSING SERVICES	9918.84	8286.37	1632.47	56005.13	49991.78	6013.35	100804.20	44799.07
	INSERVICE	.00	343.75	-343.75	72.00	2062.50	-1990.50	4125.00	4053.00
	ACTIVITIES	7118.29	6231.28	887.01	39810.51	37126.60	2683.91	74546.30	34735.79
	SHCPQI GRANT	2359.97	.00	2359.97	36153.51	.00	36153.51	.00	-36153.51
	OTHER OPERATING EXPENSES	15237.89	24308.73	-9070.84	110883.07	145852.38	-34969.31	291704.76	180821.69
	TOTAL EXPENSES	525584.63	598977.98	-73393.35	3285436.46	3512590.30	-227153.84	7066599.34	3781162.88
	NON-OPERATING GAINS OR LOSSES	3946.10	452.14	3493.96	12881.08	3218.84	9662.24	5951.68	-6929.40
	NET INCOME (LOSS)	437240.13	338624.83	98615.30	-291199.18	229792.13	-520991.31	299967.74	591166.92

Garfield County Hospital District
2011 CASH FLOW REPORT

MONTH	WITHDRAWALS			OTHER TRANSACTIONS			DEPOSITS											HUGS Memorial GL 1011005	ProShare GL 1112005	GRAND TOTAL DEPOSIT	
	Warrants Issued		TOTAL WITHDRAWALS	Transfers	Taxes, Interest & Other	TOTAL OTHER TRANS	NEED TO SPLIT	Medicare (Noridian)	Medicaid (DSHS)	Commercial	BCBS	Self Pay	L&I (State Funded)	Workman Comp (All Other Parties)	Misc	TOTAL CASH DEPOSIT G/L 1011002	CUMULATIVE BALANCE				
	A/P	Payroll Checks					Payroll Direct Deposit	01	01	02	03	04	05	06	07	GL# Required					
BALANCE FORWARD FROM 2010																	\$ 184,731.43				
JAN	\$ 327,417.20	\$ 43,725.42	\$ 196,306.89	\$ 567,449.51	\$ (29,532.42)	\$ 83.22	\$ (29,449.20)	\$ -	\$ 221,074.21	\$ 169,643.72	\$ 44,228.58	\$ 36,792.96	\$ 72,687.07	\$ 4,289.40	\$ 1,723.24	\$ 5,849.72	\$ 556,288.90	\$ 144,121.62	\$ 294.57	\$ -	\$ 556,583.47
FEB	\$ 391,409.77	\$ 41,918.83	\$ 204,667.04	\$ 637,995.64	\$ 59,047.64	\$ 1,069.67	\$ 60,117.31	\$ -	\$ 164,127.05	\$ 172,036.50	\$ 45,767.24	\$ 20,486.40	\$ 114,981.43	\$ 319.48	\$ 1,462.81	\$ 24,514.32	\$ 543,695.23	\$ 109,938.52	\$ 194.99	\$ -	\$ 543,890.22
MAR	\$ 373,096.50	\$ 34,607.10	\$ 192,692.51	\$ 600,396.11	\$ 30,839.53	\$ 5,706.63	\$ 36,546.16	\$ -	\$ 193,862.81	\$ 171,092.96	\$ 37,056.91	\$ 41,282.68	\$ 81,422.47	\$ 1,097.62	\$ 776.35	\$ 84,789.76	\$ 611,381.56	\$ 157,470.13	\$ 343.71	\$ -	\$ 611,725.27
APR	\$ 333,273.54	\$ 36,647.20	\$ 199,408.68	\$ 569,329.42	\$ (29,228.08)	\$ 30,103.19	\$ 875.11	\$ -	\$ 153,266.37	\$ 173,576.77	\$ 31,671.09	\$ 63,544.68	\$ 95,811.88	\$ 2,011.76	\$ 4,903.32	\$ 6,043.18	\$ 530,829.05	\$ 119,844.87	\$ 315.07	\$ -	\$ 531,144.12
MAY	\$ 965,505.80	\$ 34,084.05	\$ 194,776.22	\$ 1,194,366.07	\$ 444,239.60	\$ 7,584.97	\$ 451,824.57	\$ -	\$ 167,942.01	\$ 169,757.75	\$ 45,147.82	\$ 63,821.32	\$ 90,694.35	\$ 1,247.45	\$ 3,435.68	\$ 120,546.03	\$ 662,592.41	\$ 39,895.78	\$ 71.97	\$ -	\$ 662,664.38
JUN	\$ 294,421.07	\$ 29,329.68	\$ 198,393.88	\$ 522,144.63	\$ (150,783.19)	\$ 1,052.59	\$ (149,730.60)	\$ 19,094.52	\$ 365,865.42	\$ 102,360.34	\$ 49,767.56	\$ 39,331.49	\$ 83,063.75	\$ 4,403.25	\$ 1,276.74	\$ 74,984.90	\$ 740,147.97	\$ 108,168.52	\$ (2,350.16)	\$ -	\$ 737,797.81
JUL				\$ -			\$ -										\$ -	\$ 108,168.52			\$ -
AUG				\$ -			\$ -										\$ -	\$ 108,168.52			\$ -
SEP				\$ -			\$ -										\$ -	\$ 108,168.52			\$ -
OCT				\$ -			\$ -										\$ -	\$ 108,168.52			\$ -
NOV				\$ -			\$ -										\$ -	\$ 108,168.52			\$ -
DEC				\$ -			\$ -										\$ -	\$ 108,168.52			\$ -
LESS SPECIAL LEVY \$																		\$ 108,168.52			
TOTALS	\$ 2,685,123.88	\$ 220,312.28	\$ 1,186,245.22	\$ 4,091,681.38	\$ 324,583.08	\$ 45,600.27	\$ 370,183.35	\$ 19,094.52	\$ 1,266,137.87	\$ 958,468.04	\$ 253,639.20	\$ 265,259.53	\$ 538,660.95	\$ 13,368.96	\$ 13,578.14	\$ 316,727.91	\$ 3,644,935.12	\$ 108,168.52	\$ (1,129.85)	\$ -	\$ 3,643,805.27
				\$ 4,091,681.38			\$ 370,183.35										\$ 3,644,935.12	\$ (76,562.91)			
				\$ -			\$ -	Avg Thru Last Completed Mo	\$ 115,103.44	\$ 87,133.46	\$ 23,058.11	\$ 24,114.50	\$ 48,969.18	\$ 1,215.36	\$ 1,234.38	\$ 28,793.45	\$ 331,357.74			\$ 108,168.52	\$ 3,643,805.27
								Current Avg	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%		0.00%				
								s/b @ (today's date/# of days in mo)	55.00%	55.00%	55.00%	55.00%	55.00%	55.00%	55.00%		55.00%				
								Over / Under	-55.00%	-55.00%	-55.00%	-55.00%	-55.00%	-55.00%	-55.00%		-55.00%				

GARFIELD COUNTY HOSPITAL DISTRICT MONTH-END FINANCE REPORT JUNE 2011

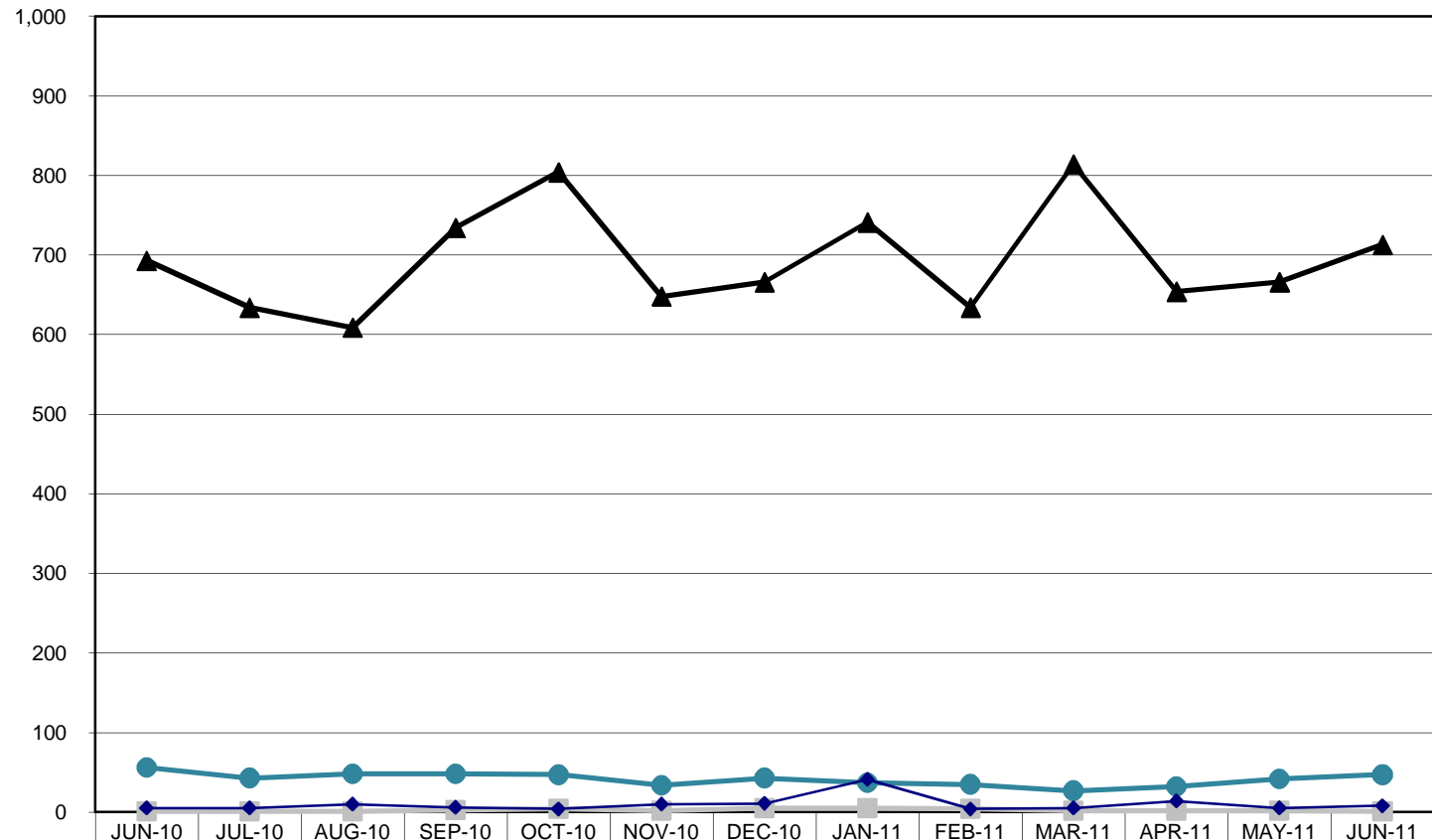
GARFIELD COUNTY HOSPITAL DISTRICT

Month-End Finance Report
Revenue Integrity Scorecard

	TARGET	JAN-11	FEB-11	MAR-11	APR-11	MAY-11	JUN-11
Revenue Outcomes							
Cash Collections as a % of Net Rev(60 Day Prior)	98%	109%	92%	94%	107%	97%	120%
Cash Collections		\$520,401	\$519,629	\$525,572	\$524,834	\$540,042	\$663,123
Net Revenue		\$557,179	\$489,464	\$556,944	\$554,299	\$524,603	\$593,324
Gross Revenue		\$655,505	\$575,840	\$655,228	\$652,116	\$617,181	\$698,028
Total Adjudicated Claim Percentage	98%	94%	130%	109%	102%	110%	95%
Gross AR		\$1,311,745	\$1,119,331	\$1,050,997	\$1,043,210	\$977,320	\$1,005,968
Net AR		\$1,114,983	\$951,432	\$893,347	\$886,729	\$830,722	\$855,073
Days in AR	55	64.20	53.19	50.14	49.30	46.72	46.53
Registrations Outcomes							
Registration Accuracy	>98%	85%	96%	96%	91%	88%	94%
Health Information Services							
DNFB - Days of Average Daily Gross Pt Revenue	<3 Days	6.58	4.42	3.71	4.26	3.25	5.75
Patient Financial Services							
Medicare Aging > 60 Days	<15%	11%	17%	13%	9%	12%	9%
Medicaid Aging > 90 Days	<35%	27%	22%	21%	15%	8%	12%
Commercial Aging > 90 Days	<20%	13%	18%	26%	20%	16%	7%
Workers Comp Aging >90 Days	<20%	37%	24%	51%	23%	12%	31%
Blues Aging > 90 days	<20%	-8%	-1%	10%	24%	2%	-10%
Self Pay Aging > 120 Days	<75%	39%	30%	30%	36%	28%	27%
Total Aging > 90 Days	<30%	20%	18%	19%	19%	17%	15%
Bad Debt as a % of Gross Revenue	<3.18%	3.93%	3.07%	1.38%	1.50%	1.29%	3.66%
Charity as a % of Gross Revenue	n/a	0%	2%	1%	0%	1%	0%
Pt Responsibilities Recoveries (AR)	>25%	121%	36%	123%	63%	82%	66%
Claims/Month Submission		\$807,893	\$772,887	\$990,237	\$789,580	\$726,582	\$850,276
Clean Claims Rate	85%	82%	82%	60%	83%	82%	81%

GARFIELD COUNTY HOSPITAL DISTRICT

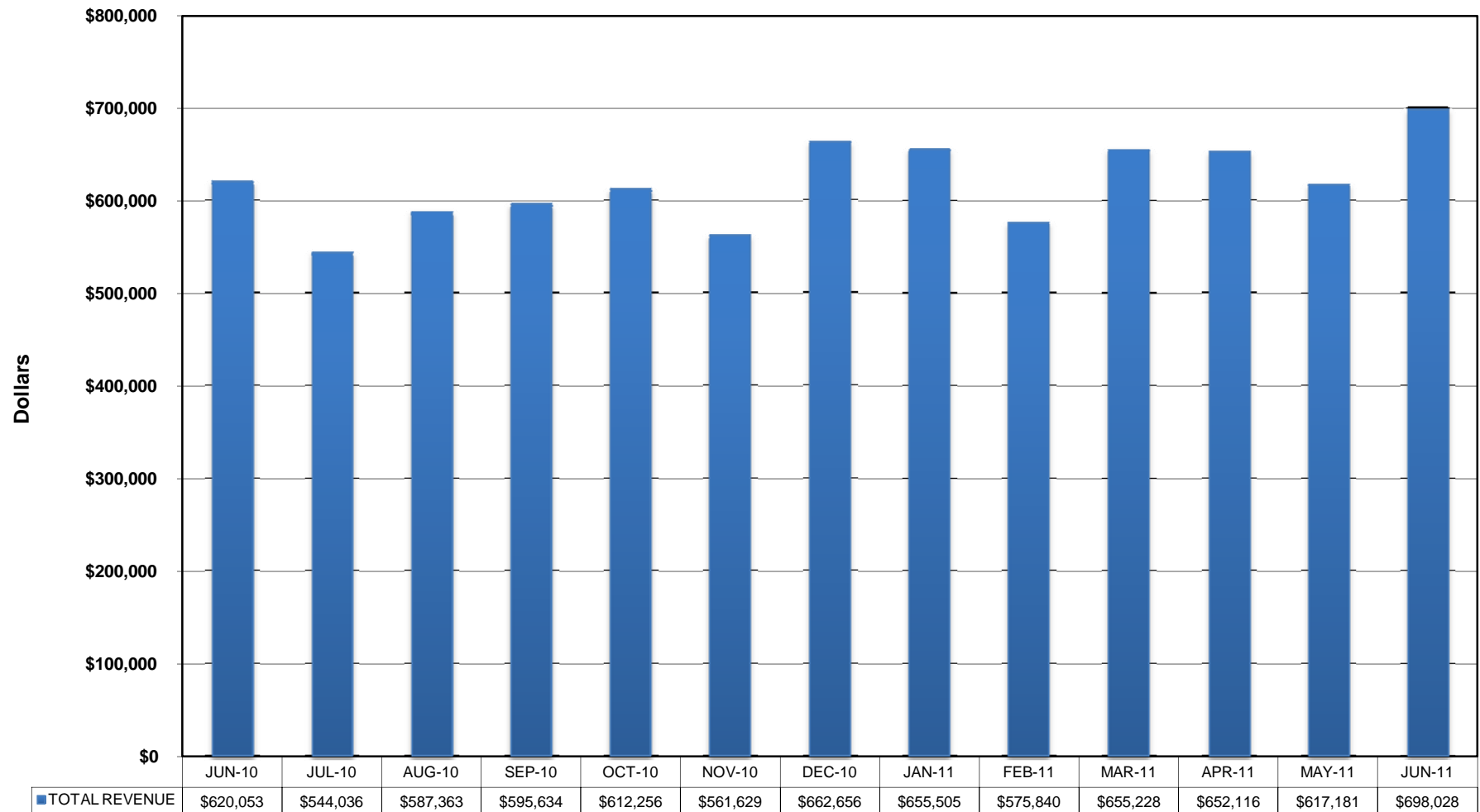
Month-End Finance Report Patient Stays



INPATIENT	1	1	1	3	4	2	5	5	4	2	2	2	1
OUTPATIENT	693	634	609	734	804	648	666	741	634	814	654	666	713
EMERGENCY ROOM	56	43	48	48	47	34	43	37	35	27	32	42	47
NURSING HOME	5	5	10	6	4	10	11	41	4	5	14	5	8

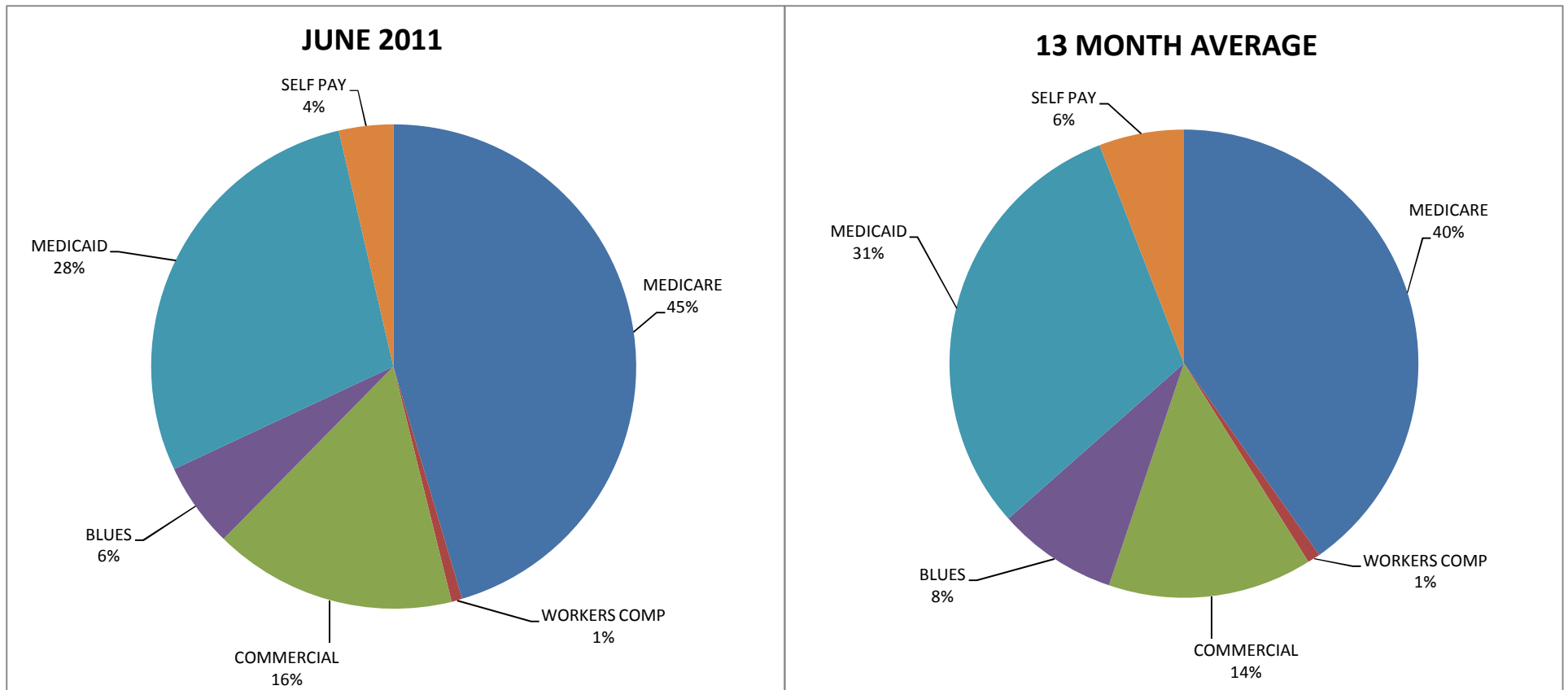
GARFIELD COUNTY HOSPITAL DISTRICT

Month-End Finance Report Revenue Dollars



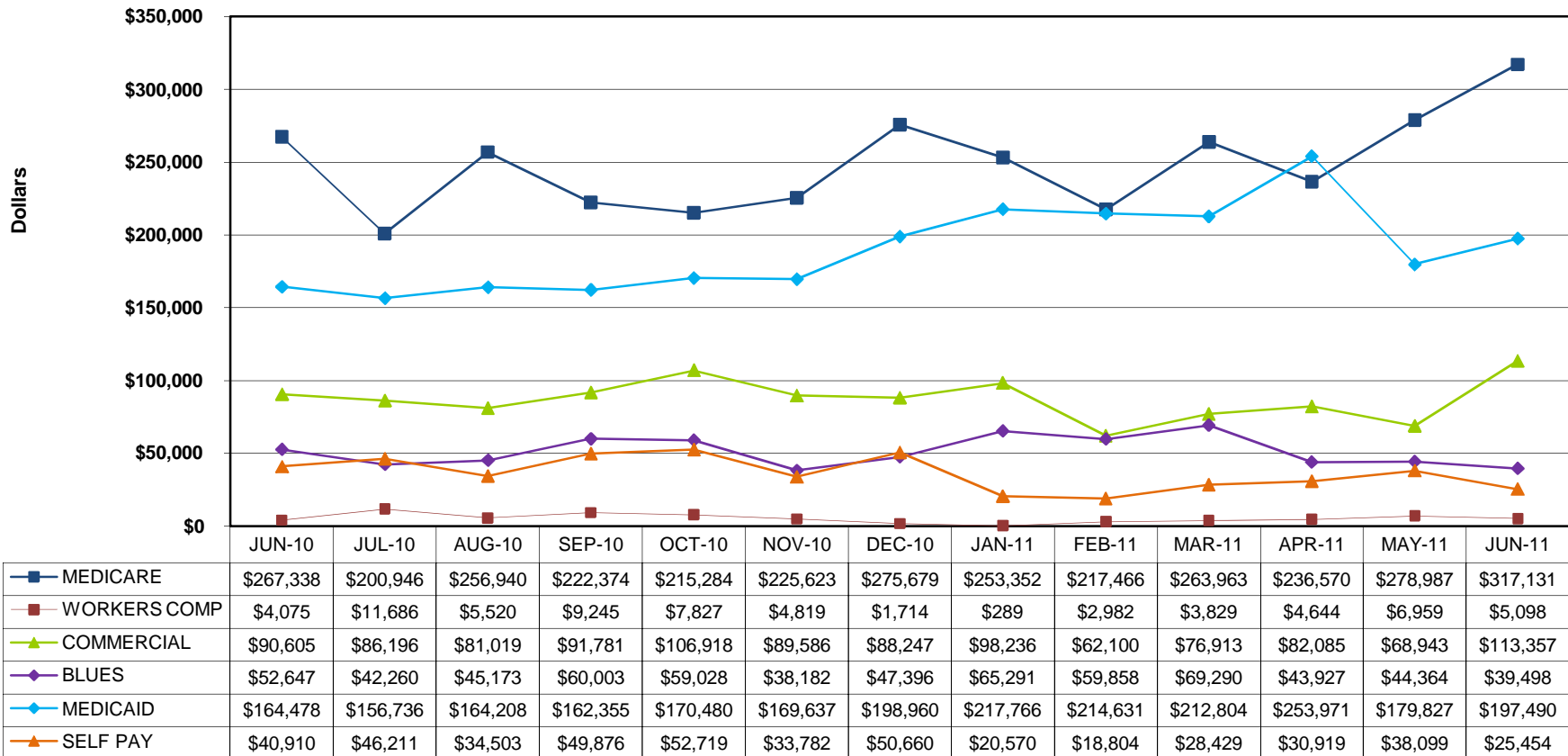
GARFIELD COUNTY HOSPITAL DISTRICT

Month-End Finance Report
Revenue Breakdown



GARFIELD COUNTY HOSPITAL DISTRICT

Month-End Finance Report Revenue Dollars



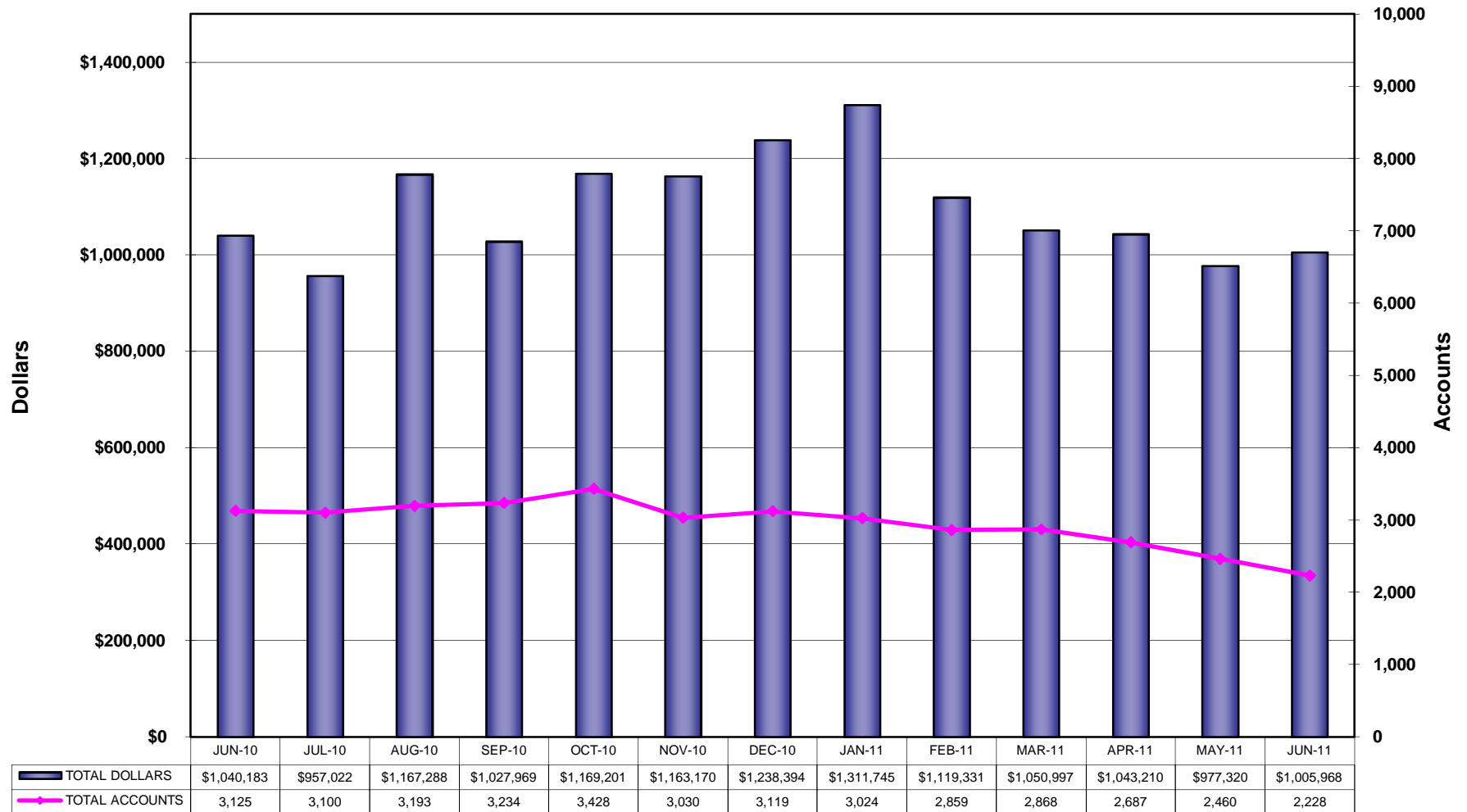
GARFIELD COUNTY HOSPITAL DISTRICT

Month-End Finance Report
Sponsor Revenue

	JUN-10	JUL-10	AUG-10	SEP-10	OCT-10	NOV-10	DEC-10	JAN-11	FEB-11	MAR-11	APR-11	MAY-11	JUN-11	13 MONTH TOTAL
MEDICARE	\$267,338	\$200,946	\$256,940	\$222,374	\$215,284	\$225,623	\$275,679	\$253,352	\$217,466	\$263,963	\$236,570	\$278,987	\$317,131	\$3,231,654
WORKERS COMP	\$4,075	\$11,686	\$5,520	\$9,245	\$7,827	\$4,819	\$1,714	\$289	\$2,982	\$3,829	\$4,644	\$6,959	\$5,098	\$68,688
COMMERCIAL	\$90,605	\$86,196	\$81,019	\$91,781	\$106,918	\$89,586	\$88,247	\$98,236	\$62,100	\$76,913	\$82,085	\$68,943	\$113,357	\$1,135,987
BLUES	\$52,647	\$42,260	\$45,173	\$60,003	\$59,028	\$38,182	\$47,396	\$65,291	\$59,858	\$69,290	\$43,927	\$44,364	\$39,498	\$666,916
MEDICAID	\$164,478	\$156,736	\$164,208	\$162,355	\$170,480	\$169,637	\$198,960	\$217,766	\$214,631	\$212,804	\$253,971	\$179,827	\$197,490	\$2,463,344
SELF PAY	\$40,910	\$46,211	\$34,503	\$49,876	\$52,719	\$33,782	\$50,660	\$20,570	\$18,804	\$28,429	\$30,919	\$38,099	\$25,454	\$470,937
TOTAL REVENUE PER MONTH	\$620,053	\$544,036	\$587,363	\$595,634	\$612,256	\$561,629	\$662,656	\$655,505	\$575,840	\$655,228	\$652,116	\$617,181	\$698,028	\$8,037,526

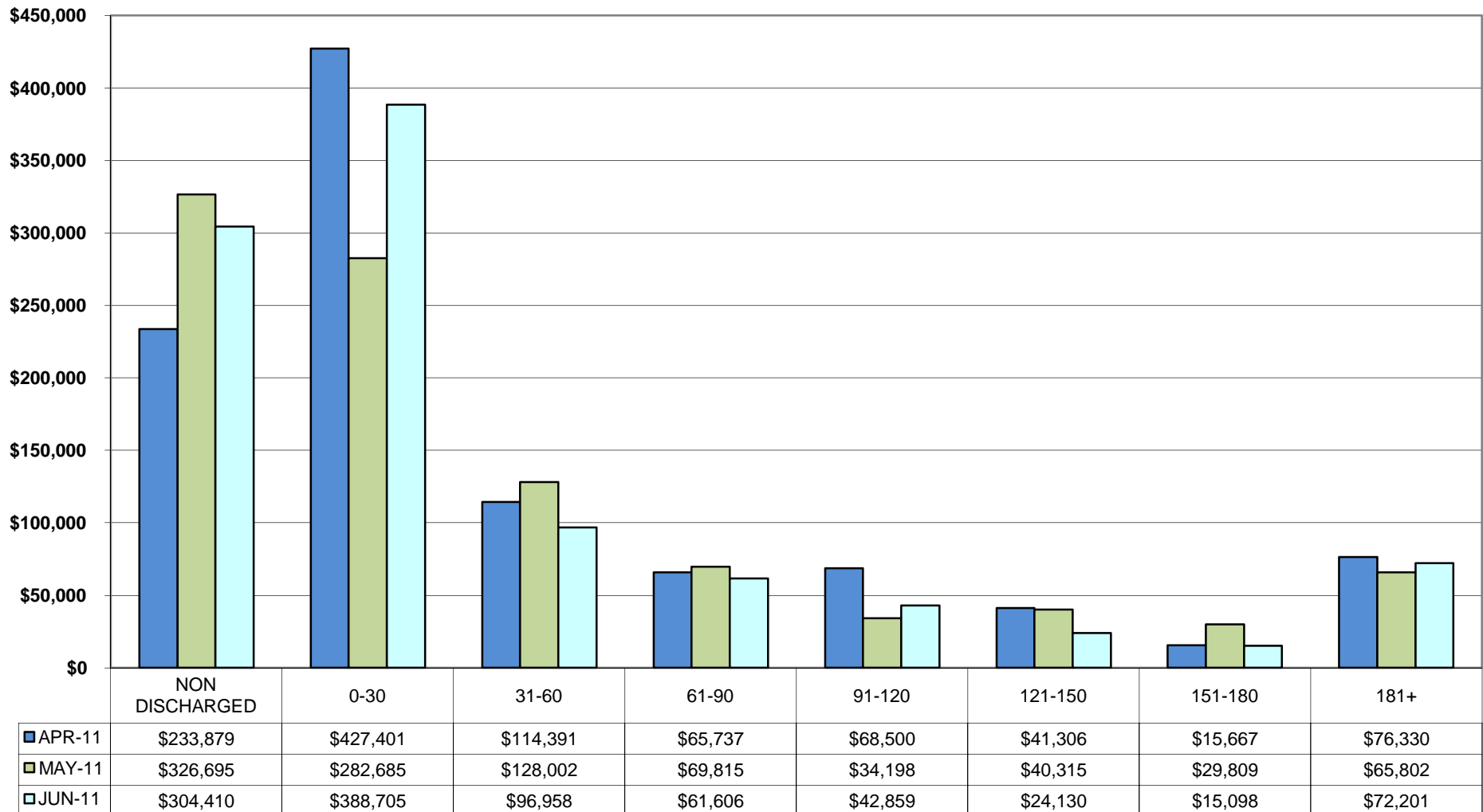
GARFIELD COUNTY HOSPITAL DISTRICT

Month-End Finance Report Accounts Receivable



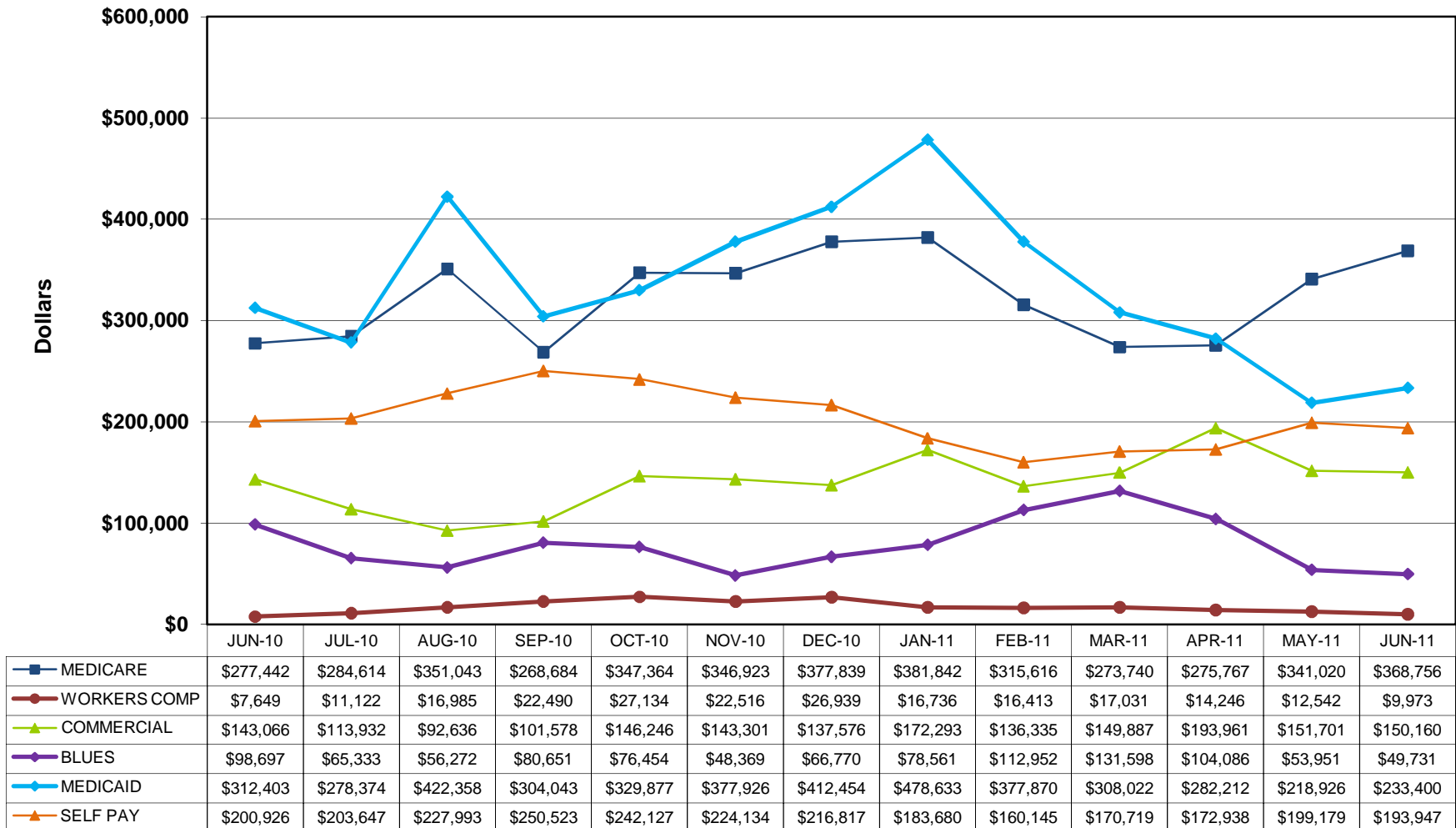
GARFIELD COUNTY HOSPITAL DISTRICT

Month-End Finance Report
AR Dollars Three-Month Aging



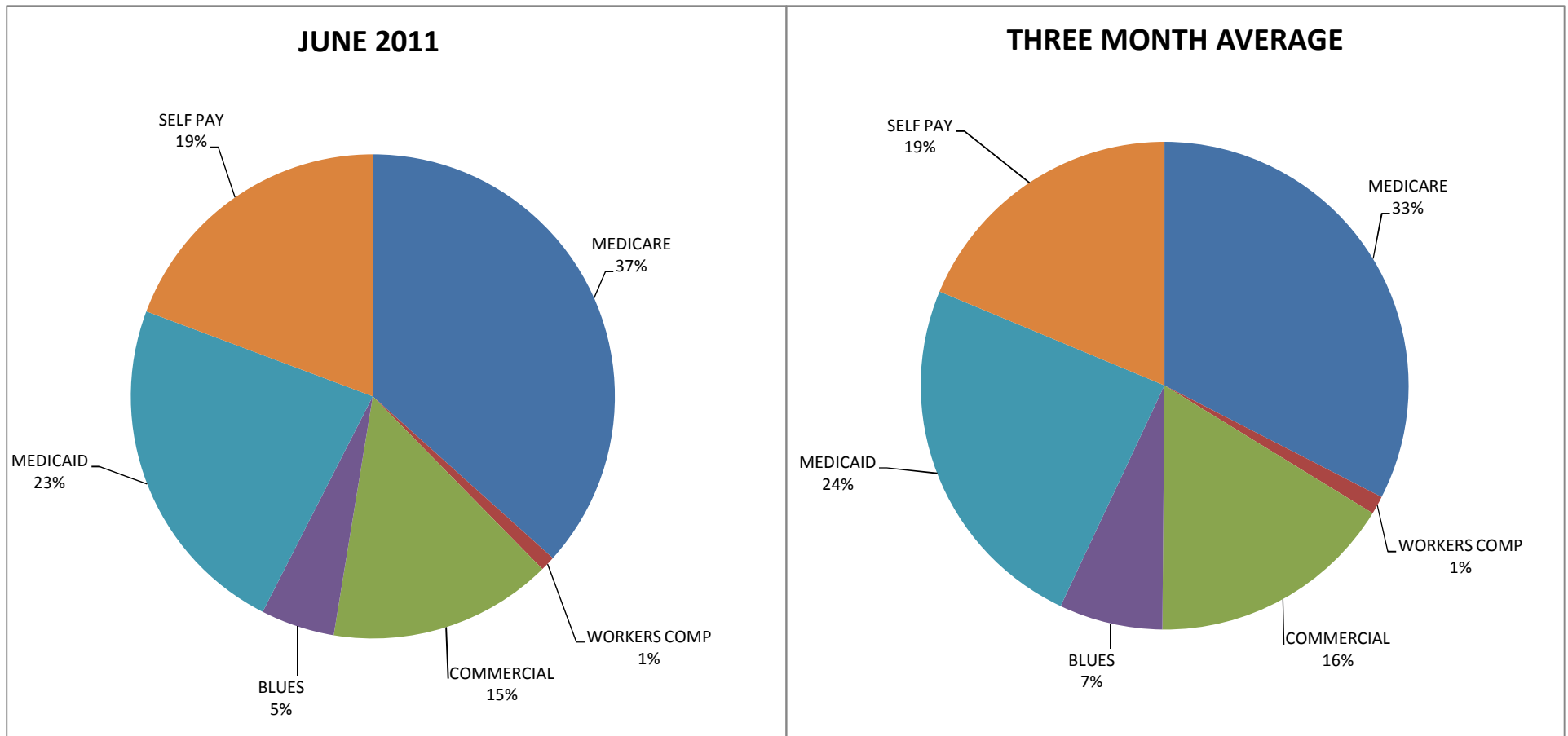
GARFIELD COUNTY HOSPITAL DISTRICT

Month-End Finance Report Accounts Receivable by Sponsor



GARFIELD COUNTY HOSPITAL DISTRICT

Month-End Finance Report
Accounts Receivable Breakdown

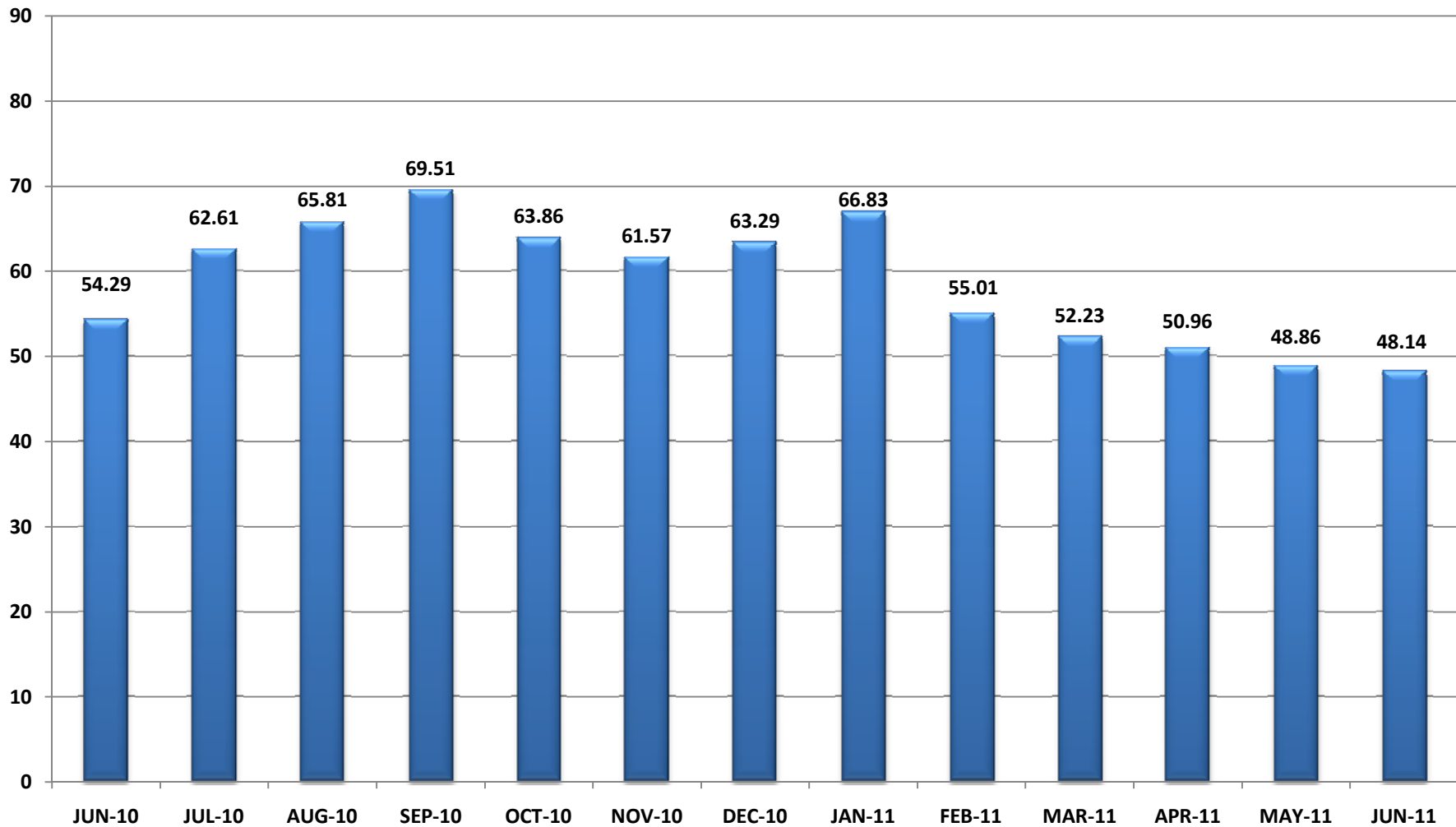


GARFIELD COUNTY HOSPITAL DISTRICT

Month-End Finance Report
Days in Accounts Receivable

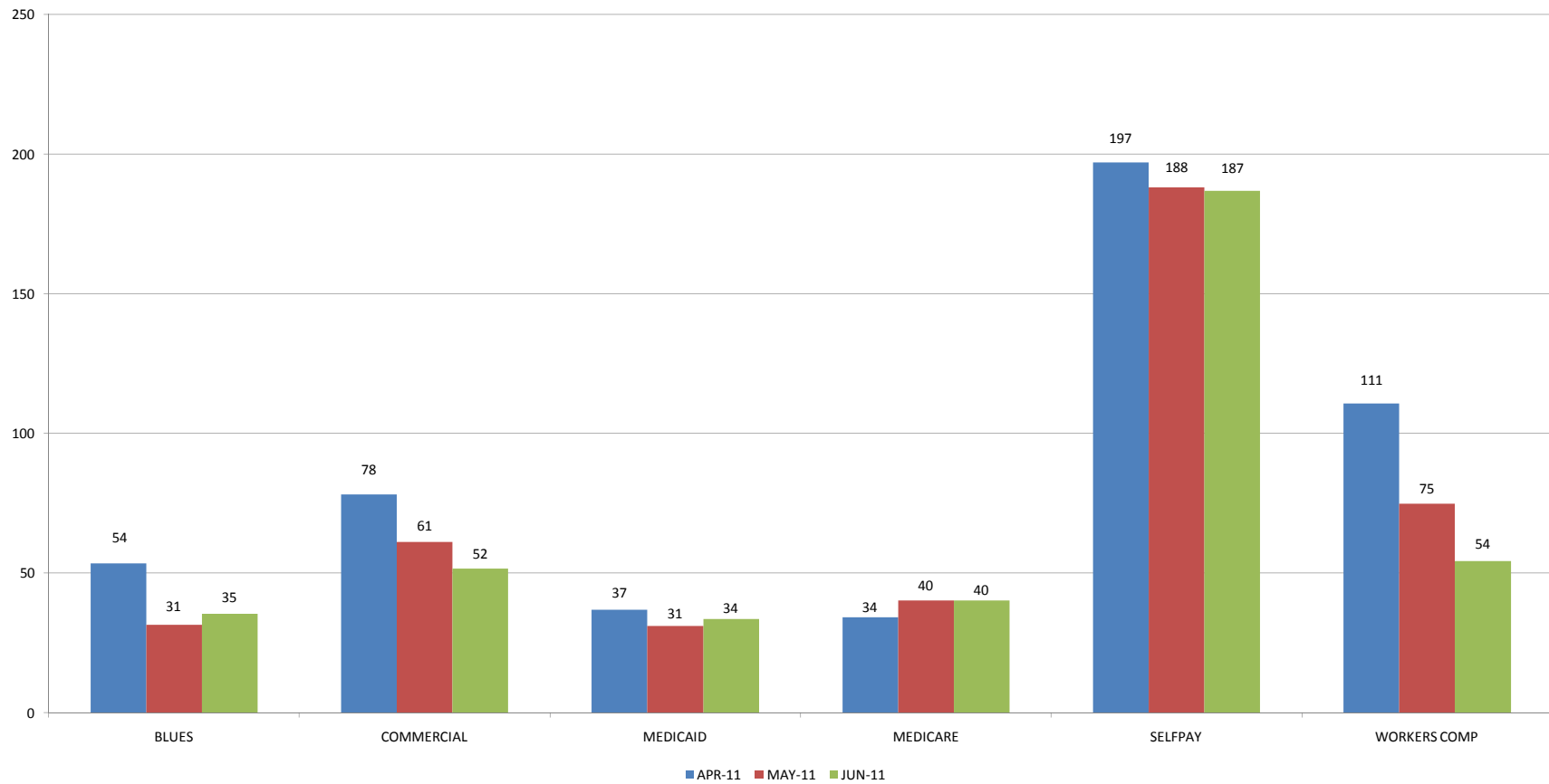


GARFIELD COUNTY HOSPITAL DISTRICT
Month-End Finance Report
Days in Accounts Receivable Less Credits



GARFIELD COUNTY HOSPITAL DISTRICT

Month-End Finance Report
Days in Accounts Receivable by Payer



GARFIELD COUNTY HOSPITAL DISTRICT

Month-End Finance Report
Accounts Receivable Aging

	NON DISCHARGED	0-30	31-60	61-90	91-120	121-150	151-180	181+	TOTALS
JUL-10	\$336,683	\$272,269	\$140,956	\$47,126	\$40,739	\$30,051	\$15,325	\$73,873	\$957,022
AUG-10	\$446,962	\$341,566	\$109,178	\$87,626	\$33,040	\$34,054	\$28,266	\$86,596	\$1,167,288
SEP-10	\$363,226	\$287,834	\$126,369	\$67,976	\$40,299	\$27,856	\$16,350	\$98,059	\$1,027,969
OCT-10	\$339,282	\$388,963	\$156,133	\$64,614	\$58,205	\$30,090	\$20,963	\$110,952	\$1,169,201
NOV-10	\$392,507	\$292,828	\$172,739	\$106,430	\$55,163	\$28,426	\$25,869	\$89,206	\$1,163,170
DEC-10	\$406,947	\$414,372	\$101,785	\$77,938	\$66,815	\$44,526	\$18,753	\$107,258	\$1,238,394
JAN-11	\$285,430	\$522,450	\$155,118	\$85,149	\$50,599	\$42,502	\$34,173	\$136,324	\$1,311,745
FEB-11	\$283,771	\$328,207	\$219,255	\$84,111	\$45,364	\$23,636	\$25,028	\$109,961	\$1,119,331
MAR-11	\$290,386	\$333,539	\$121,290	\$109,391	\$53,217	\$46,679	\$20,431	\$76,064	\$1,050,997
APR-11	\$233,879	\$427,401	\$114,391	\$65,737	\$68,500	\$41,306	\$15,667	\$76,330	\$1,043,210
MAY-11	\$326,695	\$282,685	\$128,002	\$69,815	\$34,198	\$40,315	\$29,809	\$65,802	\$977,320
JUN-11	\$304,410	\$388,705	\$96,958	\$61,606	\$42,859	\$24,130	\$15,098	\$72,201	\$1,005,968

GARFIELD COUNTY HOSPITAL DISTRICT

Month-End Finance Report
Accounts Receivable

	JUN-10	JUL-10	AUG-10	SEP-10	OCT-10	NOV-10	DEC-10	JAN-11	FEB-11	MAR-11	APR-11	MAY-11	JUN-11	THREE MONTH AVERAGE
MEDICARE DOLLARS ACCOUNTS	\$277,442 402	\$284,614 413	\$351,043 453	\$268,684 466	\$347,364 612	\$346,923 545	\$377,839 606	\$381,842 588	\$315,616 485	\$273,740 498	\$275,767 445	\$341,020 439	\$368,756 401	\$328,514 428
WORKERS COMP DOLLARS ACCOUNTS	\$7,649 37	\$11,122 45	\$16,985 44	\$22,490 46	\$27,134 58	\$22,516 50	\$26,939 47	\$16,736 37	\$16,413 36	\$17,031 33	\$14,246 36	\$12,542 22	\$9,973 21	\$12,254 26
COMMERCIAL DOLLARS ACCOUNTS	\$143,066 457	\$113,932 450	\$92,636 442	\$101,578 474	\$146,246 506	\$143,301 511	\$137,576 497	\$172,293 571	\$136,335 523	\$149,887 540	\$193,961 564	\$151,701 417	\$150,160 320	\$165,274 434
BLUES DOLLARS ACCOUNTS	\$98,697 268	\$65,333 283	\$56,272 267	\$80,651 287	\$76,454 347	\$48,369 302	\$66,770 357	\$78,561 372	\$112,952 376	\$131,598 429	\$104,086 350	\$53,951 254	\$49,731 225	\$69,256 276
MEDICAID DOLLARS ACCOUNTS	\$312,403 477	\$278,374 457	\$422,358 431	\$304,043 404	\$329,877 436	\$377,926 353	\$412,454 390	\$478,633 398	\$377,870 417	\$308,022 342	\$282,212 330	\$218,926 266	\$233,400 246	\$244,846 281
SELF PAY DOLLARS ACCOUNTS	\$200,926 1,484	\$203,647 1,452	\$227,993 1,556	\$250,523 1,557	\$242,127 1,469	\$224,134 1,269	\$216,817 1,222	\$183,680 1,058	\$160,145 1,022	\$170,719 1,026	\$172,938 962	\$199,179 1,062	\$193,947 1,015	\$188,688 1,013
TOTAL DOLLARS	\$1,040,183	\$957,022	\$1,167,288	\$1,027,969	\$1,169,201	\$1,163,170	\$1,238,394	\$1,311,745	\$1,119,331	\$1,050,997	\$1,043,210	\$977,320	\$1,005,968	\$1,008,833
TOTAL ACCOUNTS	3,125	3,100	3,193	3,234	3,428	3,030	3,119	3,024	2,859	2,868	2,687	2,460	2,228	2,458

GARFIELD COUNTY HOSPITAL DISTRICT

Month-End Finance Report
Accounts Receivable Less Credits

	JUN-10	JUL-10	AUG-10	SEP-10	OCT-10	NOV-10	DEC-10	JAN-11	FEB-11	MAR-11	APR-11	MAY-11	JUN-11	THREE MONTH AVERAGE
MEDICARE														
DOLLARS	\$254,209	\$286,843	\$353,619	\$298,696	\$354,073	\$342,454	\$356,040	\$384,295	\$312,100	\$275,213	\$275,824	\$341,123	\$377,106	\$331,351
ACCOUNTS	385	403	441	522	602	624	578	577	470	493	444	433	384	420
WORKERS COMP														
DOLLARS	\$12,371	\$19,681	\$23,015	\$23,581	\$29,976	\$31,428	\$29,168	\$18,987	\$18,211	\$19,292	\$16,993	\$14,850	\$9,974	\$13,939
ACCOUNTS	27	37	36	40	50	50	44	34	33	32	35	21	20	25
COMMERCIAL														
DOLLARS	\$177,475	\$148,549	\$128,039	\$136,152	\$176,007	\$154,505	\$160,670	\$183,717	\$148,847	\$161,079	\$202,304	\$156,092	\$152,386	\$170,260
ACCOUNTS	432	426	417	471	505	524	459	467	436	471	534	390	297	407
BLUES														
DOLLARS	\$112,532	\$78,893	\$69,628	\$105,693	\$86,344	\$75,958	\$87,425	\$99,051	\$126,629	\$144,258	\$113,904	\$66,321	\$62,650	\$80,958
ACCOUNTS	172	184	165	194	245	234	246	286	289	332	285	201	185	224
MEDICAID														
DOLLARS	\$303,390	\$424,928	\$424,151	\$463,100	\$331,003	\$363,500	\$413,040	\$481,226	\$379,910	\$312,194	\$287,912	\$223,436	\$235,483	\$248,944
ACCOUNTS	456	434	410	382	419	370	375	388	409	335	315	246	235	265
SELF PAY														
DOLLARS	\$237,891	\$227,606	\$254,430	\$277,675	\$268,700	\$229,391	\$217,073	\$198,174	\$172,014	\$182,817	\$181,257	\$220,325	\$200,971	\$200,851
ACCOUNTS	1,008	949	1,033	1,017	929	765	788	792	768	814	821	913	885	873
TOTAL DOLLARS	\$1,097,868	\$1,186,501	\$1,252,883	\$1,304,898	\$1,246,103	\$1,197,237	\$1,263,415	\$1,365,449	\$1,157,713	\$1,094,852	\$1,078,194	\$1,022,147	\$1,038,570	\$1,046,303
TOTAL ACCOUNTS	2,480	2,433	2,502	2,626	2,750	2,567	2,490	2,544	2,405	2,477	2,434	2,204	2,006	2,215

GARFIELD COUNTY HOSPITAL DISTRICT

Month-End Finance Report
Financial Class Aging Breakdown
GP Ran July 7, 2011

FINANCIAL CLASS	0-30 Days		31-60 Days		61-90 Days		91-120 Days		121-180 Days		181-365 Days		366+ Days		Grand Totals	
	# Acts	\$	# Acts	\$	# Acts	\$	# Acts	\$	# Acts	\$	# Acts	\$	# Acts	\$	# Acts	\$
MEDICARE	312	\$249,496	38	\$86,239	23	\$25,973	2	\$2,691	6	\$9,710	14	(\$4,596)	6	(\$757)	401	\$368,756
Percent	78%	68%	9%	23%	6%	7%	0%	1%	1%	3%	3%	-1%	1%	0%	18%	37%
Average Balance		\$800		\$2,269		\$1,129		\$1,345		\$1,618		(\$328)		(\$126)		\$920
MEDICAID	97	\$188,440	32	\$3,791	20	\$12,646	10	\$3,652	11	\$2,403	43	\$12,602	33	\$9,866	246	\$233,400
Percent	39%	81%	13%	2%	8%	5%	4%	2%	4%	1%	17%	5%	13%	4%	11%	23%
Average Balance		\$1,943		\$118		\$632		\$365		\$218		\$293		\$299		\$949
SELPAY	39	\$25,064	95	\$34,378	104	\$20,885	95	\$29,917	156	\$20,416	225	\$44,671	301	\$18,617	1015	\$193,947
Percent	4%	13%	9%	18%	10%	11%	9%	15%	15%	11%	22%	23%	30%	10%	46%	19%
Average Balance		\$643		\$362		\$201		\$315		\$131		\$199		\$62		\$191
COMMERCIAL	101	\$111,454	90	\$22,808	27	\$4,834	23	\$3,773	31	\$2,978	26	\$4,395	22	(\$82)	320	\$150,160
Percent	32%	74%	28%	15%	8%	3%	7%	3%	10%	2%	8%	3%	7%	0%	14%	15%
Average Balance		\$1,104		\$253		\$179		\$164		\$96		\$169		(\$4)		\$469
BLUES	78	\$36,638	49	\$14,118	17	\$3,904	9	\$290	15	\$3,490	19	(\$1,328)	38	(\$7,381)	225	\$49,731
Percent	35%	74%	22%	28%	8%	8%	4%	1%	7%	7%	8%	-3%	17%	-15%	10%	5%
Average Balance		\$470		\$288		\$230		\$32		\$233		(\$70)		(\$194)		\$221
WORKERS COMP	8	\$3,036	3	\$2,170	1	\$1,700	1	\$132	0	\$0	1	\$889	7	\$2,046	21	\$9,973
Percent	38%	30%	14%	22%	5%	17%	5%	1%	0%	0%	5%	9%	33%	21%	1%	1%
Average Balance		\$379		\$723		\$1,700		\$132		\$0		\$889		\$292		\$475
Grand Totals	635	\$614,127	307	\$163,503	192	\$69,943	140	\$40,456	219	\$38,996	328	\$56,634	407	\$22,309	2228	\$1,005,968
Percent	29%	61%	14%	16%	9%	7%	6%	4%	10%	4%	15%	6%	18%	2%	100%	100%
Average Balance		\$967		\$533		\$364		\$289		\$178		\$173		\$55		\$452

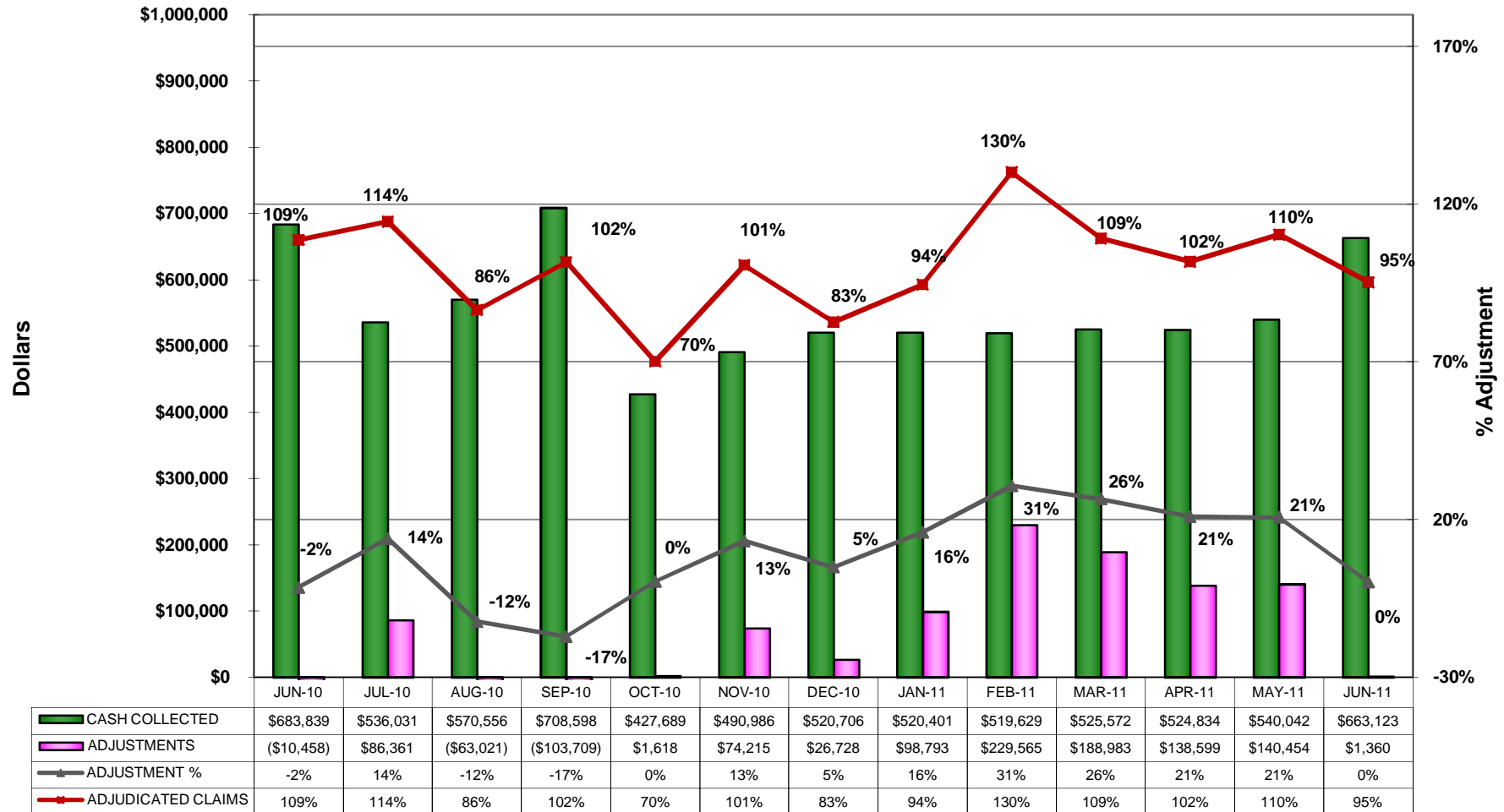
GARFIELD COUNTY HOSPITAL DISTRICT

Month-End Finance Report
Admissions

	JUN-10	JUL-10	AUG-10	SEP-10	OCT-10	NOV-10	DEC-10	JAN-11	FEB-11	MAR-11	APR-11	MAY-11	JUN-11	13 MONTH TOTAL
INPATIENT	1	1	1	3	4	2	5	5	4	2	2	2	1	33
OUTPATIENT	693	634	609	734	804	648	666	741	634	814	654	666	713	9,010
EMERGENCY ROOM	56	43	48	48	47	34	43	37	35	27	32	42	47	539
NURSING HOME	5	5	10	6	4	10	11	41	4	5	14	5	8	128
GRAND TOTAL	755	683	668	791	859	694	725	824	677	848	702	715	769	9,710

GARFIELD COUNTY HOSPITAL DISTRICT

Month-End Finance Report
Cash and Adjustments



GARFIELD COUNTY HOSPITAL DISTRICT

Month-End Finance Report
Cash, Adjustments, Write-Offs and Credits Summary

	JUN-10	JUL-10	AUG-10	SEP-10	OCT-10	NOV-10	DEC-10	JAN-11	FEB-11	MAR-11	APR-11	MAY-11	JUN-11	13 MONTH TOTAL
REVENUE	\$620,053	\$544,036	\$587,363	\$595,634	\$612,256	\$561,629	\$662,656	\$655,505	\$575,840	\$655,228	\$652,117	\$617,181	\$698,028	\$8,037,526
CASH COLLECTED	\$683,839	\$536,031	\$570,556	\$708,598	\$427,689	\$490,986	\$520,706	\$520,401	\$519,629	\$525,572	\$524,834	\$540,042	\$663,123	\$7,232,005
ADJUSTMENTS	(\$10,458)	\$86,361	(\$63,021)	(\$103,709)	\$1,618	\$74,215	\$26,728	\$98,793	\$229,565	\$188,983	\$138,599	\$140,454	\$1,360	\$809,487
TOTAL CASH & ADJ	\$673,381	\$622,392	\$507,535	\$604,889	\$429,307	\$565,201	\$547,434	\$619,194	\$749,194	\$714,555	\$663,432	\$680,497	\$664,483	\$8,041,492
ADJUSTMENT %	-2%	14%	-12%	-17%	0%	13%	5%	16%	31%	26%	21%	21%	0%	10%
ADJUDICATED CLAIMS	109%	114%	86%	102%	70%	101%	83%	94%	130%	109%	102%	110%	95%	100%
BAD DEBT	\$0	\$14,768	\$0	\$8,635	\$49,492	\$15,857	\$6,308	\$25,737	\$17,673	\$9,032	\$9,795	\$7,938	\$25,581	\$190,817
CHARITY	\$0	\$0	\$0	\$0	(\$21)	\$0	\$513	\$0	\$10,876	\$6,136	\$1,295	\$4,087	\$0	\$22,887
NON DISCHARGED	\$385,114	\$336,683	\$446,962	\$541,631	\$339,282	\$392,507	\$406,947	\$285,430	\$283,771	\$290,386	\$233,879	\$326,695	\$304,410	\$4,573,696
CREDITS	\$80,868	\$82,373	\$83,505	\$96,535	\$74,812	\$61,616	\$58,312	\$51,616	\$45,006	\$41,137	\$32,266	\$44,827	\$32,602	\$785,476

GARFIELD COUNTY HOSPITAL DISTRICT

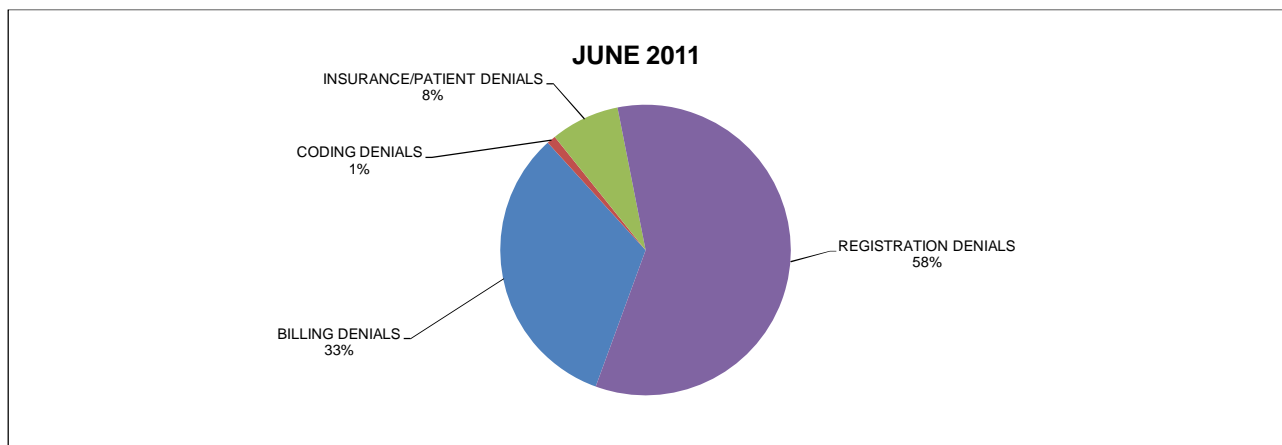
Month-End Finance Report
Cash and Adjustments by Financial Class

	JUN-10	JUL-10	AUG-10	SEP-10	OCT-10	NOV-10	DEC-10	JAN-11	FEB-11	MAR-11	APR-11	MAY-11	JUN-11	13 MONTH AVERAGE
BLUES														
Payments	\$26,732	\$50,934	\$39,856	\$27,249	\$50,837	\$43,685	\$28,625	\$36,518	\$20,431	\$41,283	\$63,544	\$61,433	\$40,263	\$40,876
Adjustments	\$8,106	\$20,804	\$6,969	\$7,066	\$7,065	\$8,245	\$7,832	\$8,939	\$6,880	\$7,282	\$16,118	\$15,444	\$12,233	\$10,229
Adjustment %	23%	29%	15%	21%	12%	16%	21%	20%	25%	15%	20%	20%	23%	20%
COMMERCIAL														
Payments	\$76,796	\$101,762	\$49,413	\$50,031	\$49,784	\$54,951	\$36,364	\$46,244	\$52,392	\$39,452	\$37,609	\$50,536	\$59,914	\$54,250
Adjustments	\$19,116	(\$4,950)	\$10,268	\$17,542	\$7,493	\$13,090	\$5,751	\$11,671	\$12,874	\$4,129	\$4,106	\$13,123	\$12,298	\$9,732
Adjustment %	20%	-5%	17%	26%	13%	19%	14%	20%	20%	9%	10%	21%	17%	15%
MEDICAID														
Payments	\$146,714	\$109,046	\$93,893	\$95,604	\$75,149	\$73,890	\$119,465	\$140,084	\$172,037	\$171,156	\$173,490	\$166,529	\$101,354	\$126,032
Adjustments	\$40,824	\$74,084	\$31,839	\$20,494	\$54,672	\$27,388	\$3,469	\$69,588	\$95,612	\$83,788	\$74,292	\$62,676	\$64,144	\$54,067
Adjustment %	22%	40%	25%	18%	42%	27%	3%	33%	36%	33%	30%	27%	39%	29%
MEDICARE														
Payments	\$325,311	\$175,872	\$285,705	\$423,301	\$183,488	\$176,172	\$227,631	\$221,942	\$164,127	\$194,204	\$159,845	\$171,206	\$331,832	\$233,895
Adjustments	(\$85,039)	(\$20,867)	(\$129,531)	(\$161,455)	(\$75,173)	\$13,105	\$525	(\$21,245)	\$74,083	\$52,398	\$39,037	\$20,765	(\$81,826)	(\$28,863)
Adjustment %	-35%	-13%	-83%	-62%	-69%	7%	0%	-11%	31%	21%	20%	11%	-33%	-17%
SELF PAY														
Payments	\$105,784	\$94,770	\$100,818	\$106,914	\$68,954	\$140,909	\$105,339	\$69,600	\$108,860	\$77,603	\$83,169	\$85,934	\$124,080	\$97,903
Adjustments	(\$7,006)	\$0	\$26	\$0	\$0	\$297	\$2,559	\$0	\$0	\$0	(\$4)	(\$6,536)	(\$22,307)	(\$2,536)
Adjustment %	-7%	0%	0%	0%	0%	0%	2%	0%	0%	0%	0%	-8%	-22%	-3%
WORKERS COMP														
Payments	\$2,503	\$3,646	\$872	\$5,499	(\$523)	\$1,378	\$3,282	\$6,013	\$1,782	\$1,874	\$7,177	\$4,404	\$5,680	\$3,353
Adjustments	\$1,148	\$4,509	\$646	\$1,466	(\$2,106)	\$897	\$1,061	\$4,451	\$561	\$1,977	\$2,610	\$2,014	\$3,320	\$1,735
Adjustment %	31%	55%	43%	21%	80%	39%	24%	43%	24%	51%	27%	31%	37%	39%
Total Payments	\$683,839	\$536,031	\$570,556	\$708,598	\$427,689	\$490,986	\$520,706	\$520,401	\$519,629	\$525,572	\$524,834	\$540,042	\$663,123	\$556,308
Total Adjustments	(\$22,852)	\$73,581	(\$79,782)	(\$114,887)	(\$8,049)	\$63,022	\$21,196	\$73,405	\$190,009	\$149,573	\$136,158	\$107,486	(\$12,138)	\$44,363
Total Adjustment %	-3%	12%	-16%	-19%	-2%	11%	4%	12%	27%	22%	21%	17%	-2%	6%

GARFIELD COUNTY HOSPITAL DISTRICT

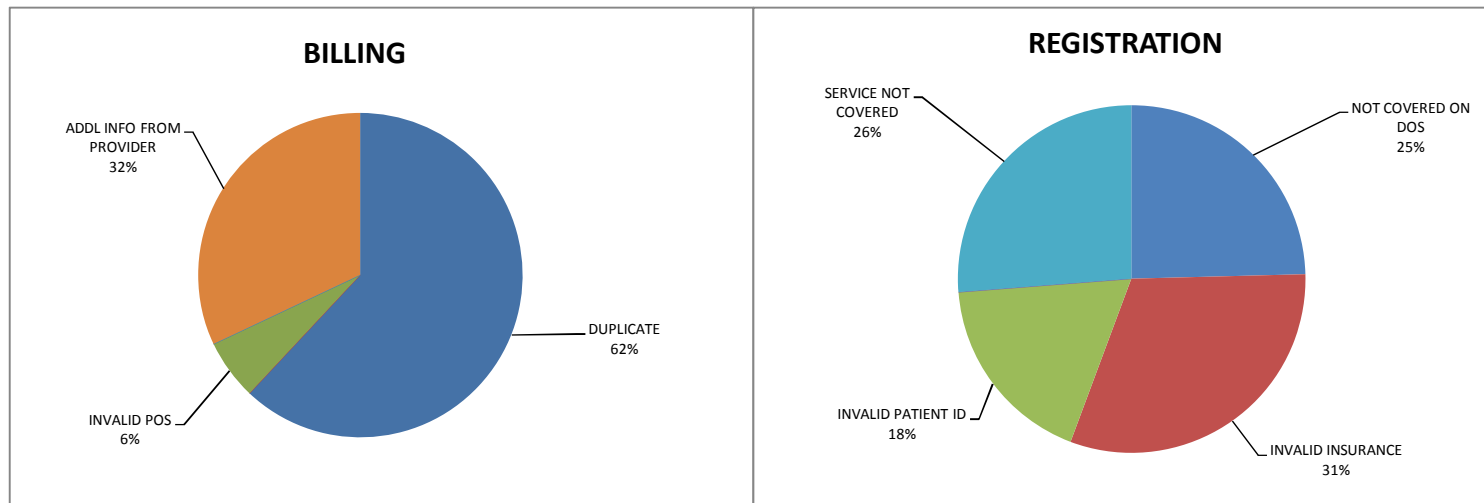
Month-End Finance Report
Denial Breakdown

Type	#	Amount	#	Amount	#	Amount	#	Amount	#	Amount	#	Amount
	JAN-11		FEB-11		MAR-11		APR-11		MAY-11		JUN-11	
BILLING DENIALS												
DUPLICATE	14	\$1,416	7	\$2,661	6	\$1,308	12	\$2,233	17	\$9,654	31	\$14,031
INVALID CLAIM FORM	1	\$13	0	\$0	8	\$1,468	1	\$38	2	\$303	0	\$0
INVALID POS	0	\$0	3	\$527	13	\$2,067	9	\$1,407	1	\$102	3	\$372
INFO NOT RECVD	1	\$146	0	\$0	0	\$0	0	\$0	0	\$0	0	\$0
UNTIMELY FILING	0	\$0	0	\$0	0	\$0	0	\$0	0	\$0	0	\$0
ADDL INFO FROM PROVIDER	37	\$21,780	20	\$23,851	36	\$8,699	35	\$14,576	18	\$14,895	16	\$24,924
CODING DENIALS												
CPT CODE	1	\$108	5	\$1,378	1	\$187	0	\$0	1	\$169	0	\$0
DX CODE DENIAL	1	\$170	2	\$268	2	\$273	2	\$1,698	1	\$199	0	\$0
MEDICAL NECESSITY	0	\$0	0	\$0	0	\$0	0	\$0	0	\$0	1	\$117
SRV INC OTHER	0	\$0	0	\$0	0	\$0	1	\$113	0	\$0	0	\$0
INSURANCE/PATIENT DENIALS												
ADDL INFO FROM PATIENT	13	\$21,795	7	\$2,328	4	\$7,985	5	\$5,598	8	\$10,142	8	\$7,838
REGISTRATION DENIALS												
NOT COVERED ON DOS	12	\$7,492	20	\$6,219	17	\$3,831	11	\$1,559	7	\$5,935	15	\$2,997
INVALID INSURANCE	17	\$30,579	13	\$22,896	20	\$11,795	14	\$14,036	21	\$29,896	19	\$19,540
INVALID PATIENT ID	1	\$116	3	\$623	9	\$5,834	7	\$4,363	7	\$3,399	11	\$2,138
NO AUTH	1	\$3,227	3	\$3,553	0	\$0	0	\$0	5	\$2,918	0	\$0
SERVICE NOT COVERED	13	\$2,450	15	\$3,830	25	\$6,320	20	\$14,431	39	\$5,764	16	\$2,173
Totals	112	\$89,292	98	\$68,134	141	\$49,767	117	\$60,053	127	\$83,377	120	\$74,130



GARFIELD COUNTY HOSPITAL DISTRICT

Month-End Finance Report
Denial Breakdown



GARFIELD COUNTY HOSPITAL DISTRICT

Self Pay Services
Monthly Activity

Month Ending	Accounts Assigned	Accounts Cancelled	Accounts Returned	Current Balance	Avg Age of Accounts at Assignment	Dollars Assigned	Dollars Cancelled	Net Dollars Assigned	Patient Payments	Insurance Payments	Adjustments	Dollars Returned	Current Balance
Beginning Balance				911									\$167,752
JUN-10	177	18	117	953	26	\$64,299	\$2,411	\$61,888	\$45,906	\$1,491	(\$18,710)	(\$432)	\$201,383
JUL-10	214	19	246	902	48	\$54,048	\$5,294	\$48,753	\$35,540	\$5,809	(\$7,712)	\$20,941	\$195,559
AUG-10	187	10	101	978	40	\$41,948	\$2,201	\$39,747	\$31,501	\$306	(\$20,360)	(\$120)	\$223,979
SEP-10	153	22	169	940	43	\$57,770	\$7,226	\$50,544	\$41,268	\$2,051	(\$1,718)	\$8,547	\$224,375
OCT-10	128	13	215	840	62	\$61,807	\$4,329	\$57,478	\$20,578	\$2,880	(\$4,453)	\$26,274	\$236,574
NOV-10	182	29	105	888	37	\$73,131	\$14,479	\$58,652	\$42,054	\$1,545	(\$16,985)	(\$127)	\$268,739
DEC-10	127	20	248	747	35	\$43,382	\$8,944	\$34,438	\$69,520	\$1,091	\$30,528	\$14,513	\$187,525
JAN-11	211	42	190	726	123	\$68,391	\$31,045	\$37,346	\$41,311	\$3,792	(\$8,529)	\$23,596	\$164,701
FEB-11	154	30	92	758	121	\$84,457	\$15,731	\$68,726	\$23,531	\$1,215	\$18,932	(\$177)	\$189,927
MAR-11	224	31	201	750	115	\$59,796	\$15,052	\$44,744	\$53,468	\$1,276	\$1,786	\$24,139	\$154,003
APR-11	223	20	184	769	62	\$52,766	\$19,121	\$33,645	\$20,496	\$459	(\$3,607)	\$9,175	\$161,126
MAY-11	203	8	89	875	75	\$47,709	\$3,312	\$44,397	\$35,582	\$769	(\$12,926)	(\$180)	\$182,278
JUN-11	194	22	222	825	94	\$76,184	\$5,857	\$70,327	\$48,775	(\$2,227)	\$15,973	\$13,537	\$176,548
TOTAL ACTIVITY	2,377	284	2,179		68	\$785,688	\$135,002	\$650,685	\$509,530	\$20,457	(\$27,781)	\$139,686	

Totals may not add due to rounding

Accounts/Dollars Cancelled - Identified Medicare, Medi-Cal, Worker's Compensation, Charity accounts and client requested cancellations.

Accounts/Dollars Returned - Accounts completing the HRG collection cycle; returned for zero balance, credit balance or assignment to bad debt.

GARFIELD COUNTY HOSPITAL DISTRICT

Self Pay Services
Resolution

a	b	c	d	e	f	g	h	i	j	k	l	m	n	o	
Month Ending	Accounts Assigned	Accounts Cancelled	Accounts Returned	Number of Accounts	Dollars Assigned	Dollars Cancelled	Net Dollars Assigned	Patient Payments	Insurance Payments	Adjustments	Dollars Returned	Current Balance	Collection Percentage	Total Resolution	
JUN-10	177	6	156	15	\$64,299	\$3,947	\$60,352	\$46,758	\$1,734	\$3,114	\$6,682	\$2,064	80%	97%	
JUL-10	214	30	172	12	\$54,048	\$5,112	\$48,936	\$21,049	\$2,146	\$9,326	\$14,671	\$1,743	47%	97%	
AUG-10	187	19	154	14	\$41,948	\$5,333	\$36,615	\$21,796	\$1,082	\$3,287	\$9,070	\$1,380	62%	97%	
SEP-10	153	23	117	13	\$57,770	\$11,470	\$46,300	\$51,578	\$1,842	(\$15,130)	\$6,092	\$1,918	115%	97%	
OCT-10	128	22	89	17	\$61,807	\$13,869	\$47,938	\$30,678	\$3,128	(\$3,272)	\$12,398	\$5,005	71%	92%	
NOV-10	182	23	132	27	\$73,131	\$23,565	\$49,565	\$25,278	\$4,101	\$5,197	\$10,650	\$4,339	59%	94%	
DEC-10	127	24	86	17	\$43,382	\$6,936	\$36,446	\$28,046	\$184	\$1,877	\$2,460	\$3,878	77%	91%	
JAN-11	211	23	140	48	\$68,391	\$10,633	\$57,758	\$29,061	\$1,775	\$7,058	\$10,226	\$9,639	53%	86%	
FEB-11	154	21	99	34	\$84,457	\$27,374	\$57,083	\$41,503	\$938	(\$4,312)	\$12,109	\$6,844	74%	92%	
MAR-11	224	18	118	88	\$59,796	\$7,517	\$52,279	\$32,057	\$1,381	(\$9,170)	\$4,311	\$23,700	still in collection cycle		
APR-11	223	9	101	113	\$52,766	\$2,388	\$50,378	\$25,740	\$1,171	(\$6,022)	\$4,621	\$24,868	still in collection cycle		
MAY-11	203	8	60	135	\$47,709	\$977	\$46,732	\$27,398	\$311	\$13,543	(\$16,870)	\$22,351	still in collection cycle		
JUN-11	194	5	22	167	\$76,184	\$3,779	\$72,405	\$15,982	(\$3,731)	\$1,531	\$766	\$57,856	still in collection cycle		
TOTAL ACTIVITY	2,377	231	1,446	700	\$785,688	\$122,900	\$662,787	\$396,924	\$16,062	\$7,027	\$77,186	\$165,585	71%	93%	
Beginning Inventory Balance				125				Beginning Inventory Balance					\$10,964		
Total Inventory Balance				825				Total Inventory Balance					\$176,549		

Totals may not add due to rounding

Accounts/Dollars Cancelled - Identified Medicare, Medi-Cal, Worker's Compensation, Charity accounts and client requested cancellations.

Accounts/Dollars Returned - Accounts completing the HRG collection cycle; returned for zero balance, credit balance or assignment to bad debt.

Collection Percentage - The sum of patient and insurance payments divided by net dollars assigned. $(i+j) \div h$

Total Resolution - The sum of dollars cancelled, patient and insurance payments, and adjustments divided by dollars assigned. $(g+i+j+k+l) \div f$

GARFIELD COUNTY HOSPITAL DISTRICT

Self Pay Services
Registration Analysis

JUNE 2011			
REGISTRATION DESCRIPTION	NUMBER OF EXCEPTIONS	ASSIGNED BALANCE	% OF ASSIGNMENT*
Guarantor address1 missing or invalid	6	\$14,540	3%
Guarantor phone missing or invalid	1	\$572	1%
Patient address1 missing or invalid	8	\$14,580	4%
Patient phone missing or invalid	5	\$637	3%

Totals may not add due to rounding

*Percentage indicates number of exceptions as compared to total number of accounts assigned in the current month.

Accounts can have multiple exceptions.

SPECIAL EXCEPTIONS	NUMBER OF EXCEPTIONS	ASSIGNED BALANCE	% OF ASSIGNMENT
Guarantor SS# Missing or Invalid	8	\$8,981	4%
Patient SS# Missing or Invalid	17	\$1,391	9%

TOTALS	
Current Month Assignment	194
Accounts with Exceptions	11
% of Month's Assignment	6%

GARFILED COUNTY HOSPITAL DISTRICT

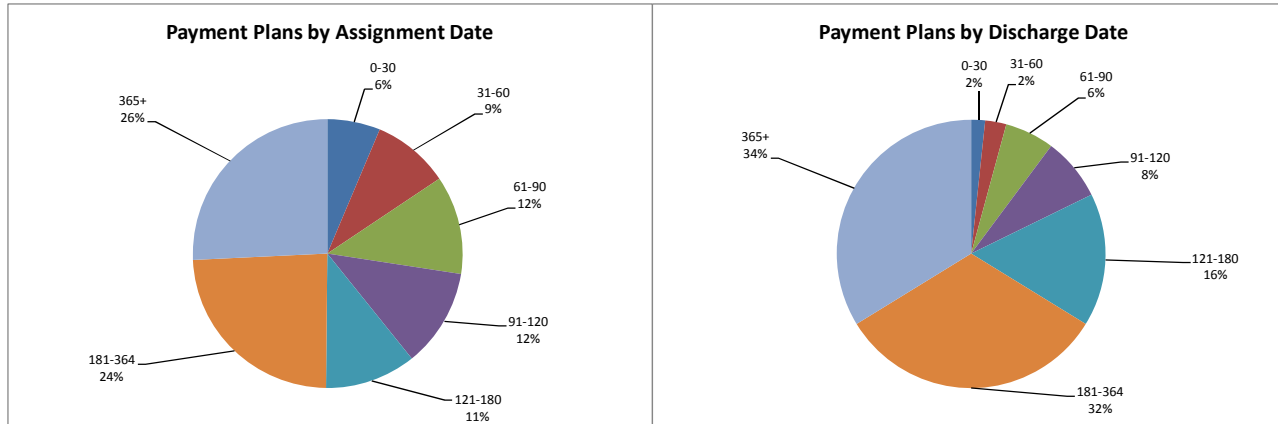
Self Pay Services
Payment Plan Breakdown

PAYMENT PLANS AGED BY ASSIGNMENT DATE								
JUNE 2011								
	0-30	31-60	61-90	91-120	121-180	181-364	365+	Total
Number of Accounts	15	22	28	28	26	57	61	237
Current Balance	\$2,946	\$3,576	\$4,365	\$7,621	\$6,966	\$10,825	\$6,586	\$42,885

Totals may not add due to rounding

PAYMENT PLANS AGED BY DISCHARGE DATE								
JUNE 2011								
	0-30	31-60	61-90	91-120	121-180	181-364	365+	Total
Number of Accounts	4	6	14	18	38	77	80	237
Current Balance	\$461	\$621	\$2,733	\$3,080	\$7,241	\$17,124	\$11,625	\$42,885

Totals may not add due to rounding



**GARFIELD COUNTY HOSPITAL DISTRICT
PROJECT REVIEW REPORT
SELF PAY SERVICES
JUNE 2011**

GARFIELD COUNTY HOSPITAL DISTRICT

Project Review Report
Self Pay Services
Weekly Summary

<i>Week Ending</i>	<i>Accounts Assigned</i>	<i>Accounts Cancelled</i>	<i>Accounts Returned</i>	<i>Dollars Assigned</i>	<i>Dollars Cancelled</i>	<i>Net Dollars Assigned</i>	<i>Patient Payments</i>	<i>Insurance Payments</i>	<i>Adjustments</i>	<i>Dollars Returned</i>
6/5/2011	36	2	19	\$17,104	\$160	\$16,944	\$12,921	\$0	(\$6,659)	(\$12,557)
6/12/2011	42	10	63	\$24,548	\$1,162	\$23,386	\$6,466	\$73	(\$340)	\$8,027
6/19/2011	42	1	18	\$14,802	\$32	\$14,770	\$12,551	(\$1,532)	\$13,962	\$0
6/26/2011	40	9	101	\$9,632	\$4,502	\$5,129	\$15,653	(\$826)	\$2,476	\$23,659
6/30/2011	34	0	21	\$10,097	\$0	\$10,097	\$1,183	\$57	\$6,534	(\$5,592)
MONTH TO DATE TOTAL	194	22	222	\$76,183	\$5,856	\$70,326	\$48,774	(\$2,228)	\$15,973	\$13,537

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Accounts/Dollars Returned - Accounts completing the HRG collection cycle; returned for zero balance, credit balance or assignment to bad debt.

GARFIELD COUNTY HOSPITAL DISTRICT

Project Review Report
Self Pay Services
Monthly Summary

Month Ending	Accounts Assigned	Accounts Cancelled	Accounts Returned	Current Balance	Avg Age of Accounts at Assignment	Dollars Assigned	Dollars Cancelled	Net Dollars Assigned	Patient Payments	Insurance Payments	Adjustments	Dollars Returned	Current Balance
Beginning Balance				911									\$167,752
JUN-10	177	18	117	953	26	\$64,299	\$2,411	\$61,888	\$45,906	\$1,491	(\$18,710)	(\$432)	\$201,383
JUL-10	214	19	246	902	48	\$54,048	\$5,294	\$48,753	\$35,540	\$5,809	(\$7,712)	\$20,941	\$195,559
AUG-10	187	10	101	978	40	\$41,948	\$2,201	\$39,747	\$31,501	\$306	(\$20,360)	(\$120)	\$223,979
SEP-10	153	22	169	940	43	\$57,770	\$7,226	\$50,544	\$41,268	\$2,051	(\$1,718)	\$8,547	\$224,375
OCT-10	128	13	215	840	62	\$61,807	\$4,329	\$57,478	\$20,578	\$2,880	(\$4,453)	\$26,274	\$236,574
NOV-10	182	29	105	888	37	\$73,131	\$14,479	\$58,652	\$42,054	\$1,545	(\$16,985)	(\$127)	\$268,739
DEC-10	127	20	248	747	35	\$43,382	\$8,944	\$34,438	\$69,520	\$1,091	\$30,528	\$14,513	\$187,525
JAN-11	211	42	190	726	123	\$68,391	\$31,045	\$37,346	\$41,311	\$3,792	(\$8,529)	\$23,596	\$164,701
FEB-11	154	30	92	758	121	\$84,457	\$15,731	\$68,726	\$23,531	\$1,215	\$18,932	(\$177)	\$189,927
MAR-11	224	31	201	750	115	\$59,796	\$15,052	\$44,744	\$53,468	\$1,276	\$1,786	\$24,139	\$154,003
APR-11	223	20	184	769	62	\$52,766	\$19,121	\$33,645	\$20,496	\$459	(\$3,607)	\$9,175	\$161,126
MAY-11	203	8	89	875	75	\$47,709	\$3,312	\$44,397	\$35,582	\$769	(\$12,926)	(\$180)	\$182,278
JUN-11	194	22	222	825	94	\$76,184	\$5,857	\$70,327	\$48,775	(\$2,227)	\$15,973	\$13,537	\$176,548
TOTAL ACTIVITY	2,377	284	2,179		68	\$785,688	\$135,002	\$650,685	\$509,530	\$20,457	(\$27,781)	\$139,686	

Totals may not add due to rounding

Accounts/Dollars Cancelled - Identified Medicare, Medi-Cal, Worker's Compensation, Charity accounts and client requested cancellations.

Accounts/Dollars Returned - Accounts completing the HRG collection cycle; returned for zero balance, credit balance or assignment to bad debt.

GARFIELD COUNTY HOSPITAL DISTRICT

Project Review Report
Self Pay Services
Monthly Resolution

a	b	c	d	e	f	g	h	i	j	k	l	m	n	o	
Month Ending	Accounts Assigned	Accounts Cancelled	Accounts Returned	Number of Accounts	Dollars Assigned	Dollars Cancelled	Net Dollars Assigned	Patient Payments	Insurance Payments	Adjustments	Dollars Returned	Current Balance	Collection Percentage	Total Resolution	
JUN-10	177	6	156	15	\$64,299	\$3,947	\$60,352	\$46,758	\$1,734	\$3,114	\$6,682	\$2,064	80%	97%	
JUL-10	214	30	172	12	\$54,048	\$5,112	\$48,936	\$21,049	\$2,146	\$9,326	\$14,671	\$1,743	47%	97%	
AUG-10	187	19	154	14	\$41,948	\$5,333	\$36,615	\$21,796	\$1,082	\$3,287	\$9,070	\$1,380	62%	97%	
SEP-10	153	23	117	13	\$57,770	\$11,470	\$46,300	\$51,578	\$1,842	(\$15,130)	\$6,092	\$1,918	115%	97%	
OCT-10	128	22	89	17	\$61,807	\$13,869	\$47,938	\$30,678	\$3,128	(\$3,272)	\$12,398	\$5,005	71%	92%	
NOV-10	182	23	132	27	\$73,131	\$23,565	\$49,565	\$25,278	\$4,101	\$5,197	\$10,650	\$4,339	59%	94%	
DEC-10	127	24	86	17	\$43,382	\$6,936	\$36,446	\$28,046	\$184	\$1,877	\$2,460	\$3,878	77%	91%	
JAN-11	211	23	140	48	\$68,391	\$10,633	\$57,758	\$29,061	\$1,775	\$7,058	\$10,226	\$9,639	53%	86%	
FEB-11	154	21	99	34	\$84,457	\$27,374	\$57,083	\$41,503	\$938	(\$4,312)	\$12,109	\$6,844	74%	92%	
MAR-11	224	18	118	88	\$59,796	\$7,517	\$52,279	\$32,057	\$1,381	(\$9,170)	\$4,311	\$23,700	still in collection cycle		
APR-11	223	9	101	113	\$52,766	\$2,388	\$50,378	\$25,740	\$1,171	(\$6,022)	\$4,621	\$24,868	still in collection cycle		
MAY-11	203	8	60	135	\$47,709	\$977	\$46,732	\$27,398	\$311	\$13,543	(\$16,870)	\$22,351	still in collection cycle		
JUN-11	194	5	22	167	\$76,184	\$3,779	\$72,405	\$15,982	(\$3,731)	\$1,531	\$766	\$57,856	still in collection cycle		
TOTAL ACTIVITY	2,377	231	1,446	700	\$785,688	\$122,900	\$662,787	\$396,924	\$16,062	\$7,027	\$77,186	\$165,585	71%	93%	
Beginning Inventory Balance				125				Beginning Inventory Balance				\$10,964			
Total Inventory Balance				825				Total Inventory Balance				\$176,549			

Totals may not add due to rounding

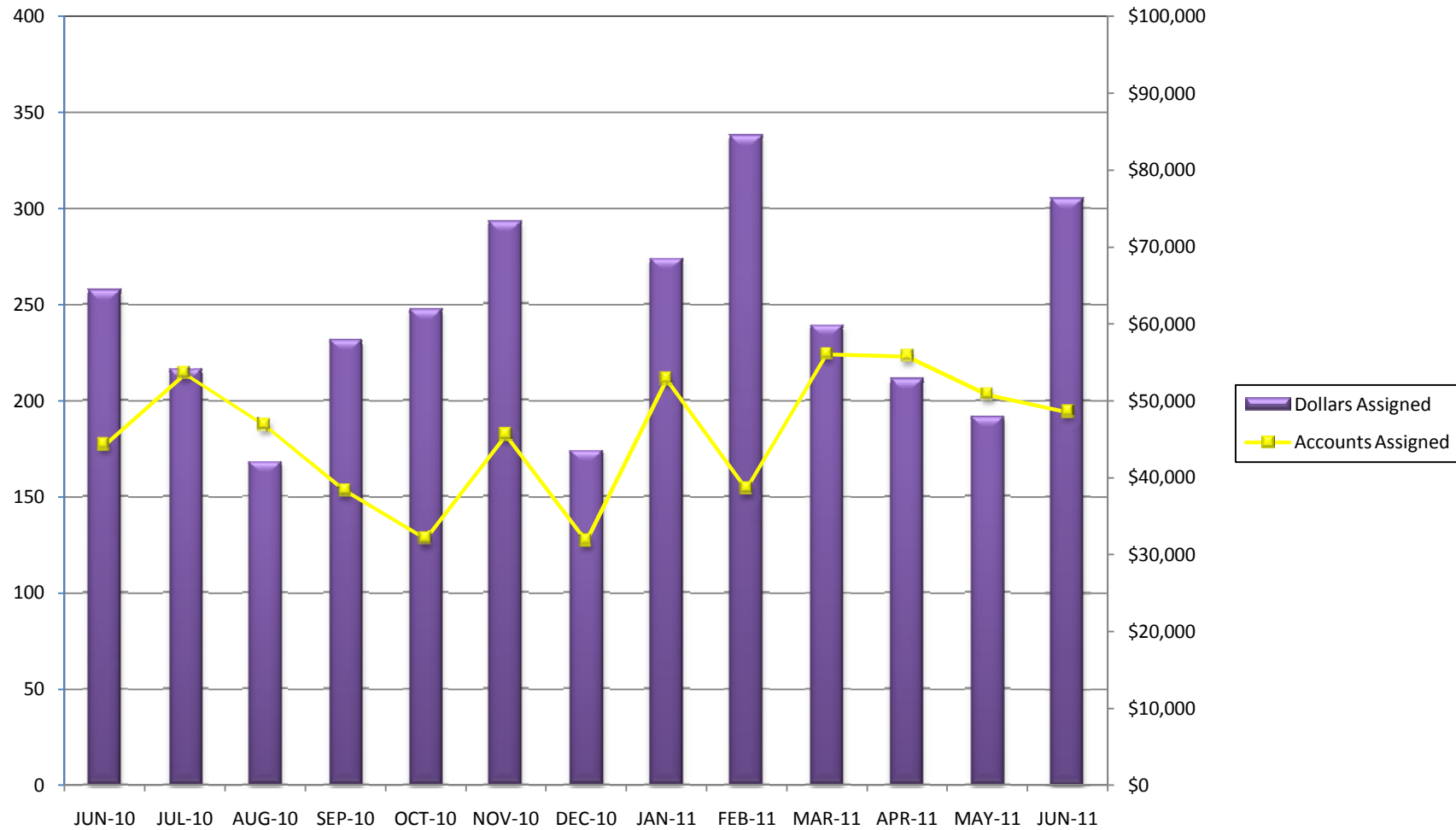
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Collection Percentage - The sum of patient and insurance payments divided by net dollars assigned. $(i+j) \div h$

Total Resolution - The sum of dollars cancelled, patient and insurance payments, and adjustments divided by dollars assigned. $(g+i+j+k+l) \div f$

GARFIELD COUNTY HOSPITAL DISTRICT
Project Review Report
Self Pay Services
Total Dollars and Accounts Assigned

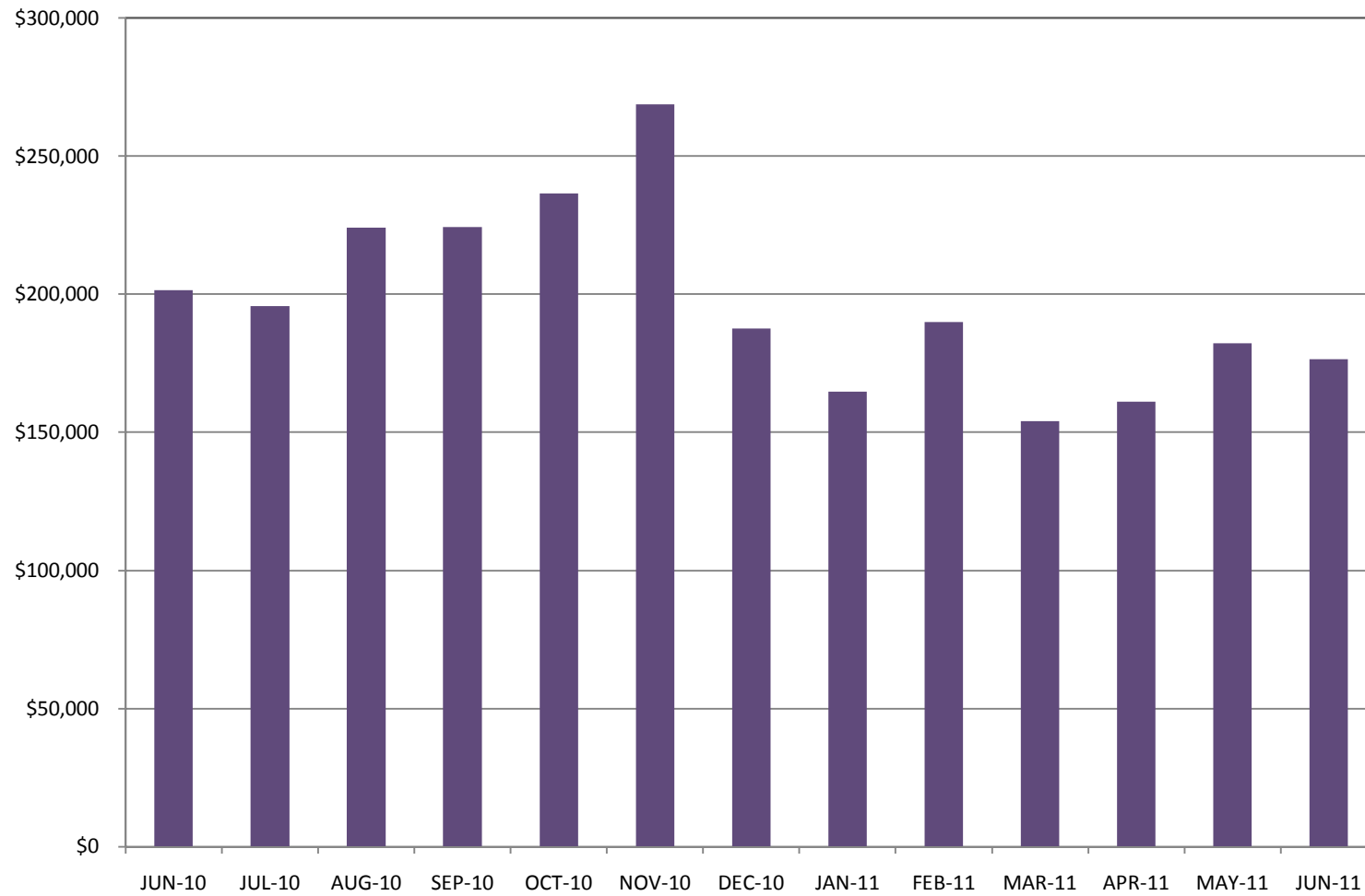


GARFIELD COUNTY HOSPITAL DISTRICT
Project Review Report
Self Pay Services
Dollars Collected Breakdown



GARFIELD COUNTY HOSPITAL DISTRICT

Project Review Report
Self Pay Services
Current Balance



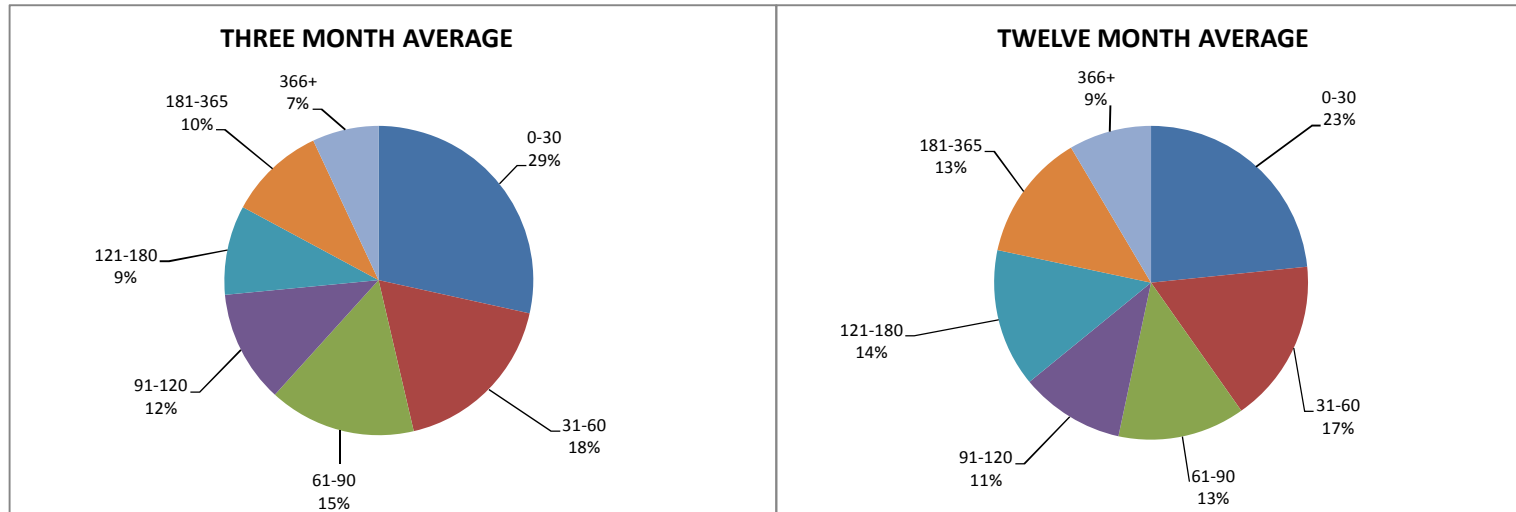
GARFIELD COUNTY HOSPITAL DISTRICT

Project Review Report
Self Pay Services
Accounts Receivable Aging by Assignment Date

TOTAL HRG ACCOUNTS RECEIVABLE AGING TREND BY ASSIGNMENT DATE								
	0-30	31-60	61-90	91-120	121-180	181-365	366+	Total
APR-11	\$43,964 27%	\$37,839 23%	\$24,646 15%	\$16,407 10%	\$10,894 7%	\$16,252 10%	\$11,124 7%	\$161,126 100%
MAY-11	\$45,676 25%	\$33,523 18%	\$30,151 17%	\$21,374 12%	\$20,918 11%	\$18,439 10%	\$12,197 7%	\$182,278 100%
JUN-11	\$58,156 33%	\$22,051 12%	\$24,868 14%	\$23,700 13%	\$16,483 9%	\$18,262 10%	\$13,028 7%	\$176,548 100%
Twelve Month Average	\$46,050 23%	\$33,263 17%	\$25,844 13%	\$21,154 11%	\$28,123 14%	\$25,960 13%	\$16,736 8%	\$197,131 100%

Totals may not add due to rounding

Prior month amounts do not reflect transactions posted after month-end close



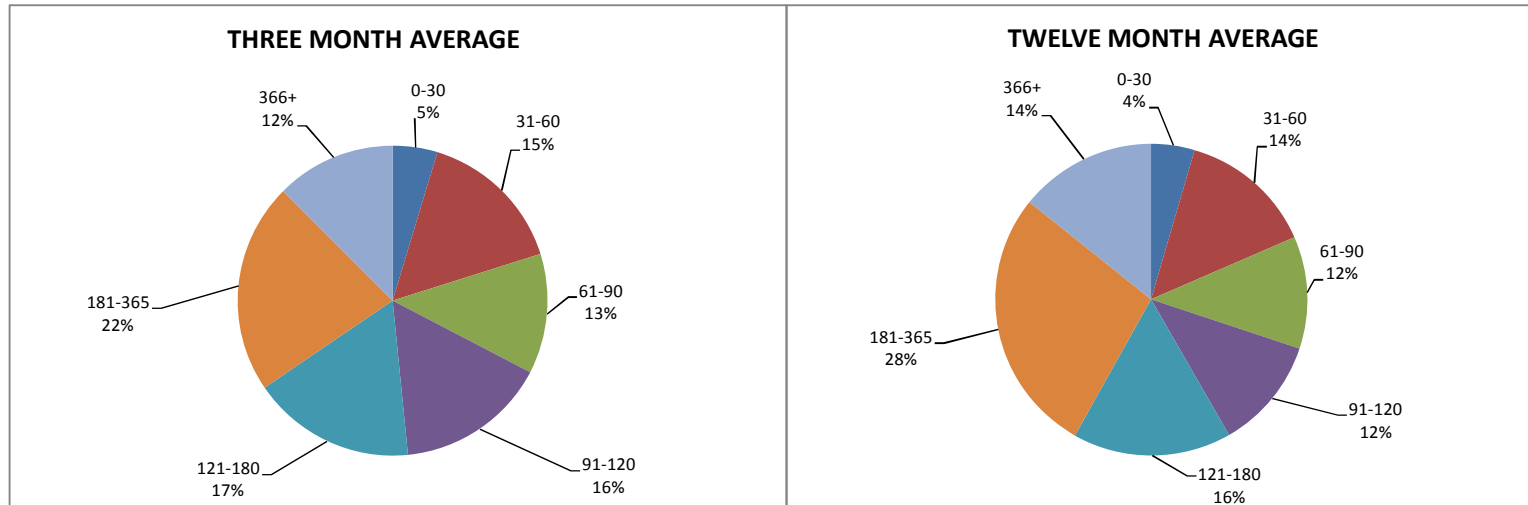
GARFIELD COUNTY HOSPITAL DISTRICT

Project Review Report
Self Pay Services
Accounts Receivable Aging by Discharge Date

TOTAL HRG ACCOUNTS RECEIVABLE AGING TREND BY DISCHARGE DATE								
	0-30	31-60	61-90	91-120	121-180	181-365	366+	Total
APR-11	\$7,833	\$25,480	\$23,816	\$22,315	\$26,977	\$33,946	\$20,760	\$161,127
	5%	16%	15%	14%	17%	21%	13%	100%
MAY-11	\$6,691	\$21,247	\$24,080	\$30,894	\$37,721	\$38,913	\$22,733	\$182,279
	4%	12%	13%	17%	21%	21%	12%	100%
JUN-11	\$9,879	\$33,472	\$17,240	\$28,723	\$24,318	\$41,555	\$21,362	\$176,549
	6%	19%	10%	16%	14%	24%	12%	100%
Twelve Month Average	\$8,879	\$27,477	\$22,927	\$22,901	\$32,412	\$54,446	\$28,088	\$197,131
	5%	14%	12%	12%	16%	28%	14%	100%

Totals may not add due to rounding

Prior month amounts do not reflect transactions posted after month-end close



GARFIELD COUNTY HOSPITAL DISTRICT

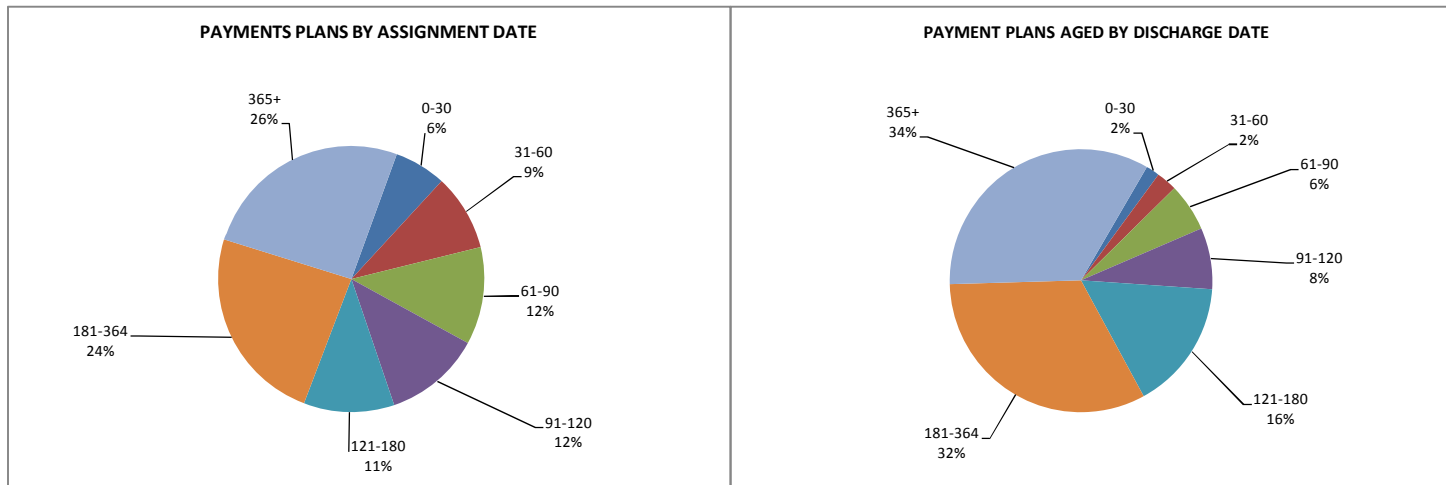
Project Review Report
Self Pay Services
Payment Plan Breakdown

PAYMENT PLANS AGED BY ASSIGNMENT DATE JUNE 2011								
	0-30	31-60	61-90	91-120	121-180	181-364	365+	Total
Number of Accounts	15	22	28	28	26	57	61	237
Current Balance	\$2,946	\$3,576	\$4,365	\$7,621	\$6,966	\$10,825	\$6,586	\$42,885

Totals may not add due to rounding

PAYMENT PLANS AGED BY DISCHARGE DATE JUNE 2011								
	0-30	31-60	61-90	91-120	121-180	181-364	365+	Total
Number of Accounts	4	6	14	18	38	77	80	237
Current Balance	\$461	\$621	\$2,733	\$3,080	\$7,241	\$17,124	\$11,625	\$42,885

Totals may not add due to rounding



GARFIELD COUNTY HOSPITAL DISTRICT

Project Review Report
Self Pay Services
Cancel and Return Breakdown

JUNE 2011		
REASON	NUMBER OF ACCOUNTS	SUM OF CURRENT BALANCE
Cancelled Accounts:		
Account Returned to HRG Third Party	0	\$0
Client Changed Financial Class. No Longer SP	21	\$5,754
Assigned To Bad Debt	0	\$0
Client Request	0	\$0
MediCal/Medicaid	1	\$102
Medicare	0	\$0
Workman's Compensation	0	\$0
TOTAL	22	\$5,856
Returned Accounts:		
Assigned To Bad Debt	82	\$31,812
Credit Balance Account – Return to Client	9	(\$18,276)
Small Balance Write-Off	2	\$0
Zero balance	129	\$0
TOTAL	222	\$13,536

Totals may not add due to rounding

GARFIELD COUNTY HOSPITAL DISTRICT

Project Review Report
Self Pay Services
Registration Analysis

JUNE 2011			
REGISTRATION DESCRIPTION	NUMBER OF EXCEPTIONS	ASSIGNED BALANCE	% OF ASSIGNMENT*
Guarantor address1 missing or invalid	6	\$14,540	3%
Guarantor phone missing or invalid	1	\$572	1%
Patient address1 missing or invalid	8	\$14,580	4%
Patient phone missing or invalid	5	\$637	3%

Totals may not add due to rounding

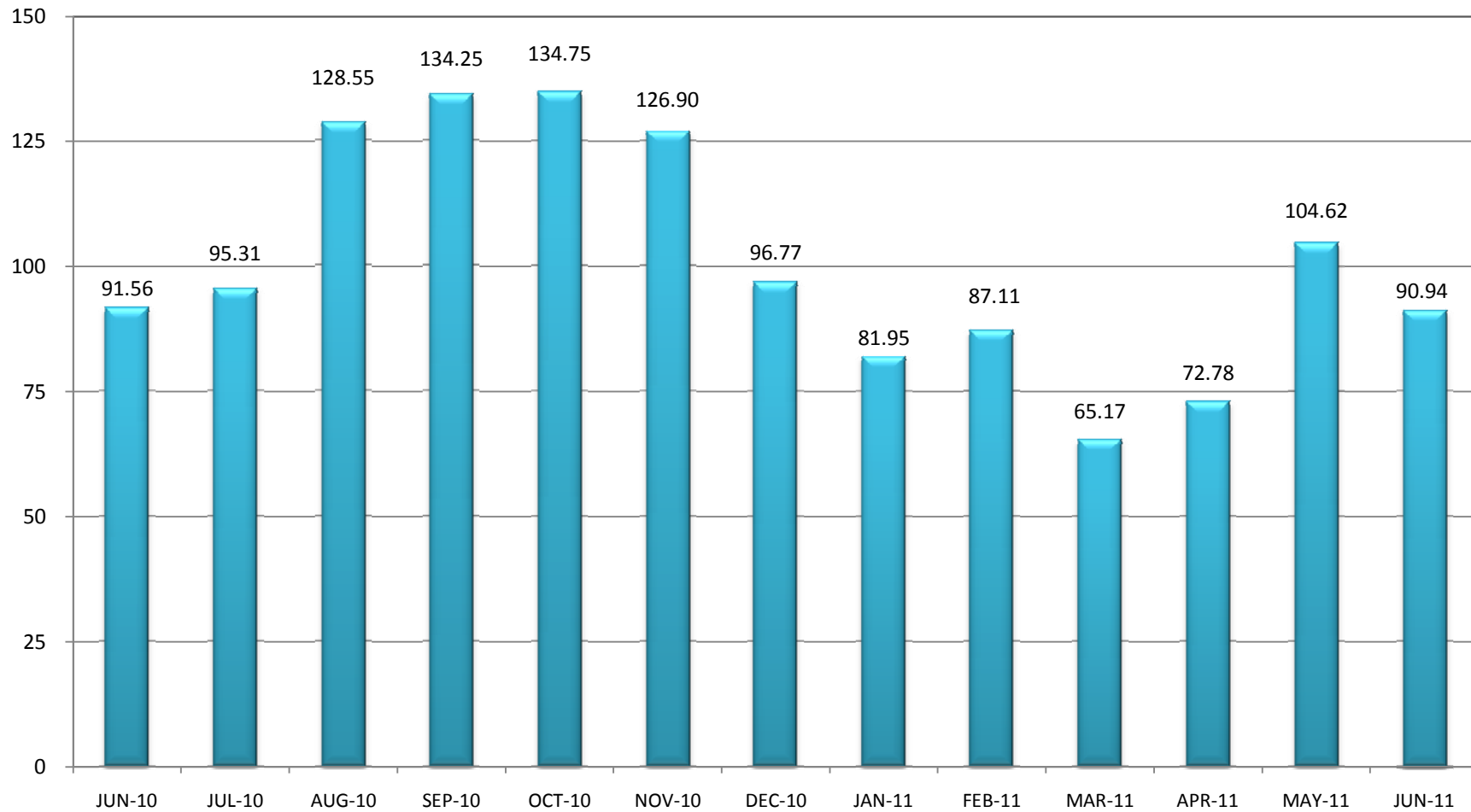
*Percentage indicates number of exceptions as compared to total number of accounts assigned in the current month.
Accounts can have multiple exceptions.

SPECIAL EXCEPTIONS	NUMBER OF EXCEPTIONS	ASSIGNED BALANCE	% OF ASSIGNMENT
Guarantor SS# Missing or Invalid	8	\$8,981	4%
Patient SS# Missing or Invalid	17	\$1,391	9%

TOTALS	
Current Month Assignment	194
Accounts with Exceptions	11
% of Month's Assignment	6%

GARFIELD COUNTY HOSPITAL DISTRICT

Project Review Report
Self Pay Services
Days in AR



*Days in AR calculated by dividing Current Balance by Average Daily Dollars Assigned

Garfield County Hospital District
Quality Assurance Meeting
Agenda
Date: 07-06-2011

1. Call to order: 0930
2. Reading of minutes from:
3. New Business:
4. Active Tasks:
5. Report of committees
 - a) Infection control: Shannon Long:
 - b) High alert medications: Shannon Long:
 - c) Well person/Social Services: Kirsten Gunderson:
 - d) Administrators Report: Andrew Craigie:
 - Will update per self
 - e) Rapid Response: Barbara DeHerrera: No progress on this item.
 - f) Emergency preparedness: Shannon Long:
 - g) Patient Safety: Elizabeth Stringer:
 - h) Employee Safety: Michelle Beehler:
 - i) June had 6 employee incidents; only one beyond first aid needs; no time loss on these. Two from combative residents.
 - ii) Attended HR conference recently, huge crowd; great speakers. Cultural reform; health care reform; mobile environment.
 - i) Environment of Care: Ken Moyer:
 - Moving forward with tub room project; looking for additional bidders; on site review next week.
 - Considering part-time person for landscaping
 - Automatic paper towel dispensers are being installed
 - j) Governess: Pat Richardson:
 - k) Restorative/Certified aides: Elizabeth Stringer
 - Completing a class now
 - CPR continues
 - l) Falls and Medication errors: Susan Morrow
 - m) Dietary: Ginger Remington:
 - Focusing on tomorrows BBQ for the residents
 - Starting fall/winter menu's
 - n) Medication reconciliation: Susan Morrow:
 - o) Acute Care: Shannon Long:
 - p) Emergency Room: Shannon Long
 - q) LTC: Susan Morrow: Reported by B. DeHerrera:
 - 8 Empty beds; 4 Medicare residents; 3 in SB, one in SNF bed.
 - r) Clinic: Jeff Jones:

- Surveys being presented from clinic visits; time and energy was stated barriers to maintaining/attaining good health; most felt there were adequate resources in Pomeroy.
 - Health Home web site; may reformat the site, make this more user-friendly.
 - Will start tracking data
- s) Trauma issues: Annette Davis:
- t) HIM/Compliance: Linda Baker
- u) Financial: Shannon Jones
- Reminder to not put in for Holiday pay, this will automatically be given in your check.

Adjourned at:

Action Items for next meeting:

Garfield County Hospital District
Quality Assurance Meeting
Agenda
07-13-2011

1. Call to order: 0930
2. Reading of minutes from:
3. New Business:
4. Active Tasks:
5. Report of committees

- a) Infection control: Shannon Long: Infection rates for the month June Swing bed 3 infections for a rate of 6.9%. LTC had 1 infection for a rate of 1.8%

Administrators Report: Andrew Craigie:

AHA News - Physician Supervision Enforcement Moratorium Extended Through December 2012; for small and rural hospitals with 100 or fewer beds, the Centers for Medicare & Medicaid Services is proposing an extension of the enforcement moratorium on the direct supervision policy for outpatient therapeutic services. This proposal was included in the recently released Outpatient Prospective Payment System proposed rule and runs through the end of 2012. The rule includes a number of other payment and regulatory proposals. WSHA will release detailed information on this rule in the near future.

EHR Taskforce – The team participated in a web demo of Allscripts. The product was a comprehensive solution that is by far the best product we have seen to-date. Allscripts seamlessly integrates the patient record across all care settings. The user interface is smooth and intuitive. The biggest concern with the product is the total investment which is likely to be in excess of \$8M. The sales rep with Allscripts suggested that another good fit for us might be Quadramed – a product of the parent corporation of Healthland. We have classified the product solutions into 3 tiers for the sake of discussion. Tier 1 solutions would be fully integrated (Allscripts, Healthland/Centrique, Cerner, CPSI). Tier 2 solutions would be a hybrid option pairing Healthland with some other clinical solution such as Soapware or Allscripts Pro. Tier 3 options include partnership with a larger health system (Tri-state/Meditech/Greenway, Sacred Heart/Epic). We will keep all options on the table while we complete our evaluation process.

DSHS Rules – ESHB 1277 requires nursing home license fees to now be set in the State Omnibus Appropriations Act. SSB 5042 expands the definition of financial exploitation to include improper control over or withholding of a vulnerable adult's resources by another person or entity, adds specific examples of financial exploitation and adds breach of fiduciary duty. 2E2SHB 1738 Designates the Health Care Authority (HCA) as the single state agency for the purposes of the Medicaid program and assigns all responsibilities of DSHS for medical services programs to HCA. ESSB 5708 will allow nursing facilities to provide telephone or web-based transitional care management services to persons discharged from a nursing facility to home. The nursing facility is also required to notify the client's primary care physician if concerns are identified. The legislation requires the

department to convene a workgroup, adopt rules and develop a report to the legislature on identifying mechanisms to incentivize nursing facilities to close or to eliminate licensed beds from active service. This is from a bulletin released by the state on June 28, 2011.

RHQN Environment of Care Webcast – Need to review our EOC policies to validate our processes and look for performance gaps prior to next CAH survey. Items to consider include; update policy on management of EOC, cleaning and maintenance of wheelchairs (log of maintenance and cleaning with specific chair identifiers), backflow valves, and department and facility specific disaster planning. Susan Morrow, Shannon Long, Andrew and Ken participated in the webcast event.

RHQN at the annual meeting

- b) **Employee Safety: Michelle Beehler:** One injury with a half of a day missed. Is scheduled
- c) **Governess:** Andrew will request for someone to take over this position since Pat's
- d) **Falls and Medication errors: Susan Morrow:** 2 medication errors one for missed dose and the other was medication given to the wrong patient.
- e) **Acute Care/Emergency Room: Shannon Long:**
- f) **LTC: Susan Morrow:**
- g) **Clinic: Jeff Jones:** Clinic meeting was yesterday cardiovascular measures were discussed and ProBNP and Echocardiogram are being removed from the list we are measuring.
- h) **IT: Cori Huggins:** Everything for use has been mapped on the pharmacy side. We are ready to go but we are waiting on suiteRX. Cori has created a new form for computer use for new employees.

Adjourned at:

Action Items for next meeting:

Garfield County Hospital District
Quality Assurance Meeting
Agenda
Date: 07/20/11

1. **Call to order:** 0930
2. **New Business:** The meeting will be cut short due to Critical Access Hospital Survey currently being conducted. Much of the team is not able to attend as they are working with the survey team.
3. **Active Tasks:** Reviewed
4. **Report of committees**
 - a) **Infection control:** Shannon Long: Excused
 - b) **High alert medications:** Shannon Long: Excused
 - c) **Well person/Social Services:** Kirsten Gunderson: Excused
 - d) **Administrators Report:** Andrew Craigie:

Healthcare Reform Video - Uploaded by KFFhealthreform on Sep 17, 2010; shared with the team by Michele Beehler, Health care reform explained in "Health Reform Hits Main Street." Confused about how the new health care reform law really works? This short, animated movie -- featuring the "YouToons" -- explains the problems with the current health care system, the changes that are happening now, and the big changes coming in 2014. Written and produced by the Kaiser Family Foundation; Narrated by Cokie Roberts, a news commentator for ABC News and NPR and a member of Kaiser's Board of Trustees; Creative production and animation by Free Range Studios.<http://healthreform.kff.org/the-animation.aspx>

Medicaid Viewed as a 'sacrificial lamb' – "Congress won't touch Medicare in order to cut deficit spending." But the Medicaid program continues to look vulnerable. House Republicans propose \$700B in Medicaid cuts, largely by converting federal funds into block grants for states. According to McKnights Long-term Care News; a significant concern we should have in our own state is the overt effort of the state to eliminate nursing home beds and confiscate funding for healthcare services to fund the state deficit.

The next Boogie-man IPAB – The Independent Payment Advisory Board (a panel created by the Affordable Care Act to contain Medicare cost, is likely to be the next big buzz in the media and concern of healthcare rationing. The IPAB will be an independent commission of doctors, nurses, medical experts and consumers, appointed by the president; to "slow the growth of Medicare costs." Of course the concern is that the board will have relatively unchecked authority to dictate what care will be paid for and what limitations will be placed on accessing care in our communities. This will be a hot topic for months if not years to come, we need to pay attention to the IPAB and the influence they will have on reimbursement.

Medicare & Medicaid Cuts are Eyed as Part of Agreement to Raise the Debt Limit – According to AHA News 7/11/11; possible debt limit negotiations would include; Gradual elimination of Medicare payments to hospitals for bad debts that result when beneficiaries fail to pay deductibles

and co-payments, Reducing Medicare payments to teaching hospitals, Removing hospitals' exemption from payment cuts under IPAB, & lowering the federal share of payments to providers for treating low-income people under Medicaid and Children's Health Insurance Program. All the way around this is likely to place even more pressure on our facilities reimbursement complement. Federal changes have both a direct and indirect effect on our reimbursement. We should look for significant reductions over the next 3 to 5 years and possible dismantling of the present Medicaid system.

Transportation – Several members of the team involved in transportation met last week to discuss a concern regarding the new Medicaid Transportation Broker. The concern is that the Broker is denying requests to approve client transportation to medical services if the medical service provider is not a Medicaid participating provider even if Medicare is the payer. We contacted the state office that handles transportation contracting and got clarification of a ruling that takes effect August 1 that resolves this issue. The state is contacting the Broker and we should have no further issues in the future.

Board Special Meeting – Board met in special session to appoint Ray Hoffman to position #4.

CEO Visits – Tim Saylor, CEO St. Joseph's and Don Wee, CEO Tri-state visited our facility last week. Both took tours of the facility, visited with Andrew about the healthcare environment and had some discussion about opportunities for more collaboration between our facilities. We have been fostering a good relationship with Tri-state for many years. This is the first visit by St. Joe's leadership in recent memory. Both visits were very positive.

EHR Taskforce – We participated in a web demonstration of the Cerner system and a team returned from an on-site visit. The system is very promising. A Cerner representative will be visiting our facility on Thursday of this week. We also identified an additional vendor that may qualify as a Tier 1 candidate; Prognosis. We are arranging a web demo of this system early next week. The staff also discussed the current status of the process. We have moved into the evaluating phase and expect to narrow the field of candidates down very quickly. If we have enough Tier 1 systems and solutions that appear to be financially viable we hope to begin RFP process by September 15.

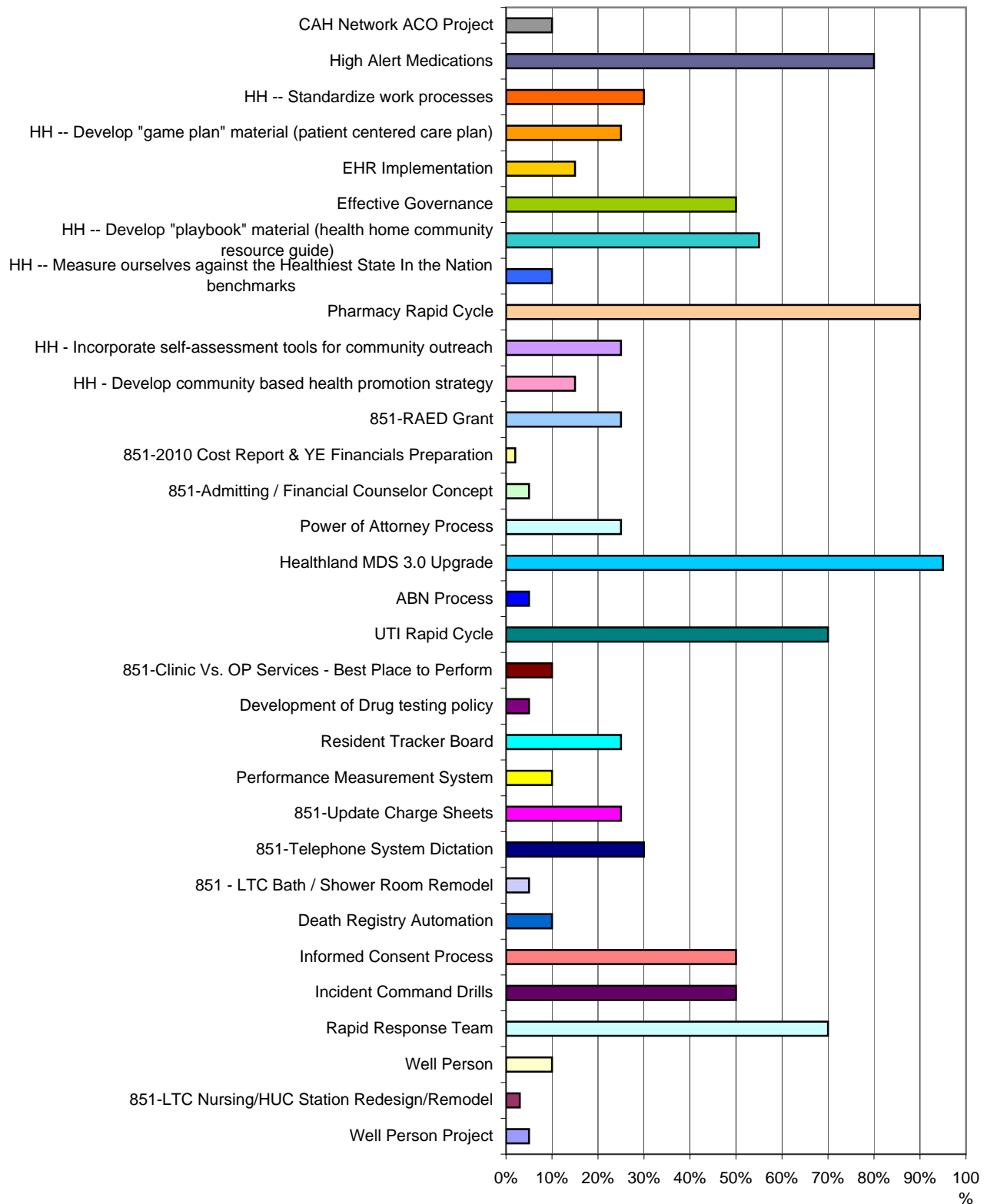
- e) **Rapid Response: Barbara DeHerrera:** Excused
- f) **Emergency preparedness: Shannon Long:** Excused
- g) **Patient Safety: Elizabeth Stringer:** Excused
- h) **Employee Safety: Michelle Beehler:** Michele indicated that there were no new employee incidents reported in the past week.
- i) **Environment of Care: Ken Moyer:** Excused
- j) **Governance: Pat Richardson:** Andrew reported that Ray Hoffman took the oath of office at a special meeting of the commissioners last Wednesday evening.
- k) **Restorative/Certified aides: Elizabeth Stringer** Excused
- l) **Falls and Medication errors: Susan Morrow** Excused
- m) **Dietary: Ginger Remington:** Excused
- n) **Medication reconciliation: Susan Morrow:** Excused
- o) **Acute Care: Shannon Long:** Excused
- p) **Emergency Room: Shannon Long** Excused

- q) **LTC: Susan Morrow:** Excused
- r) **Clinic: Jeff Jones:**
 - i) Susie and Jeff reported that they will be meeting with representatives from the Beacon Grant 7/25. They expect that the Beacon team will be bringing a programming expert that will look at our CDEMS databases and determine the capacity of the system to export data to the Health Information Exchange (HIE).
 - ii) Both will be participating in the monthly SCHPQI grantee conference call this afternoon
 - iii) The Health Home team is planning to experiment with a "Quality of Life" questionnaire in order to evaluate the overall wellbeing reported by patients in our chronic disease cohorts. This is a standardized questionnaire that is used by local health jurisdictions in our state and nationally. This will help us measure overall improvements in quality of life for our participating patients and perhaps present an opportunity for benchmarking against other populations.
- s) **Trauma issues: Annette Davis:**
- t) **HIM/Compliance: Linda Baker**
- u) **Information Technology: Cori Huggins**
 - i) Cori reported that she has completed the latest Healthland upgrade to V 9.5.2.
 - ii) Air conditioner in the server room is malfunctioning for the second time in the last two weeks. Ken is working on getting this fixed.
 - iii) A recycled printer has been installed in Central Supply so staff does not have to walk all the way to the front office to retrieve Healthland reports.

Adjourned at: 10:30

Action Items for next meeting:

2011 Quality Objectives



Project	Task	Description	Progress Report	Assigned To	Due Date	% Complete
851 - LTC Bath / Shower Room Remodel	LTC Bath / Shower Room Remodel	Redesign and remodel bath and shower room in LTC including purchase of new tub.	<p>7/5/11 2 contractors interested in bidding job. Site walk-through scheduled for next week. Still awaiting DOH's approval. No L&I approval necessary. Grant for approx \$100k submitted to USDA - decision pending.</p> <p>5/10/11 Ken & Shannon met with general contractor who viewed both rooms, took pictures and will be working up cost sheet. Specs received on chosen Cascade tub and forwarded to architect. Architect has filed documentation with DOH for construction review. GCHD needs to complete add'l forms required by DOH and submit to architect.</p> <p>5/2/11 Jones had conference call with Architects to discuss final measurements and fit of chosen tub and went over questions regarding radiant ceiling heat, revolving shower arm, floor being sheet vinyl vs. tiles, possible pocket door between shower & bath room, and privacy curtains. Architects hope to have final drawing available by this week's Board meeting & will begin compiling costs.</p> <p>4/29/11 Met with Barb D and Susan and chose tub model Cascade Premier at the recommendation of Candice.</p> <p>3/15/11 Revisions scanned and emailed to Blue Room with note that Commiss</p>	Shannon Jones	6/30/2011 0:00	25.00%
851-Admitting / Financial Counselor Concept	Develop Financial Counselor P&P including Resident Admission Agreement, Job Description, etc.	BO - Financial Counselor Concept Development: Modify P&P and develop updated/more relevant forms to address each patient's financial status (especially Self Pay) to determine appropriate payment plan, or eligibility for Medicaid, Charity Care, etc. at time of admission vs. the back end when account ends up in collection.	<p>4/19/11 Regrettably no progress made by CFO.</p> <p>3/11/11 CFO reviewed approx 1/2 of admission packet.</p> <p>2/16/11 No add'l progress made on review of admission packet due to cost report tasks.</p> <p>2/10/11 Jeff & Shannon Jones attended webinar regarding an insurance program for "high-risk" uninsured patients called the "Pre-existing Condition Insurance Plan". A federal insurance plan, administered by WA St, for eligible individuals who cannot obtain insurance due to pre-existing conditions. Presentation of this option will be given to eligible patients as this position develops.</p> <p>1/28/11 Jones & Scharnhorst met and went over suggested changes to LTC admission packet, forms, space, conceptual processes. Scharnhorst had excellent ideas and Shannon is merging hers. Will obtain latest copy of resident admission document and incorporate suggested chgs for other Team member review.</p> <p>1/28/11 Shannon and Alicia met to discuss Alicia's ideas regarding changes needed to Resident's Admission Agreement packet, form, current and desired practices. Shannon to review and add comment.</p>	Shannon Jones	5/31/2011 0:00	5.00%
851-Clinic Vs. OP Services - Best Place to Perform	Establish list of procedures / services that would be reimbursed at a higher rate if performed as OP at hospital vs where currently performed at clinic.	Financial assessment only.	<p>3/14/11 Not enough progress made to report.</p> <p>2/16/11 No add'l progress made.</p> <p>1/31/11 Have not made further progress.</p> <p>12/31/10 Much of this task was completed in 2010 but other services have been added for review.</p>	Shannon Jones	3/31/2011 0:00	25.00%

851-LTC Nursing/HUC Station Redesign/Remodel	Architecture design, adoption, & regulatory approval	Blue Room Architecture to develop design. GCHD Team, Administration & Commissioner to modify and adopt. DOH & L&I construction review and approval. All must be completed before construction can begin.	4/20/11 Waiting to receive final drawing from Architect. Sent follow-up e-mail 4/20/11. 3/11/11 No further progress. 2/1/11 Architect dropped off updated designs. Andrew & Shannon reviewed and noted minor changes. Briefly discussed whether or not it would be prudent to move forward or defer until decision on hospital bond is made, which would result in major changes to LTC facility. Topic to be discussed at Board retreat mid Feb 2011. Cocept started many years ago, but prioritized with development of Capital Project list. Meetings with Architect began last qtr 2010. 1st draft of designs reviewed by nurse managers, CNO, Facility Director, CFO and changes provided back to arthitech.	Shannon Jones		7.00%
851-Telephone System Dictation	Telephone System Dictation Customization	Customize telephone system so it can be used for dictation	7/1/11 Baker scheduled demo with Kerry ITC Systems, providers, and other for 7/19/11 @ 11 AM. 4/20/11 As of this date, Baker, Huggins, Jones have met with K Cox, ITC Systems to discuss phone system customizations needed to use the system for provider dictation and viewed webinar on how it might assist with better dictation management and communication. Team is currently waiting for Jones to respond to some questions.	Shannon Jones	6/30/2011 0:00	25.00%
851-Update Charge Sheets	Update &/or Develop Charge Sheets	UPdate &/or Develop Charge Sheets - Ongoing	6/20/11 A Davis gave Jones charge sheet corrections. Jones will input and have Davis/Long review. Then changes need to be checked against charge master and changes made if necessary. Jones goal is to have changes made and to Davis/Long by mid July (hopefully sooner). 4/20/11 This is an ongoing process. The Provider Fee Chg Sheet was updated last week and provided to Josh electronically for his review and input but is not necessarily finalized.	Shannon Jones	9/30/2011 0:00	15.00%
ABN Process	Research a vendor that links to Healthland	Find a product that will link to the healthland system	1/5/11 Obtained the contact information. Potentially there is a program that will work well with healthland. Demo this program. 01/18/11 Web demo of the CareMedic program which is affiliated with Healthland complete. Additional demo for another ABN program, Emdeon, will be held on Friday.	Linda Baker	3/31/2011 0:00	50.00%
AHRQ Lean Study	AHRQ Lean Study Report	Waiting for final report	03/15/11 Received a draft copy of the report requesting our review and edits. The information was provided back to the research team. They are expected to compile the final report and relase the study within the next 60 days. 02/14/11 Got a call back from Jen Stevens, she said to expect the report by the end of the month. Wants to schedule a followup call to gain more insight from us. 02/9/11 From Lauren Smeeding: "I hope you have been well! The Garfield-specific case study is actually in the hands of Margarita and Steve for review right now and should be ready to share with you and your team by 2/19. We look forward to your review; there are also several items that we ask you (or another person at Garfield) to confirm as some information was unclear from our transcripts. We will also be creating a recommendations report and a cross case analysis. These products should be complete in late March, and we will certainly share with you and your team." 02/09 Andrew sent an e-mail to the project lead requesting an update on the progress of the report. Has not had a response yet.	Andrew Craigie	1/31/2011 0:00	95.00%

CAH Network ACO Project	Research ACO Models and Develop Approach	Working with our partners in the CAH Network to develop a rural approach to Accountable Care Organization structure	<p>5/10/11 Andrew met with the Beacon Grant partners at Tristate. We will look at this partnership in addition to the work we are doing with the CAH network.</p> <p>2/25/11 CAH Network held a work session in Spokane and agreed on the following objectives 1) Establish standards for Medical Home practice structure for each member clinic 2) Develop capacity for data sharing, patient care, and performance measurement 3) Begin to develop network relationships with ACO partner healthcare organizations. Sue Deitz is putting the plan together based on the work of the group and we will be submitting to CMS for a demonstration grant to fund this work. We also agreed to move forward with a new piece of technology that will improve our ability to manage the referral process more effectively.</p> <p>2/9/11 The CAH network board has agreed to move forward with the pilot, we have selected a consultant to work with us and will be meeting in Spokane 2/25 to outline the project. We have completed a survey to supply the consultant with relevant information about our organization to facilitate the planning process.</p>	Andrew Craigie	6/30/2011 0:00	70.00%
Effective Governance	Succession Planning		<p>1/26/11 The management team has included succession planning as a strategic priority in their recommendations to the board of commissioners</p> <p>12/15 The next standard we are working on is Recruitment and Succession planning. Andrew hopes to develop a draft standard to discuss with Pat prior to the next board meeting.</p>	Andrew Craigie	2/28/2011 0:00	5.00%
EHR Implementation	EHR Evaluating Phase	Vendor Research Detailed Demonstrations Reference Verification Site Visits	<p>07/18/11 We participated in a web demonstration of the Cerner system and a team returned from an on-site visit. The system is very promising. A Cerner representative will be visiting our facility on Thursday of this week. We also identified an additional vendor that may qualify as a Tier 1 candidate; Prognosis. We are arranging a web demo of this system early next week.</p>	Andrew Craigie	9/15/2011 0:00	5.00%
Electrical Systems Compliance	Final Electrical System Compliance	Seeking final approval of L&I electrical inspector	<p>1/4/11 forwarded L&I documents to M&M Harrison, John McLean & Elect. Engineer (Dylan C.)</p> <p>1/3/11 State Elect. Inspector on site to inspect completed corrections made in Dec. by M&M Harrison Electrical.</p> <p>12/27/10 Received letter from L&I stating approval of 1Line Drawing & proposed electrical corrections.</p> <p>12/15 We are working on correcting deficiencies cited by the electrical inspector; the remaining major concern is seeking a waiver for the x-ray equipment and server room cooling system. The architect has been retained to help us with this process.</p>	Ken Moyer		95.00%

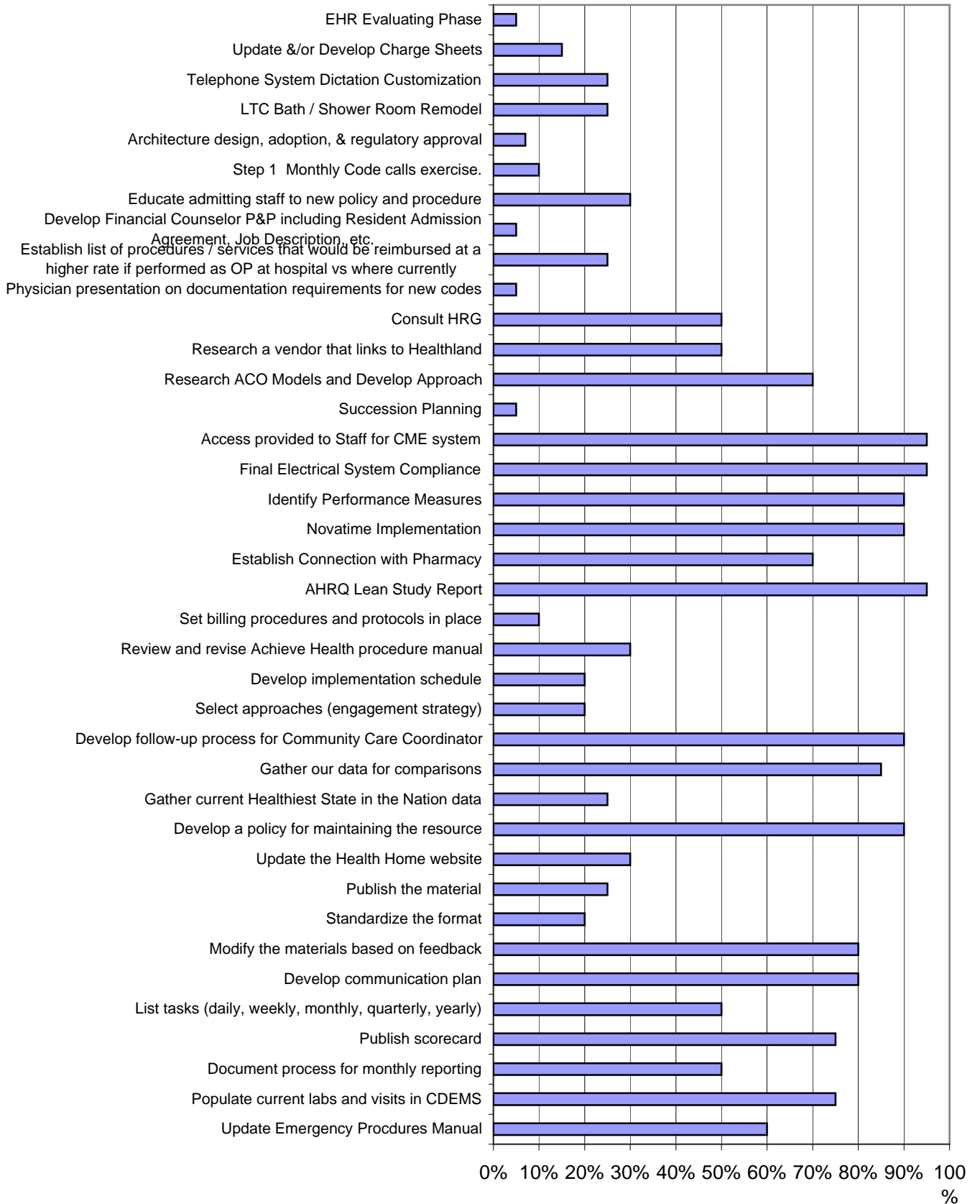
Healthland MDS 3.0 Upgrade	MDS Implementation	Complete the transition to the new MDS 3.0 system with Healthland	06/08/2011-System remains 'broken' for MDS 3.0; IDT has been forced to use free JRaven and several workarounds to meet federal and state guidelines. Still several open incidents about other Clinical HL issues that are "in development." I have given up hope on this system being functional unless they do make a commitment to rebuilding LTC module, which was supposed to happen end of 2010, then beginning of 2011, still no word on this! Plan now is to continue to work with vendors for EHR and find system that works. Defer any more action until July upgrade or new system purchased. 2/1/11 Update resolved 4 of 13 open incidents with Healthland. MDS still will not transmit to state properly. 1/19/11 Update to MDS by Healthland scheduled for 1/24/11 at 0500. Webinar training scheduled for 1/20/11. 1/12/11 Barb still utilizing JRaven (Wash state software) to enter MDS 3.0 in order to transmit to state database. 01/04 Cori is working through a list of technical items that were sent from Healthland. The hotfix is being tested at several sites prior to being rolled out. 12/15 Still waiting for MDS Fix. Healthland states that the issues we are experi	Barbara Deherrera	1/15/2011 0:00	80.00%
HH -- Develop "game plan" material (patient centered care plan)	Develop communication plan	How we will introduce materials to patient and who will be involved in this process.	1/5/11 -- Kate standardized the process for the Community Care Coordinator and how to use CDEMS and create toolkits. On Tuesday, January 11th Kate and Susie will hold an educational session on Health Home and how each clinic staff member contributes to the process of chronic disease management. As of now, nursing staff has been educated on the use of toolkits during the patient encounter and it has been well received.	Kate Forand	12/8/2010 0:00	80.00%
HH -- Develop "game plan" material (patient centered care plan)	Modify the materials based on feedback	After reviewing responses from group, make changes to materials as needed	9/28 -- Discussed with Dr. Houser the possibility of changing the heart healthy toolkit. Want to explore whether it should be changed to HTN and Hyperlipidemia 11/17 -- Determined our CVD cohort will include hypertension, hyperlipidemia, coronary artery disease, myocardial infarction, angina, arrhythmias, valvular disease, congestive heart disease, and cardiomyopathy. We will continue using heart healthy toolkit and create workbooks specific to patient's condition.	Kate Forand	12/21/2010 0:00	80.00%
HH -- Develop "playbook" material (health home community resource guide)	Publish the material	Publish material and research collected to Health Home website and handouts for individuals to take	7-7-11: Susie will be researching printing options with local companies. Met as team to discuss how we will publish and decided to distribute to specific organizations in the community as well as have some on hand at the clinic and hospital, upload the Playbook to the Health Home website, and potentially order USB drives to give out with Playbook and WHF Health Home tools loaded onto it.	Kate Forand	1/11/2011 0:00	25.00%
HH -- Develop "playbook" material (health home community resource guide)	Update the Health Home website	Put information gathered onto the Health Home website in a readable and easy to navigate method	7-7-11: The team met to discuss options for the website. Decided we will move forward with trying a different website template (Microsoft Frontpage). Kate contacted Cori who will be installing Frontpage on Kate's computer and teaching her how to work this program. 6-13: Kate received training from Dale at Bassett and Brush on how to edit the Health Home website. She will meet with the team tomorrow to discuss what the next step will be.	Kate Forand	1/17/2011 0:00	30.00%
HH -- Develop "playbook" material (health home community resource guide)	Develop a policy for maintaining the resource	Draft policy for future reference to make resource a permanent fixture within the hospital	7-7-11: Kate has written a draft policy and sent this to team members for review.	Kate Forand	1/18/2011 0:00	90.00%

HH - Develop community based health promotion strategy	Select approaches (engagement strategy)	Based on brainstorming, begin to select approaches to address community on health issues and how to manage them.	7-7-11: Team has created a survey and receiving responses at the clinic and Tumbleweed Festival regarding community's perception of health issues and wellness programs. Team has brainstormed topics to address, specifically obesity, and what types of community outreach programs would be address this, and other, issues.	Kate Forand	2/7/2011 0:00	20.00%
HH - Develop community based health promotion strategy	Develop implementation schedule	Formulate a timeline for when brainstormed ideas will be brought the community and in what form	5-31-11: a tentative timeline was developed for how we will roll out the community wellness programs.	Kate Forand	2/8/2011 0:00	20.00%
HH - Incorporate self-assessment tools for community outreach	Develop follow-up process for Community Care Coordinator	Work with Susie to develop procedure for following up with patients for their care	12/30/10 -- Kate completed finalizing the process for the CCC and putting this in policy format. 1/5/11 -- Kate and Susie will edit the final draft of the daily routine of the CCC and adopt this into policy in the next few weeks.	Kate Forand	1/27/2011 0:00	90.00%
HH -- Measure ourselves against the Healthiest State In the Nation benchmarks	Gather current Healthiest State in the Nation data	Research most current information regarding the healthiest state in the nation campaign for a baseline.	2/1/11 -- Kate spoke with Kristina from WHF who emailed Kate resources for where to gather this information.	Kate Forand	1/18/2011 0:00	25.00%
HH -- Measure ourselves against the Healthiest State In the Nation benchmarks	Gather our data for comparisons	Pull together information about our community to compare with Health State in the Nation data	12/1/10 -- Jeff has made it a routine to run monthly reports for the past 3-6 months of our standards of care for diabetes and cardiovascular disease. Once we begin collecting data on CHF and chronic respiratory disease, we hope to expand and continue this process.	Kate Forand	1/20/2011 0:00	85.00%
HH - Preventative Medicine Coding	Consult HRG	Contact HRG about billing for preventative medicine codes. Research whether we reach the requirements for preventative medicine codes.	01/14/11 Have contacted HRG about the possibility of using additional codes for clinic visits. HRG can process/bill this with as soon as we put the code implementation into action.	Linda Baker	1/20/2011 0:00	50.00%
HH - Preventative Medicine Coding	Data standards for proposed codes	Create documentation/billing standards for proposed preventative medicine codes.		Linda Baker	1/27/2011 0:00	
HH - Preventative Medicine Coding	Physician presentation on documentation requirements for new codes	Provide preview of billing sheets and documentation necessary to utilize the codes.	01/18/11 Task data has been gathered.	Linda Baker	2/8/2011 14:00	5.00%
HH - Produce performance dashboards each month	Document process for monthly reporting	Document all data and results gathered from reports to prepare for meeting with staff	1/6/11 -- Kate began formatting the process for monthly reporting after meeting with Susie and Jeff. We will publish this into a policy along with the daily routine for community care coordinator.	Kate Forand	10/22/2010 0:00	50.00%
HH - Produce performance dashboards each month	Publish scorecard	Gather all information relevant to scorecard and publish this to distribute to all interested parties.	1/11/10 -- Andrew will begin included the data generated from our monthly reporting to incorporate in the scorecard. 1/5/11 -- Jeff will e-mail Andrew Excel spreadsheet which includes our monthly run-charts and Andrew will include these in the hospital scorecards. This will become a monthly process by Jeff sending Andrew our run-charts to include in scorecard.	Kate Forand	11/5/2010 0:00	75.00%
HH - Re-engage community in Achieve Health	Review and revise Achieve Health procedure manual	Look over Achieve Health procedure manual and determine whether any changes needs to be made	3/15/11 -- Andrew and Kate met to discuss Achieve Health. Andrew emailed Kate the Achieve Health procedure manual to review to begin process of reintegrating Achieve Health.	Kate Forand	2/17/2011 0:00	30.00%

HH - Re-engage community in Achieve Health	Set billing procedures and protocols in place	Determine expenses and protocols for Achieve Health.	4/12 -- Jeff will schedule meeting for Shannon, Andrew, Kate, and Jeff to discuss billing procedures and protocols for Achieve Health	Kate Forand	2/21/2011 0:00	10.00%
HH - Re-establish use of patient registry	Populate current labs and visits in CDEMS	Input current data in CDEMS for patients involved	1/5/11 -- As of today, all data has been updated for diabetes, CVD, and CHF. We are working to input measures for chronic respiratory disease into CDEMS within the next few weeks.	Kate Forand	10/15/2010 0:00	75.00%
HH -- Standardize work processes	List tasks (daily, weekly, monthly, quarterly, yearly)	Formulate and divide by category list of all tasks completed to get to this point.	1/5/11 -- Kate has been keeping a journal of her daily tasks and what she has been accomplishing. She will continue with this process.	Kate Forand	11/10/2010 0:00	50.00%
HH -- Standardize work processes	Standardize the format	Write out how you found the resources in the community so the search can be easily replicated	4/27 -- Kate has begun to write out her process for soliciting inclusion in the playbook.	Kate Forand	12/27/2010 0:00	20.00%
Incident Command Drills	Update Emergency Procedures Manual	Complete update of policies and procedures		Shannon Long	12/31/2009 0:00	60.00%
Incident Command Drills	Step 1 Monthly Code calls exercise.	Monthly Code calls exercise. Staff exercise response; assemble at incident command post, 10 minute in-service on different type of code each month.	2/1/2011 Ken and I are meeting 2/2/2011 to discuss goals for our facility. Then on 2/3/2011 Ken and I are meeting with Kris Darby to discuss EMS's role in these exercise and how he can help us with this process. 2/10/11 Ken And I were to meet with Kris Darby but Kris forgot about the meeting so we rescheduled for 2/24/2011	Shannon Long	2/22/2011 0:00	10.00%
Novatime Upgrade	Novatime Implementation	Developing a reliable method for staff to submit PTO requests by utilizing the Novatime web interface	5/18/11 NOVAtime is now accessible from outside the facility. Hospital-wide email sent with links to employee and supervisor programs (cjh). 2/16/11 Awaiting response from IT department and Novatime on accessibility from outside the facility. Computers access for staff should be set up in February. 2/9/11 New router installed, all DNS entries verified, still having issues. Sent email to Jim Weyen with NOVAtime for assistance (cjh). 1/26/11 We believe that the accessibility problem lies within the router. We are awaiting a quote for a new router from the vendor. 1/5/11 Cori added DNS entries to internal and external servers. Will test and report when accessible. 1/5 Cori is working on outside access to our network, Ken and Cori are working on setting up a workstation in the breakroom. 12/15 Michele is back and is working with the vendor to assure staff has access to the system from outside the building.	Michele Beehler	12/31/2010 0:00	90.00%
Online CME Program	Access provided to Staff for CME system	This system will provide staff with an opportunity to complete CME online	2/16/11 Staff is fully trained, policy has been created, and staff will be updated on the policy processes in the next paycheck stuffer and at the all staff meeting on 3/10/11, due to the amount of content involved in the policy. 12/15 Hotlinks have been added to the SharePoint site, staff appears to be very excited and many have already been accessing the new system. We should have some use data to report in January.	Michele Beehler	12/31/2010 0:00	95.00%
Performance Measurement System	Identify Performance Measures		5/31/11 Presenting draft measures to commissioners 5/10/11 First draft of measures have been selected. Andrew is now going to meet with each process leader to review the proposed metrics before finalizing them. 2/25/11 Comissioners have conducted Strategic planning retreat, Management team has received direction from the board and preped the strategic plan outline workplan. We will now begin to add more detail including specific action items, process owners, due dates and budget.	Andrew Craigie	5/31/2011 0:00	90.00%

Pharmacy Rapid Cycle	Establish Connection with Pharmacy	Establish connection, develop training materials and implement	1/19/11 Technical glitch with setting up our account. The vendor is looking into it. If they can not resolve it Josh will get help from Cori, we will then be able to set up our account and send test data. 12/15 Josh is going to test the connection, we will then develop a procedure for using the system and train the staff.	Joshua Mayfield	1/31/2011 0:00	70.00%
Power of Attorney Process	Educate admitting staff to new policy and procedure	Educate admitting staff to new advance directive policy and procedure	2/1/2011 Training will occur on 2/14/2011 during IDT for the admitting team. 2/15/2011 IDT was rescheduled for today so I will train today.	Shannon Long	2/15/2011 0:00	30.00%

Quality Team Active Tasks



Standard	Description	Frequency	Completed
Election of Officers	Appoint officers	Annual	12/01/10
Small Works Roster	Posting requirement advertise roster in newspaper	Annual	01/26/11
PDC Blue Card	Update Public Disclosure Commission listing of commissioner contact information	Annual	02/02/11
OSHA Posting	Occupational Health & Safety posting requirement	Annual	01/20/11
CAH Program Evaluation	CAH must perform a periodic program evaluation 42 CFR 485.641(a)	Annual	02/02/11
Balanced Budget Resolution	Board passes resolution to balance current year budget at year end	Annual	02/02/11
Mission Statement	Review organizational mission	Annual	02/02/11
Contracts Awarded Listing	Small Works Roster requirement to post every other month	Bimonthly	02/02/11
Compliance Review	Review compliance issues and adverse events	Quarterly	01/26/11
Strategic Planning Retreat	Review and development of strategic plan	Annual	02/17/11
Open Door to the Board	Open opportunity for staff to visit with the board	Quarterly	02/25/11
Election Calendar	Review state election calendar	Annual	03/02/11
Annual Objectives	Develop and adopt annual commissioner objectives & work plan	Annual	03/02/11
Capital Expenditure Plan	Review plans for capital expenditures	Annual	03/02/11
Orientation	New Commissioner orientation	Quarterly	n/a
Fire Drills	State Fire Marshall Quarterly on each shift staggered times	Quarterly	3/18/11 Night 3/15/11 Day
Contracts Awarded Listing	Small Works Roster requirement to post every other month	Bimonthly	04/06/11
Compliance Review	Review compliance issues and adverse events	Quarterly	01/26/11
PDC Financial Disclosure	File Public Disclosure Commission financial disclosure report	Annual	03/02/11
Board Education	Governance Continuing Education presentation	Annual	06/09/11
Opinion Survey	Review Staff Opinion Survey results	Annual	04/06/11
Open Door to the Board	Open opportunity for staff to visit with the board	Quarterly	02/25/11
Pharmacy License	DOH Pharmacy Licensure	Biannual	05/26/11
Contracts Awarded Listing	Small Works Roster requirement to post every other month	Bimonthly	04/06/11
Compliance Review	Review compliance issues and adverse events	Quarterly	06/01/11
Orientation	New Commissioner orientation	Quarterly	n/a
Medical Test Site License	DOH Medical Test Site License	Biannual	
CEO Evaluation	Conduct CEO performance evaluation	Annual	
Contracts Awarded Listing	Small Works Roster requirement to post every other month	Bimonthly	07/06/11
Compliance Review	Review compliance issues and adverse events	Quarterly	06/08/11
Open Door to the Board	Open opportunity for staff to visit with the board	Quarterly	06/24/11
Trauma Designation	Trauma designation application (3 Yr)	Triannual	
DEA Registration	Drug Enforcement Registration	Annual	
Orientation	New Commissioner orientation	Quarterly	
Business License	Washington State Business License	Annual	
Community Forum	Conduct Community Forum	Annual	

Conflict of Interest	Sign conflict of interest statement	Annual	
Self Assessment	Board self assessment	Annual	
Policy Review	Patient Care & Service policies reviewed by CMO 42 CFR 485.627(b)	Annual	
Contracted Services	Complete evaluation of contracted clinic services	Annual	
Compensation	Sign compensation waivers	Annual	
Job Descriptions	Signed commissioner job descriptions on file	Annual	
Contracts Awarded Listing	Small Works Roster requirement to post every other month	Bimonthly	
Bulk Mail Permit	Remit bulk mail permit to USPS at Pomeroy Post Office	Annual	
Budget Resolution	Budget must be passed each year by Nov 15	Annual	
Credentialing	Review and approve credentialing recommendations of Medical Staff	Biannual	
Open Door to the Board	Open opportunity for staff to visit with the board	Quarterly	
DOH Licensing Survey	Review results of DOH Licensing Survey	Annual	
DSHS Licensing Survey	Review results of DSHS Licensing Survey	Annual	
Contracts Awarded Listing	Small Works Roster requirement to post every other month	Bimonthly	
Orientation	New Commissioner orientation	Quarterly	
Hospital License	DOH Hospital Licensure	Biannual	
Medical Staff Bylaw Review	Review bylaws and revise annually	Biannual	
Bylaw Review	Review bylaws and revise annually	Biannual	
SAO Report	Review of State Auditors Office report	Biannual	
Board Meetings	Commissioner Board meetings	Monthly	✓
Scorecard	Review organizational scorecard	Monthly	✓
Medical Staff Representation	Commissioner attends monthly Medical Staff meeting	Monthly	✓
Safety Committee Representation	Commissioner attends monthly Safety Committee meeting	Monthly	✓
Finance Committee Representation	Commissioner attends monthly Finance Committee meeting	Monthly	✓
Quality Team Representation	Commissioner attends weekly Quality Team meeting	Weekly	✓

GARFIELD COUNTY HOSPITAL DISTRICT

ACCOUNTS PAYABLE
VOUCHER APPROVAL

We, the undersigned Board of Commissioners of Garfield County Hospital District Number 1, Garfield County, Washington, do hereby certify that the merchandise or Services hereafter specified have been received and that Vouchers dated July 1, 2011 through July 29, 2011 which are numbered 205090 – 205266 are approved for payment for the total amount of \$307,575.81 this 3rd day of August, 2011.

Administrator

President

Vice President

Secretary

Board Member

Board Member

Reviewed on behalf of the Board by:

GARFIELD CO. MEMORIAL HOSPITAL
CHECKS WRITTEN REPORT
SORTED BY : CHECK DATE / CHECK #

FOR : JULY

CHECK NO.	VENDOR #	VENDOR NAME	CHECK DATE	GROSS AMT.	DEDUCTIONS	CHECK AMT.	CHECK IN	DATE RETURNED
000205090	001248	WSRHIT	07/01/11	44,008.36	.00	44,008.36	N	
000205091	001656	MOYER, KEN	07/01/11	281.78	.00	281.78	N	
000205092	000229	US BANK	07/01/11	75.65	.00	75.65	N	
000205093	001602	GCHD (EFT)	07/08/11	6,611.03	.00	6,611.03	N	
000205094	001258	ERNSTER, ALLEN M.D.	07/08/11	2,338.00	.00	2,338.00	N	
000205095	001503	GARFIELD COUNTY FIRE DIST	07/08/11	954.00	.00	954.00	N	
000204894	001748	** VOIDED CHECK **	07/14/11	-4,022.00	.00	-4,022.00	Y	07/14/11
000205096	000010	AFLAC	07/14/11	734.82	.00	734.82	N	
000205097	000028	BANK OF WHITMAN	07/14/11	35,596.74	.00	35,596.74	N	
000205098	001253	BANK OF WHITMAN	07/14/11	208.33	.00	208.33	N	
000205099	001253	BANK OF WHITMAN	07/14/11	284.36	.00	284.36	N	
000205100	000048	COLONIAL SUPPLEMENTAL INS	07/14/11	10.25	.00	10.25	N	
000205101	001212	IDAHO STATE TAX COMM	07/14/11	1,841.14	.00	1,841.14	N	
000205102	000289	VALLEY EMPIRE COLLECTION	07/14/11	31.83	.00	31.83	N	
000205103	000698	WA STATE SUPPORT REGISTRY	07/14/11	467.82	.00	467.82	N	
000205104	000296	HEALTHLAND	07/14/11	450.00	.00	450.00	N	
000205105	000168	GCHD	07/14/11	36.60	.00	36.60	N	
000205106	000168	GCHD	07/14/11	43.60	.00	43.60	N	
000205107	000145	NACES	07/14/11	330.00	.00	330.00	N	
000205108	001327	CRAIGIE, BARBARA	07/14/11	169.18	.00	169.18	N	
000204180	081013	** VOIDED CHECK **	07/18/11	-25.00	.00	-25.00	Y	07/18/11
000205109	000229	US BANK	07/18/11	598.84	.00	598.84	N	
000205110	001725	JUTILA, MICHELLE ERICKSON	07/21/11	175.00	.00	175.00	N	
000205111	001602	GCHD (EFT)	07/22/11	1,939.20	.00	1,939.20	N	
000205112	001602	GCHD (EFT)	07/22/11	6,913.53	.00	6,913.53	N	
000205113	000028	BANK OF WHITMAN	07/28/11	37,933.16	.00	37,933.16	N	
000205114	000938	DEPT OF LABOR & INDUSTRIE	07/28/11	41,581.58	.00	41,581.58	N	
000205115	001253	BANK OF WHITMAN	07/28/11	208.33	.00	208.33	N	
000205116	001253	BANK OF WHITMAN	07/28/11	284.36	.00	284.36	N	
000205117	000048	COLONIAL SUPPLEMENTAL INS	07/28/11	10.25	.00	10.25	N	
000205118	000664	AUTOMATED ACCOUNTS, INC.	07/28/11	226.82	.00	226.82	N	
000205119	000289	VALLEY EMPIRE COLLECTION	07/28/11	31.83	.00	31.83	N	
000205120	000698	WA STATE SUPPORT REGISTRY	07/28/11	467.82	.00	467.82	N	
000205121	001751	HYATT REGENCY SAN FRANCIS	07/28/11	998.44	.00	998.44	N	
000205163		** VOIDED CHECK **	07/28/11	.00	.00	.00	Y	07/28/11
000205170		** VOIDED CHECK **	07/28/11	.00	.00	.00	Y	07/28/11
000205171		** VOIDED CHECK **	07/28/11	.00	.00	.00	Y	07/28/11
000205172		** VOIDED CHECK **	07/28/11	.00	.00	.00	Y	07/28/11
000205184		** VOIDED CHECK **	07/28/11	.00	.00	.00	Y	07/28/11
000205202		** VOIDED CHECK **	07/28/11	.00	.00	.00	Y	07/28/11
000205205		** VOIDED CHECK **	07/28/11	.00	.00	.00	Y	07/28/11
000205206		** VOIDED CHECK **	07/28/11	.00	.00	.00	Y	07/28/11
000205207		** VOIDED CHECK **	07/28/11	.00	.00	.00	Y	07/28/11
000205122	000943	TGI - CRESTMARK BANK	07/29/11	2,520.00	.00	2,520.00	N	
000205123	081191	AARP	07/29/11	62.74	.00	62.74	N	
000205124	001609	AIRESPRING	07/29/11	1,709.43	.00	1,709.43	N	
000205125	081214	AKERS, MICHAEL	07/29/11	21.30	.00	21.30	N	
000205126	001638	AMERICAN FUNDS	07/29/11	187.50	.00	187.50	N	
000205127	001630	AMERICAN TECHCORP	07/29/11	215.00	.00	215.00	N	

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000205128	000014	AMERIGAS-LEWISTON	07/29/11	347.46	.00	347.46	N	
000205129	000765	AMSAN CUSTODIAL SUPPLY	07/29/11	90.45	.00	90.45	N	
000205130	081212	ANKNEY, JACK	07/29/11	11.80	.00	11.80	N	
000205131	081189	ASURIS NW HEALTH	07/29/11	171.46	.00	171.46	N	
000205132	001167	BALDWIN, MERLE	07/29/11	31.00	.00	31.00	N	
000205133	081194	BANKERS LIFE INS CO	07/29/11	100.77	.00	100.77	N	
000205134	001436	BARNES, LISA	07/29/11	668.14	.00	668.14	N	
000205135	081222	BEALE, LOREN E	07/29/11	53.18	.00	53.18	N	
000205136	081197	BEALE, WILLIAM	07/29/11	20.00	.00	20.00	N	
000205137	001543	BEEHLER, MICHELE	07/29/11	572.64	.00	572.64	N	
000205138	081203	BLUE CROSS LIFEWISE	07/29/11	101.95	.00	101.95	N	
000205139	081188	BLUE CROSS PREMERA	07/29/11	268.07	.00	268.07	N	
000205140	081208	BLUE CROSS PREMERA	07/29/11	29.70	.00	29.70	N	
000205141	081209	BLUE CROSS PREMERA	07/29/11	30.52	.00	30.52	N	
000205142	081211	BLUE CROSS PREMERA	07/29/11	66.96	.00	66.96	N	
000205143	000643	CARDINAL HEALTH	07/29/11	183.83	.00	183.83	N	
000205144	000041	CARROLL NASLUND	07/29/11	503.43	.00	503.43	N	
000205145	000928	CDW GOVERNMENT INC	07/29/11	1,730.39	.00	1,730.39	N	
000205146	001433	CHAPMAN FINANCIAL SERVICE	07/29/11	953.59	.00	953.59	N	
000205147	001447	CIT TECHNOLOGY FIN SERV	07/29/11	546.90	.00	546.90	N	
000205148	000046	CITY OF POMEROY	07/29/11	1,778.05	.00	1,778.05	N	
000205149	001679	CONSOLIDATED ELECTRICAL	07/29/11	54.29	.00	54.29	N	
000205150	000559	CRAIGIE, ANDREW	07/29/11	349.01	.00	349.01	N	
000205151	001327	CRAIGIE, BARBARA	07/29/11	2,575.00	.00	2,575.00	N	
000205152	001574	DALE MARON DBA	07/29/11	362.43	.00	362.43	N	
000205153	001666	DE LAGE LANDEN FINANCIAL	07/29/11	79.25	.00	79.25	N	
000205154	001142	DELL MARKETING L.P.	07/29/11	194.33	.00	194.33	N	
000205155	000893	DEPT OF LABOR & INDUSTRIE	07/29/11	197.50	.00	197.50	N	
000205156	001246	DUMBECK, ROGER	07/29/11	312.00	.00	312.00	N	
000205157	001578	EMDEON BUSINESS SERVIICE	07/29/11	15.00	.00	15.00	N	
000205158	001435	EVANSON, JENNESS	07/29/11	312.00	.00	312.00	N	
000205159	000072	FED EX	07/29/11	86.50	.00	86.50	N	
000205160	000353	FIRST CHOICE HEALTH PPO N	07/29/11	244.46	.00	244.46	N	
000205161	081190	FITZPATRICK, HELEN L	07/29/11	24.51	.00	24.51	N	
000205162	001311	FOOD SERVICES OF AMERICA	07/29/11	9,861.56	.00	9,861.56	N	
000205164	001750	FP MAILING SOLUTIONS	07/29/11	128.84	.00	128.84	N	
000205165	081221	FREDERICK, KIMBERLY	07/29/11	30.00	.00	30.00	N	
000205166	081225	FREDERICK, MICHAEL S	07/29/11	7.31	.00	7.31	N	
000205167	000854	GARFIELD CO. TRANSPORT.	07/29/11	181.50	.00	181.50	N	
000205168	001444	GILBERT, JERRY	07/29/11	225.00	.00	225.00	N	
000205169	000892	H&H BUSINESS SYSTEMS INC	07/29/11	2,214.21	.00	2,214.21	N	
000205173	081218	HANSON, CLEO DEVON	07/29/11	45.41	.00	45.41	N	
000205174	000095	HASTINGS, JUDY	07/29/11	100.00	.00	100.00	N	
000205175	000125	HD SUPPLY FACILITIES	07/29/11	247.39	.00	247.39	N	
000205176	081217	HERRES, PIPER	07/29/11	25.00	.00	25.00	N	
000205177	000686	HOFFMAN RAY	07/29/11	208.00	.00	208.00	N	
000205178	001592	HOUSER, GLENN	07/29/11	80.00	.00	80.00	N	
000205179	001591	HRG HEALTHCARE RESOURCE	07/29/11	22,875.64	.00	22,875.64	N	
000205180	001729	HUGGINS, CORI	07/29/11	20.00	.00	20.00	N	

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000205181	001009	INLAND CELLULAR TELEPHONE	07/29/11	51.48	.00	51.48	N	
000205182	000887	INTERPATH LABORATORY INC	07/29/11	8,157.55	.00	8,157.55	N	
000205183	001081	ITC	07/29/11	1,603.69	.00	1,603.69	N	
000205185	000659	ITC SYSTEMS	07/29/11	2,281.33	.00	2,281.33	N	
000205186	000113	JIM'S FERT.	07/29/11	603.91	.00	603.91	N	
000205187	001445	JONES, SHANNON	07/29/11	80.00	.00	80.00	N	
000205188	081198	KING, BRENDA R	07/29/11	30.00	.00	30.00	N	
000205189	081226	LAMPOLTSHAMER, ARNO+	07/29/11	7.11	.00	7.11	N	
000205190	001624	LANDAUER INC	07/29/11	233.30	.00	233.30	N	
000205191	081213	LEDGERWOOD, TRACY D	07/29/11	70.00	.00	70.00	N	
000205192	000121	LEWISTON MORNING TRIBUNE	07/29/11	313.38	.00	313.38	N	
000205193	001709	LOOKING GLASS	07/29/11	44.64	.00	44.64	N	
000205194	081193	MARTIN, RICHARD R	07/29/11	16.99	.00	16.99	N	
000205195	001712	MATRIX COMMUNICATION CORP	07/29/11	850.20	.00	850.20	N	
000205196	001494	MAVES, JAMES	07/29/11	104.00	.00	104.00	N	
000205197	001424	MAXIM HEALTHCARE SER, INC	07/29/11	1,526.25	.00	1,526.25	N	
000205198	001057	MAYFIELD, JOSH	07/29/11	166.34	.00	166.34	N	
000205199	081199	HCCOARD, RACHEL E	07/29/11	20.00	.00	20.00	N	
000205200	001589	MCGREGOR COMPANY, THE	07/29/11	113.82	.00	113.82	N	
000205201	000087	MCKESSON	07/29/11	798.41	.00	798.41	N	
000205203	001488	MEDICAL ARTS PRESS	07/29/11	53.69	.00	53.69	N	
000205204	000134	MEDLINE INDUSTRIES INC	07/29/11	8,740.36	.00	8,740.36	N	
000205208	000144	MEYERS	07/29/11	427.53	.00	427.53	N	
000205209	001042	MONEYSAVER PRINT SHOP	07/29/11	253.14	.00	253.14	N	
000205210	000141	MORE DIAGNOSTICS	07/29/11	650.00	.00	650.00	N	
000205211	000829	MORROW, SUSAN	07/29/11	54.92	.00	54.92	N	
000205212	081227	NEBERGALL, DONNA	07/29/11	16.00	.00	16.00	N	
000205213	000149	NEUTRON	07/29/11	247.96	.00	247.96	N	
000205214	001076	NORCO, INC.	07/29/11	678.06	.00	678.06	N	
000205215	001696	NORRIS, CAROLYN	07/29/11	8.67	.00	8.67	N	
000205216	000872	NORTHWEST HEALTH PARTNERS	07/29/11	500.00	.00	500.00	N	
000205217	000852	O'DONNELL BATTERIES	07/29/11	146.83	.00	146.83	N	
000205218	081201	OPERATING ENGINEERS	07/29/11	402.44	.00	402.44	N	
000205219	000878	ORIENTAL TRADING CO INC	07/29/11	104.89	.00	104.89	N	
000205220	000161	PACIFIC POWER	07/29/11	4,790.42	.00	4,790.42	N	
000205221	000162	PACIFIC WEST MEDICAL	07/29/11	106.07	.00	106.07	N	
000205222	000807	PAETEC BUSINESS SERVICES	07/29/11	186.43	.00	186.43	N	
000205223	000166	PATHOLOGISTS REGIONAL LAB	07/29/11	1,512.91	.00	1,512.91	N	
000205224	000169	PHD UNEMPLOYMENT COMP	07/29/11	4,067.83	.00	4,067.83	N	
000205225	001617	PHSI Pure Water Finance	07/29/11	59.13	.00	59.13	N	
000205226	000065	POMEROY EAST WASHINGTONIA	07/29/11	299.60	.00	299.60	N	
000205227	000172	POMEROY FOODS	07/29/11	211.60	.00	211.60	N	
000205228	000170	POMEROY GRANGE	07/29/11	147.96	.00	147.96	N	
000205229	000173	POMEROY PHARMACY	07/29/11	11,261.38	.00	11,261.38	N	
000205230	081200	PREMERA BLUE CROSS	07/29/11	19.46	.00	19.46	N	
000205231	081202	PREMERA BLUE CROSS	07/29/11	38.00	.00	38.00	N	
000205232	081207	PREMERA BLUE CROSS	07/29/11	19.46	.00	19.46	N	
000205233	081210	PREMERA BLUE CROSS	07/29/11	38.92	.00	38.92	N	
000205234	000230	QWEST COMMUNICATIONS, INC	07/29/11	1,515.31	.00	1,515.31	N	

GARFIELD CO. MEMORIAL HOSPITAL
CHECKS WRITTEN REPORT
SORTED BY : CHECK DATE / CHECK #

FOR : JULY

CHECK NO.	VENDOR #	VENDOR NAME	CHECK DATE	GROSS AMT.	DEDUCTIONS	CHECK AMT.	CHECK IN	DATE RETURNED	
000205235	081204	REGENCE BLUE SHIELD	07/29/11	389.12	.00	389.12	N		
000205236	081205	REGENCE BLUE SHIELD	07/29/11	87.30	.00	87.30	N		
000205237	081206	REGENCE BLUE SHIELD	07/29/11	20.05	.00	20.05	N		
000205238	001598	RELAYHEALTH d/b/a MCKESSO	07/29/11	515.00	.00	515.00	N		
000205239	001188	ROBERTSON PHARMACY CONSUL	07/29/11	485.75	.00	485.75	N		
000205240	001412	SANOFI PASTEUR INC	07/29/11	836.94	.00	836.94	N		
000205241	081216	SHAWLEY, LYNN R	07/29/11	59.54	.00	59.54	N		
000205242	001208	SIMPFENDERFER RD, SHANNON	07/29/11	1,100.00	.00	1,100.00	N		
000205243	081223	SIMPFENDERFER, SHAN+	07/29/11	10.00	.00	10.00	N		
000205244	081220	SMITH, JILL	07/29/11	122.54	.00	122.54	N		
000205245	000202	SPOKEMAN REVIEW DBA	07/29/11	435.07	.00	435.07	N		
000205246	000208	STAPLES	07/29/11	658.41	.00	658.41	N		
000205247	000130	STERICYCLE, INC.	07/29/11	171.77	.00	171.77	N		
000205248	000216	SUN PEST MANAGEMENT, LLC	07/29/11	221.46	.00	221.46	N		
000205249	001536	TRI MED X LLC	07/29/11	565.79	.00	565.79	N		
000205250	081195	UNIFORM MEDICAL PLAN	07/29/11	125.97	.00	125.97	N		
000205251	081196	UNIFORM MEDICAL PLAN	07/29/11	143.92	.00	143.92	N		
000205252	000444	UNIGARD INSURANCE COMP	07/29/11	1,748.50	.00	1,748.50	N		
000205253	001743	VIDACARE CORPORATION	07/29/11	548.85	.00	548.85	N		
000205254	000237	VISA (CEO)	07/29/11	2,127.56	.00	2,127.56	N		
000205255	001601	VRP of TX, P.A.	07/29/11	357.50	.00	357.50	N		
000205256	000238	WA CASUALTY	07/29/11	5,072.00	.00	5,072.00	N		
000205257	000253	WA HEALTH CARE ASSOC.	07/29/11	838.86	.00	838.86	N		
000205258	081192	WADE, WENDY A	07/29/11	30.00	.00	30.00	N		
000205259	081215	WALDRON, DAVID	07/29/11	262.00	.00	262.00	N		
000205260	081219	WARREN, STAN	07/29/11	285.86	.00	285.86	N		
000205261	001525	WELLS FARGO FINANCIAL	07/29/11	62.89	.00	62.89	N		
000205262	001689	WELLS FARGO FINANCIAL	07/29/11	159.09	.00	159.09	N		
000205263	001690	WELLS FARGO FINANCIAL	07/29/11	159.10	.00	159.10	N		
000205264	001726	WELLS FARGO FINANCIAL	07/29/11	260.15	.00	260.15	N		
000205265	081224	WILSEY, GERALD	07/29/11	35.00	.00	35.00	N		
000205266	000869	db SECURE SHRED, LLC	07/29/11	220.40	.00	220.40	N		
TOTALS FOR : JULY			- # of CHECKS	179	307,575.81	.00	307,575.81	# of CHECKS IN	11

GARFIELD COUNTY HOSPITAL DISTRICT

PAYROLL
VOUCHER APPROVAL

We, the undersigned Board of Commissioners of Garfield County Hospital District Number 1, Garfield County, Washington, do hereby certify that the services hereafter specified have been received and that Vouchers dated July 11, 2011 and July 25, 2011 which are numbered 37812 through 37861 along with direct deposit payroll vouchers are approved for payment in the total amount of \$232,919.89 this 3rd day of August, 2011.

Administrator

President

Vice President

Secretary

Board Member

Board Member

Reviewed on behalf of the Board by:

GARFIELD CO. MEMORIAL HOSPITAL

07/06/11

CHECK REGISTER

----- RUN CODE 1

PERIOD CODE 1

06/16/2011 - 06/30/2011 .

PAGE 1

CHECK#	NUMBER	EMPLOYEE NAME	NET PAY	CHECK#	NUMBER	EMPLOYEE NAME	NET PAY
037812	252845	BACALSO, KATRINA	791.35	037813	252749	BROWN, CHRISTIAN	899.72
037814	497394	BROWN, SUSANA A	571.52	037815	542030	BYINGTON, DONALD L	1761.22
037816	092890	CURTIS, MANDI	824.84	037817	498830	FISCHER, IRINA	640.79
037818	648141	GRANDY, CHRISTY	382.63	037819	314665	HERRES, JESSICA	304.04
037820	377985	LACEY, MATTHEW	521.15	037821	600511	LYMAN, TRUDY J.	180.83
037822	359750	MCFARLAND, TRAVIS	838.51	037823	892267	PARKER, JAMES	709.98
037824	235053	PARKER, SHIELA	505.66	037825	157143	PENCE, PATRICK	698.46
037826	979151	PHELPS, ISAIAH	1066.16	037827	064717	QUARLES, IAN	832.88
037828	983288	ROOSEVELT, MINDY	735.96	037829	298943	SCOGGIN, THERASA	873.04
037830	046165	TEWALT, VALERIE	222.36	037831	842743	WALTERS, JILL	966.34
037832	847471	WEYMOUTH, GLENDA D.	792.19	037833	197170	WORKMAN, ANTHONY S	702.64

CHECK SUBTOTAL: 15822.27

DIRECT 548988	ACKLEY, DEBORAH	1862.76					
DIRECT 583036	ALLBRIGHT, MARY R	1149.27	DIRECT 764799	ARRINGTON, JOANN		968.47	
DIRECT 484572	ARTEAGA, ILDA	669.89	DIRECT 075086	ASMARA, KASIH		1046.09	
DIRECT 682288	BAKER, LINDA	2264.04	DIRECT 869493	BARNES, LISA C.		4051.64	
DIRECT 969376	BEEHLER, MICHELE N	1595.61	DIRECT 528085	BELL, JOYCE		2516.33	
DIRECT 760837	BOWLES, SUSAN	1490.62	DIRECT 587128	BYE, KAYLEEN L		1165.49	
DIRECT 463730	CLOVIS, STEVEN	1560.54	DIRECT 023037	COOPER, LAURA M		2095.31	
DIRECT 629452	CRAIGIE, ANDREW	3508.14	DIRECT 586499	DARBY, ERIN		916.13	
DIRECT 701287	DAVIS, ANNETTE G	1674.34	DIRECT 136478	DAWSON, LEIGHALLE		1291.08	
DIRECT 463518	DEHERRERA, BARBARA	2068.69	DIRECT 179397	DESJARDIN, SAMUEL		683.07	
DIRECT 656546	EBECK, DERRICK W.	892.87	DIRECT 442934	GEUSIC, JESSICA		1588.87	
DIRECT 402626	GRAY, WALTER	825.64	DIRECT 768732	GUNDERSON, KIRSTEN M.		1511.08	
DIRECT 975965	HARKER, JONATHAN K	3416.12	DIRECT 507382	HERRES, CATHERINE		2013.23	
DIRECT 470336	HERRES, LOREEN D	2198.48	DIRECT 042043	HEYTVELT, EMILY		1265.28	
DIRECT 373922	HOOVER, ANNETTE	984.53	DIRECT 278324	HOUGH, DARA		770.30	
DIRECT 585058	HOUSER, GLENN	4123.00	DIRECT 046102	HUGGINS, CORI		1467.57	
DIRECT 467675	JILLEK, MARY	1563.48	DIRECT 829839	JONES, JEFFREY		2054.89	
DIRECT 882135	JONES, SHANNON	2789.65	DIRECT 784911	LARSON, LARRY		722.35	
DIRECT 609455	LEDGERWOOD, JANICE	876.23	DIRECT 586733	LONG, JULIE		1096.24	
DIRECT 949913	LONG, SHANNON R	2677.64	DIRECT 589191	LYTLE, TEBI		851.84	
DIRECT 084297	MAYFIELD, JOSHUA	3628.95	DIRECT 065277	MCDONALD, LINDA B		461.69	
DIRECT 960818	MICHAEL, DAVID	809.70	DIRECT 524769	MOORE, CAROLINE		828.78	
DIRECT 522577	MOORE, STEVE	1308.78	DIRECT 528843	MORROW, SUSAN R		1576.37	
DIRECT 744629	MOYER, KEN	2026.39	DIRECT 723805	MUNRO, HERBERT		733.03	
DIRECT 601833	NORLAND, FRANCES	1781.95	DIRECT 084796	NORRIS, CAROLYN L		736.19	
DIRECT 900963	OBLINGER, MICHAEL	433.72	DIRECT 942834	PERALTA, SANDRA		704.29	
DIRECT 081859	PORTER, VENANCIA	526.06	DIRECT 063211	QUARLES, CANDICE		817.00	
DIRECT 948130	RAMSEY, STEFANI	1430.72	DIRECT 724329	REMYNGTON, GINGER L		1371.28	
DIRECT 583833	SCHARNHORST, ALICIA K	1119.00	DIRECT 876213	SCOGGIN, TYLER		840.14	
DIRECT 682677	STARKWEATHER, NANCY	839.75	DIRECT 861333	STRINGER, ELIZABETH		1960.55	
DIRECT 780501	TETRICK, PAULA	1374.83	DIRECT 393034	TEWALT, STEPHANIE		931.97	
DIRECT 551833	TOM, GALINA	738.14	DIRECT 489121	TORRELLI, BONITA		364.81	
DIRECT 556273	VONBARGEN, MEGEN	905.74	DIRECT 521797	WALDRON, CINDY R.		869.35	
DIRECT 170711	WEBB, MOLLY	842.19	DIRECT 176641	WEYMER, COLIN		805.68	

DIRECT DEPOSIT SUBTOTAL: 97033.85

TOTAL NET PAY: 112856.12

648141 ** PRENOTED **
 064717 ** PRENOTED **
 842743 ** PRENOTED **

GARFIELD CO. MEMORIAL HOSPITAL

07/21/11		CHECK REGISTER	-----	RUN CODE 1	PERIOD CODE 2	07/01/2011 - 07/15/2011	PAGE 1
CHECK#	NUMBER	EMPLOYEE NAME	NET PAY	CHECK#	NUMBER	EMPLOYEE NAME	NET PAY
037834	252845	BACALSO, KATRINA	1040.12	037835	254612	BREITHAUPT, JASON	.00
037836	252749	BROWN, CHRISTIAN	934.92	037837	497394	BROWN, SUSANA A	783.43
037838	542030	BYINGTON, DONALD L	1950.14	037839	092890	CURTIS, MANDI	886.61
037840	725096	EBECK, MAQUELLA	.00	037841	498830	FISCHER, IRINA	738.60
037842	368295	GADIANA, GIMLEY	.00	037843	314665	HERRES, JESSICA	506.92
037844	462629	HOFFMAN, RAYMOND C	.00	037845	704362	KING, DENNIS	.00
037846	377985	LACEY, MATTHEW	1067.89	037847	600511	LYMAN, TRUDY J.	91.14
037848	359750	MCFARLAND, TRAVIS	1188.59	037849	275514	MILLER, ESTHER	67.69
037850	892267	PARKER, JAMES	984.98	037851	235053	PARKER, SHIELA	425.55
037852	157143	PENCE, PATRICK	985.11	037853	979151	PHELPS, ISAIAH	819.10
037854	275609	QUARLES, SUSANNA	63.95	037855	983288	ROOSEVELT, MINDY	848.82
037856	298943	SCOGGIN, THERASA	1030.81	037857	046165	TEWALT, VALERIE	347.28
037858	083717	WADE, APRIL	65.34	037859	847471	WEYMOUTH, GLENDA D.	869.15
037860	197170	WORKMAN, ANTHONY S	761.18	037861	024183	WORKMAN, DONNA M	.00

CHECK SUBTOTAL: 16457.32

DIRECT	548988	ACKLEY, DEBORAH	2012.38				
DIRECT	583036	ALLBRIGHT, MARY R	1146.47	DIRECT	764799	ARRINGTON, JOANN	966.14
DIRECT	484572	ARTEAGA, ILDA	816.88	DIRECT	075086	ASMARA, KASIH	1310.40
DIRECT	682288	BAKER, LINDA	2266.56	DIRECT	869493	BARNES, LISA C.	3385.88
DIRECT	969376	BEEHLER, MICHELE N	1594.77	DIRECT	528085	BELL, JOYCE	1956.63
DIRECT	760837	BOWLES, SUSAN	1466.32	DIRECT	086884	BRANDT, JESSICA	.00
DIRECT	587128	BYE, KAYLEEN L	1098.70	DIRECT	133898	CHAMBERS, TRACEY	.00
DIRECT	463730	CLOVIS, STEVEN	1489.06	DIRECT	023037	COOPER, LAURA M	3042.48
DIRECT	629452	CRAIGIE, ANDREW	3504.78	DIRECT	586499	DARBY, ERIN	955.31
DIRECT	701287	DAVIS, ANNETTE G	2146.72	DIRECT	136478	DAWSON, LEIGHALLE	1008.58
DIRECT	463518	DEHERRERA, BARBARA	2951.56	DIRECT	179397	DESJARDIN, SAMUEL	918.17
DIRECT	656546	EBECK, DERRICK W.	828.70	DIRECT	587088	EVANSON, KATHY	.00
DIRECT	442934	GEUSIC, JESSICA	2228.95	DIRECT	648141	GRANDY, CHRISTY	671.04
DIRECT	402626	GRAY, WALTER	759.27	DIRECT	768732	GUNDERSON, KIRSTEN M.	1486.64
DIRECT	975965	HARKER, JONATHAN K	3417.80	DIRECT	507382	HERRES, CATHERINE	2452.78
DIRECT	470336	HERRES, LOREEN D	2076.26	DIRECT	042043	HEYTVELT, EMILY	1265.44
DIRECT	373922	HOOVER, ANNETTE	863.77	DIRECT	278324	HOUGH, DARA	968.70
DIRECT	728540	HOUSER, CATHY	.00	DIRECT	585058	HOUSER, GLENN	4119.27
DIRECT	046102	HUGGINS, CORI	1471.76	DIRECT	467675	JILEK, MARY	2563.78
DIRECT	829839	JONES, JEFFREY	2056.57	DIRECT	882135	JONES, SHANNON	2789.65
DIRECT	784911	LARSON, LARRY	788.69	DIRECT	609455	LEDGERWOOD, JANICE	879.88
DIRECT	586733	LONG, JULIE	1088.98	DIRECT	949913	LONG, SHANNON R	2065.38
DIRECT	589191	LYTLE, TERI	855.54	DIRECT	084297	MAYFIELD, JOSHUA	2383.37
DIRECT	065277	MCDONALD, LINDA B	811.32	DIRECT	960818	MICHAEL, DAVID	1301.57
DIRECT	524769	MOORE, CAROLINE	760.14	DIRECT	522577	MOORE, STEVE	1303.05
DIRECT	528843	MORROW, SUSAN R	1584.75	DIRECT	744629	MOYER, KEN	1970.74
DIRECT	723805	MUNRO, HERBERT	692.18	DIRECT	601833	NORLAND, FRANCES	2663.47
DIRECT	084796	NORRIS, CAROLYN L	861.35	DIRECT	900963	OBLINGER, MICHAEL	747.53
DIRECT	942834	PERALTA, SANDRA	889.56	DIRECT	081859	PORTER, VENANCIA	621.31
DIRECT	063211	QUARLES, CANDICE	1035.53	DIRECT	064717	QUARLES, IAN	707.80
DIRECT	948130	RAMSEY, STEFANI	.00	DIRECT	528524	RARDIN, ANNA	.00
DIRECT	724329	REMINGTON, GINGER L	1369.60	DIRECT	583833	SCHARNHORST, ALICIA K	1114.94
DIRECT	876213	SCOGGIN, TYLER	856.78	DIRECT	682677	STARKWEATHER, NANCY	867.33
DIRECT	861333	STRINGER, ELIZABETH	1970.75	DIRECT	780501	TETRICK, PAULA	1426.98
DIRECT	393034	TEWALT, STEPHANIE	1006.99	DIRECT	551833	TOM, GALINA	944.77
DIRECT	489121	TORRELLI, BONITA	339.01	DIRECT	754251	VERSTEEGH, CORAZON	.00
DIRECT	556273	VONBARGEN, MEGEN	1334.80	DIRECT	521797	WALDRON, CINDY R.	1700.31
DIRECT	842743	WALTERS, JILL	913.44	DIRECT	170711	WEBB, MOLLY	907.59

GARFIELD CO. MEMORIAL HOSPITAL

07/21/11

CHECK REGISTER

RUN CODE 1

PERIOD CODE 2

07/01/2011 - 07/15/2011

PAGE 2

CHECK# NUMBER EMPLOYEE NAME

NET PAY

CHECK# NUMBER EMPLOYEE NAME

NET PAY

DIRECT 176641 WEYMER, COLIN

782.85

DIRECT DEPOSIT SUBTOTAL:

103606.45

TOTAL NET PAY:

120063.77

083748 ** PRENOTED **